

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday February 20 1985

Latin American debt crisis could end with a bang, Page 14

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World news

Business summary

Spanish airliner crash kills 148

An Iberia Boeing 727 crashed into a mountain near Bilbao, northern Spain, killing all 148 people on board.

Among those killed was Bolivia's Labour Minister, Gonzalo Guzman, and a former Spanish Foreign Minister, Gregorio Lopez Bravo.

Iberia president Carlos Espinosa de los Monteros said the airliner had apparently collided with a television transmitter on top of Mount Oiz.

Banker murdered

In Madrid Ricardo Tejero, a senior board member of Banco Central, Spain's largest private bank, was shot dead in an attack which bore the hallmarks of the Basque separatist organisation Eta. Page 2

UK copyright levy

The UK Government has bowed to a long campaign by copyright holders and decided to accept the principle of a levy on blank audio and video tapes. Page 19

UK pit strike talks

Top-level talks were taking place in London in an effort to agree on a crucial compromise on the wording of National Coal Board proposals to end the 50-week-old miners' strike. Page 16

Israel condemned

Israel was condemned in two resolutions adopted by the UN Human Rights Commission for violating human rights in occupied Arab territories. The UN Security Council was urged to impose sanctions on Israel. Page 3

Lebanon pressure

Pressure to speed up the withdrawal of Israeli troops from Lebanon is growing after intensified guerrilla attacks on the Israeli forces. Page 3

Ships hit in Gulf

A Saudi Arabian bunkering ship, the Mohammed Al-Bakri 10, and a South Korean tanker, Royal Colombo, were hit by missiles in the Gulf. No injuries were reported.

Terrorist clampdown

Britain and Italy are to draft a new extradition treaty aimed at making it easier to extradite people wanted for terrorist and drugs offences. Page 2

S. Africa arrests

South African police detained almost the entire senior leadership of the United Democratic Front, the most effective legal extra-parliamentary opposition to the country's white Government. Page 16

'No threat' to Wales

The Polish Government played down official threats against Lech Walesa, leader of the banned Solidarity union, and signalled that it had no intention of arresting him. Page 2

Kurds sentenced

A Turkish martial law court sentenced 22 members of a separatist Kurd group to death for anti-state activities.

Communists accused

Greece's Socialist Labour Minister accused the pro-Moscow Communist opposition of fomenting a wave of strikes. Page 2

Cow heart implant

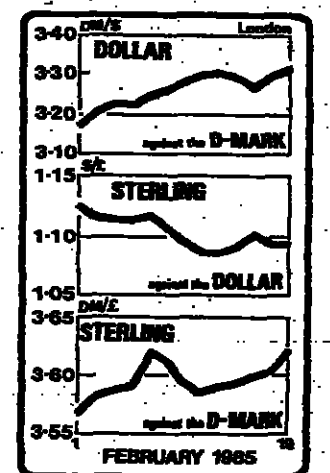
A French-led team of surgeons in Paris implanted a revolutionary artificial heart in a young cow. The team hope the new type of heart, developed with Aerospace's space technology, will be available for humans within 14 months.

Stauffer Chemical bought for \$1.25bn

CHESTERBROUGH-POND'S, diversified U.S. manufacturing group, agreed to buy Stauffer Chemical in a deal valued at \$1.25bn. Page 16

WALL STREET: The Dow Jones industrial average closed down 1.43 at 1,280.58. Section III

DOLLAR was very firm in London, rising to DM 3.3155 (DM 2.296). SwFr 2.808 (SwFr 2.801). FFf 10.1375 (FFf 10.0725) and Y280.8



Y280.8). On Bank of England figures the dollar's exchange rate index rose to a record 122.1 from 151.9. In New York it was DM 3.321, FFf 10.1575, SwFr 2.814 and Y281.10. Page 35

STERLING was unchanged against the strong dollar in London to close at \$1.0935. It improved, however, to DM 3.0225 (DM 3.025), SwFr 2.8725 (SwFr 2.8655), FFf 11.06 (FFf 11.01) and Y280.5 (Y280.25). The pound's exchange rate index rose to 71.5 from 71.2. In New York it was \$1.0915. Page 35

GOLD lost \$1.75 an ounce on the London bullion market to close at \$302.75. It was up \$1.75 in New York to \$304.50. In New York the Comex April settlement was \$306.40 (\$306.50). Page 34

EUROPEAN bourses returned to their record-breaking ways as the renewed strength of the dollar brought a fresh round of foreign buying. New highs were set in Frankfurt, Amsterdam, Paris, Zurich and Vienna. Section III

TOKYO stocks moved ahead after a dull start as buying revived for blue chip issues. The Nikkei Dow market average added 7.49 to 12,156.64. Section III

LONDON shares advanced in restrained trading and the FT Ordinary index gained 7 higher at 877.5. Gilt was little changed. Section III

JAPANESE oil industry could face a combined loss of \$20bn (\$77m) in the financial half year ending March 31 because of the weakness of the yen against the dollar, according to a leading Japanese research institute. Page 18

PHIBRO-SALOMON, the New York-based commodities and investment banking group, suffered a net loss of \$130m in the final quarter after the write-off of the group's Beaufort Sea oil interests. This compares with net earnings of \$123m in the 1983 quarter. Page 17

TAN SRI KHOO, Singapore-based financier, raised his offer for Wheelock Marden, valuing the Hong Kong trading group at HK\$2.37 (\$278m). The new bid is a 6 per cent improvement on an offer by Y.K. Pao's Hongkong Kowloon Wharf and Godown Company. Page 17

AUSTRALIA: The Australian dollar hit a record low of 67.5 U.S. cents in hectic New York trading yesterday on a combination of economic and political difficulties.

Banks seek pledge on debt after Argentine reshuffle

BY PETER MONTAGNON IN LONDON AND JIMMY BURNS IN BUENOS AIRES

ARGENTINA'S leading commercial bank creditors were seeking urgent assurances from the Government of President Raul Alfonsin yesterday that the abrupt switch of his senior economic team would not undermine the country's determination to stick to its International Monetary Fund economic stabilisation programme.

In a surprise announcement late on Monday night, President Alfonsin's office said Sr Juan Sourrouille, 44, had been appointed Economy Minister to replace Sr Bernardo Grinspun, and Sr Alfredo Concha to become president of the central bank in the place of Sr Enrique Garcia Vazquez.

The news came amid fears that Argentina, whose annual inflation rate touched 718 per cent in January, was slipping out of compliance with the economic programme ratified by the IMF last December. The move was seen as likely to delay completion of a \$200m commercial bank restructuring package.

A Harvard-educated technocrat, Sr Sourrouille was previously under secretary for planning and the author of Argentina's current five-year development plan which lays stress on the need to curb inflation and boost exports to provide

cash to service the country's \$45bn foreign debt.

Less well-known internationally, however, is Sr Concepcion who was previously chairman of the state-owned Banco de la Nacion, the country's leading commercial bank.

The tough line being taken by the IMF on Brazil's failure to meet its domestic money supply targets led to fears last week that Argentina too might face a withdrawal of IMF loan support.

So far, however, bankers believe that Argentina is in good standing with the IMF which will not need formally to pass judgment on its economy until mid-April when a \$280m tranche of its \$1.4bn loan facility falls due.

In the meantime a separate confirmation from the IMF that all is in order might now be needed before banks can proceed to complete and sign the restructuring package agreed in principle last December.

Debt over IMF deal, Page 4; Debt crisis could end with a bang, Page 14

Irish bank law aims to seize IRA ransom cash

BY BRENDAN KEENAN IN DUBLIN

THE DAIL, the Irish parliament, yesterday rushed through legislation which will empower the Government to seize an estimated £2m (£1.9m), believed to be a ransom demand extorted by the Irish Republican Army (IRA).

The introduction of an amendment to Ireland's anti-terrorist Offences against the State Act ended 17 hours of speculation that caused extreme unease in Dublin financial circles yesterday morning.

The Government had to announce that the Bill would be moved by Mr Michael Noonan, the Justice Minister, to quell fears that it involved a financial or commercial emergency.

The authorities moved quickly because it was feared that the funds could leave the country. Officials of the bank were expected to be served with an order under the amendment which obliges them to hand over the money to the Irish High Court, on the grounds that it belonged to a banned organisation.

Mr Noonan's statement was as dramatic as anticipated. He said the Irish police had information that a "seven-figure sum" had been extorted under IRA threats "with a kidnapping-related background", and had been "laundered" across international frontiers into the Irish banking system.

The Senate, the upper chamber of the parliament, set specially to pass all stages of the Bill, which was signed by the President last night.

The sweeping powers in the amendment are tempered with safeguards requiring banks and building societies (home loan associations) that they will be used only when terrorist organisations are suspected to be involved. The powers will lapse after three months and can only be activated for three-month periods by specific ministerial order. Depositors who feel that their funds have been improperly seized can appeal against the decision up to six years after seizure and, if successful, would be entitled to compensation.

Nevertheless, banks and building societies will scrutinise the 'measure to ensure that it causes no loss of confidence. Under the amended Act, if the Justice Minister thinks that money is the property of an illegal organisation he can order the bank or building society to pay it to the High Court.

The court may order a financial institution to make available any relevant records or documents. Mr Noonan told the Dail that the

police had discovered that a large sum of money - the proceeds of criminal activity by the IRA and, specifically, extortion under threat of kidnapping and murder - was in an Irish bank.

"It has already been moved across international frontiers and may, to my mind at least, have been laundered," Mr Noonan said.

"He claimed the police had independent evidence as a result of legal proceedings taken by a foreign public authority in relation to banking transactions in that country."

The decision to introduce emergency legislation made for a nervous day in Irish banking and commercial circles. There are fears that exchange controls might be tightened or that a major institution or company might be in trouble.

The prime question last night centred on who paid the money. The IRA has increasingly turned to kidnapping and extortion amid reports that it is short of funds, but most of the publicised incidents seemed to end in failure.

An attempt to kidnap Mr Galen Weston, a Canadian-born businessman, went wrong and one of his Irish executives, Mr Don Tidy, was released after a gun battle last year in which a police recruit and a soldier died.

Bundesbank intervenes as \$ heads for new peaks

By Philip Stephens in London

THE DOLLAR had another record-breaking run on foreign-exchange markets yesterday as a fresh surge of investor confidence swept aside the impact of intervention by West Germany's Bundesbank.

Sterling held steady against the U.S. currency, however, and its overall value rose as speculative pressure focused on the D-Mark and other European currencies.

The dollar closed in London at DM 3.3155, up nearly 2 pips from Monday and 6 pips higher than at the beginning of the week, while it broke new records against the French franc and several smaller currencies.

In New York it closed at DM 3.321, FFf 10.1575, SwFr 2.814 and Y281.10.

The pound, however, closed unchanged at \$1.0935, and gains against other currencies, said by dealers to reflect the high level of UK interest rates, took the sterling index up to 71.5 from 71.2.

The Bundesbank's dollar sales came as the U.S. currency surged in early trading, and they succeeded in temporarily breaking the rise.

But the amount of the intervention - put at not more than \$150m - indicated that the West German authorities were aiming to smooth the dollar's rise rather than making a determined attempt to reverse it.

Many bankers believe that the strength of the U.S. currency over recent days has been attributable to growing market confidence that central banks are not prepared to make a significant attack on the dollar.

European officials insist that the Federal Reserve has been joining European central banks in selling dollars, and that its intervention has sometimes gone unnoticed by the markets.

There is a growing perception in the foreign exchange markets, however, that the U.S. authorities are prepared to make only token gestures.

So while the markets remain nervous about sudden bouts of intervention, the general view is that such actions are likely to provoke only temporary setbacks for the dollar.

Mrs Margaret Thatcher, the British Prime Minister, who holds talks with President Ronald Reagan today, will emphasise the Government's concern over the impact of the dollar's strength.

The falling D-Mark, Page 2; UK pay rises, Page 10; Bundesbank report, Page 16; Money markets, Page 35

Madrid 'will wait for right EEC terms'

BY QUENTIN PEEL IN BRUSSELS

SPAIN WARNED yesterday that it was prepared to wait three or four years for the right terms to join the EEC, as the 10 foreign ministers of the European Community found themselves bogged down once again in internal wrangling on their own negotiating position.

The Spanish attitude, spelt out in Brussels by Sr Fernando Moran, the Foreign Minister and chief negotiator, leaves the Ten facing an apparently inextricable tangle between the unfinished talks and their own perennial budget crisis, with no early solution in sight.

The latest ministerial meeting broke up last night with the Ten deadlocked on the key issue of how to incorporate the Spanish fishing fleet into the EEC's Common Fisheries Policy.

Ministers were equally divided on the issue with the five main fishing nations - Britain, Denmark, France, Ireland and West Germany - determined on tough restrictions while the others urged a compromise.

Herr Hans Dietrich Genscher, the West German Foreign Minister, also rejected a plan to resolve the Community's shortage of cash, insisting that increased contributions could be paid only after Spain and Portugal join.

His hard line was spelt out despite an appeal by the European Commission for an urgent decision



Herr Hans Dietrich Genscher on the budget question, which cuts farm and regional-policy spending back to last year's levels.

It might also present new obstacles to the payment of Britain's promised Ecu 1bn (\$623m) budget rebate, according to several member states, who fear that special payments to the UK will not be approved by their national parliaments.

Talks among the foreign ministers failed to produce any new proposals to put to either Spain or Portugal on the three remaining issues of agriculture, fisheries and social affairs. The best the negotiators could manage was a round of informal discussions, and a dinner last night.

Continued on Page 16 CAP and Britain, Page 15

Olivetti to buy stake in Britain's Acorn

BY JASON CRISP IN LONDON AND ALAN FRIEDMAN IN ROME

OLIVETTI, the leading Italian computer and office equipment company, is to take a substantial minority stake in Acorn, the troubled British microcomputer company.

The deal has been reached 12 days after Acorn suspended dealings in its shares at 25p. Olivetti is expected to pay £10m to £15m (\$11m-\$16.5m) for slightly less than half of the shares in Acorn, which was capitalised at just over £20m at the time of suspension.

Olivetti, Acorn and its new financial advisers, Close Brothers, refused to comment on the deal. A formal announcement, however, is expected this morning.

In six years Acorn, which supplies sophisticated computers to the education and home market, lifted sales to £93.2m. Its main product is the highly successful BBC Micro.

The money from Olivetti's stake will relieve Acorn's cash flow problems which were largely the result of high stocks of its cheaper Electron home computer which had weak pre-Christmas sales. The move may also give Acorn access to Olivetti's substantial European distribution network for its new business computers.

Olivetti is expected to buy the 86m shares in Acorn which are authorised but not issued; this would imply a price of about 17p a share. Acorn would be required to hold an extraordinary general meeting to approve the issue.

If the deal goes ahead in this way, Acorn's founders, Mr Chris Curry and Mr Herman Hauser, would have their 87 per cent holding reduced to less than 50 per cent. Olivetti has a long-established

Continued on Page 16

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EUROPEAN NEWS

Mideast talks shrouded in secrecy

BY PATRICK BLUM IN VIENNA

U.S. AND Soviet officials met in Vienna yesterday for a two-day exchange of views on the Middle East, the first direct contact between the superpowers on the situation in the region for more than seven years.

The talks, which took place at the Soviet embassy here in an atmosphere shrouded in secrecy, are being held against a background of renewed efforts to find a diplomatic solution to the intractable Arab-Israeli conflict.

Last week's agreement between King Hussein of Jordan and Mr Yasser Arafat, the leader of the Palestine Liberation Organisation (PLO) on a joint approach to the Middle East problem was expected to

figure prominently on the agenda of the talks.

Though King Hussein arrived in Vienna shortly before the end of yesterday's meeting, he left immediately for Zuerich, a ski resort in Western Austria about 500 kms from Vienna.

U.S. officials said the King was not expected to participate in the Soviet-American talks.

The two delegations, led by Mr Richard Murphy, U.S. Assistant Secretary of State for Near Eastern and Asian Affairs, and Mr Vladimir Polyakov, head of the Soviet Foreign Ministry's Near East department, declined to give any details of the substance of their five-hour talks yesterday.

However, statements are

expected to be issued separately in Washington and Moscow after today's concluding session, which is due to be held at the American embassy.

U.S. officials emphasised before the meeting that it was an exchange of views and not a negotiation. The talks were aimed mainly at reducing the risk of a U.S.-Soviet confrontation in the Middle East.

The Soviet Union was expected to renew its call for an international Middle East peace conference of all parties to the conflict, including the PLO. But, judging by statements made before the meeting, this would be rejected by the U.S. in the absence of Soviet diplomatic recognition of Israel and better treatment of Jews in the Soviet

Union.

David Lennan adds from Tel Aviv: Israeli officials have stressed during the past few days that the Soviet Union could not be expected to play any constructive role in a Middle East peace settlement unless it restored its diplomatic ties with Israel, which were broken in 1967.

The officials claimed that they had received assurances from Washington that the U.S. had not changed its opposition to the idea of convening an international conference to discuss the Arab-Israeli dispute.

They stressed that the only way to make progress towards a peace settlement was through direct negotiations between the parties concerned.

Threat to Walesa recedes

By Christopher Bobinski in Warsaw

THE POLISH Government yesterday moderated its threats against Mr Lech Walesa, leader of the banned Solidarity union, and signalled that it had no intention of arresting him.

However, Mr Jerzy Urban, the government spokesman, said that the law would be applied "with moderation" but in a "determined way" against three other union leaders under arrest: Mr Bogdan Lis, Mr Adam Michalik and Mr Wladyslaw Frasyniuk.

Last Saturday Mr Walesa was called into the Gdansk prosecutor's office and told he would face arrest if he continued to call for a token general strike against food price rises on February 22.

Mr Walesa responded by repeating his call for protests.

Yesterday, however, Mr Urban chose to ridicule Mr Walesa and claim that he was coarsening to gain publicity.

"Mr Walesa dreams of finding himself behind bars so that he might become more visible," Mr Urban said, implying that the government was not inclined to grant him such a wish. Asked whether Mr Walesa could be arrested at any time, Mr Urban said: "My statement implies quite the opposite."

French plutonium to be flown to Japan

BY DAVID MARSH IN PARIS

JAPAN SEEMS likely to opt for delivery by air of the sizeable quantities of plutonium scheduled to be transported from France in coming years, believing this is safer than sea transport.

Japanese electricity utilities, which are among the most important clients of Cogema, the French nuclear fuel group, are due to take delivery of increasing quantities of plutonium under contracts to reprocess burnt uranium fuel, carried out at France's nuclear complex at La Hague on the Cherbourg Peninsula.

Following completion of a FF 50bn (\$454bn) expansion, the La Hague complex—being financed partly by the Japanese—will produce about 26 tonnes of plutonium over the decade starting 1988-89.

An initial cargo of 250 kg of plutonium, which was sent by ship from Cherbourg to Japan last October for use in the country's experimental Jyop fast breeder reactor, attracted large-scale controversy.

The shipment was the subject of elaborate security precautions and was thoroughly vetted by the U.S. Precursors included warship escorts and tracking by surveillance satellites. Plutonium presents risks from the points of view of toxicity, radioactivity and possible diversion for bomb-making.

Japanese officials have apparently come to the conclusion that speedy and discreet aerial transport poses fewer dangers than a long sea journey half

way around the world.

M. Jean-Pierre Rougeau, Cogema's commercial director, said yesterday it was "very probable" that future transfers would go by air, although a date had been set for the next delivery.

Part of the plutonium Japan is due to receive from the French in coming years is likely to be transported in the form of mixed oxide fuel (MOX). Made up of a mixture of plutonium and un-enriched uranium at present discarded by the nuclear industry, MOX fuel elements are at present manufactured on a small scale in Belgium, West Germany and France. They are being developed commercially by nuclear fuel companies partly to burn up the stocks of plutonium that would otherwise accrue in coming years. Most shipments to Japan could start as early as next year.

Cogema officials point out that air transport of plutonium will be carried out with high security containers likely to stand up to crashes. Plutonium is being transported increasingly around Europe by rail and road, and long-standing transfers of military plutonium between Britain and the U.S. have probably been carried out by air.

Cogema yesterday gave preliminary estimates of 1985 results. Turnover stabilised at about FF 17bn, and the group now services 110 nuclear reactors around the world through its natural uranium, enrichment, reprocessing and fuel fabrication activities.

Turmoil in Ireland over family planning Bill

By Brenda Keenan in Dublin

THE IRISH Parliament is expected to do something tonight which it has never done in its 63-year history. It will pass a measure—directly contrary to the wishes of Ireland's Roman Catholic hierarchy.

Not that the issue is entirely certain. Prime Minister Garret FitzGerald and his ministers are fighting to the last minute to retain a majority for their family planning Bill, given that four government backbenchers have said they will vote against it.

The legislation is an attempt to amend Ireland's restrictive regulations concerning non-medical contraceptive devices such as sheaths and spermicides. It has attracted intense media and national soul-searching on the grounds of the question of the Irish and sex.

For the past six weeks the country has watched in horrified fascination as a supposedly straightforward public inquiry into the police investigation of a baby's murder has turned into a series of national scandals, including allegations of sexual abuse, illegitimacy, adultery and sex.

The "Kerry Babies" case has generated extraordinary passions and the facts behind it are strange.

An inquiry began last April when an infant's body was found on a beach near Cahirciveen. A Miss Joanne Hayes and her family were questioned because it was known she was having an affair and was reported to be pregnant.

Members of her family told the police that Miss Hayes had had a baby in the family farmhouse and that it had been murdered. Miss Hayes insisted that she had delivered the baby herself, outside, and that it appeared to be dead. She had left it in a field.

Blood tests, however, showed that the baby on the beach was "blood" of a "white" Miss Hayes and that it was from the group O. Another search of the Hayes farm revealed a second dead baby which turned out to be blood group O.

There was public outrage that people could apparently confess to a crime they could not have committed. The police failed to find an explanation. The Government ordered a public inquiry.

As if the facts were not bizarre enough, the inquiry itself became a sensation. Overnight, the barristers representing the police found themselves the most unpopular men in Ireland because of their attempts to discredit Miss Hayes as a promiscuous woman who might have had more than one lover and given birth to twins.

The tribunal united conservative clergy and militant feminists. Priests complained about the "talented" exposure of people's sex lives, while women's groups said it all showed "prejudice" against women and exposed the lack of proper sex education and contraceptive advice.

It is not perhaps the best time to try to amend the family planning laws, with emotions running high and Mr FitzGerald's coalition held together by a tenuous thread of national unity. The Government has improved its standing with its own supporters after a relatively popular budget last month, and needs to deliver something on its promise to be an agent of social reform.

What ministers may not have anticipated is the degree to which the Catholic hierarchy would make the Bill a test of the Church's role in Ireland of the 1980s.

The Church itself is going through something of a crisis. The Irish are still the most religious people in Western Europe, but observance is declining, especially among the young. Sexual behaviour is no longer seen as a matter of different from that in other Western countries.

The bishops are desperate to show that religious decline is not an inevitable consequence of modernisation and urbanisation. Behind the contraceptive issue lies the bigger question for the Church of divorce, which is illegal in the Republic.

The general feeling is that the bishops have overplayed their hand. The apostasy view of the Archbishop of Dublin, Dr Kevin McNamara, who forces rampant promiscuity, illegitimacy and venereal disease if the Bill is passed, hardly square with a measure which will make it possible for over-15s to obtain contraceptives without a prescription.

The stakes are high for the Prime Minister. He is in a difficult position. He has been defeated but the damage to his reputation would be terminal.

The opposition sees no reason to give the Government a "run-and-kill" vote. It is in a difficult position. It is in a difficult position. It is in a difficult position.

Row erupts over Dutch broadcasting plans

BY LAURA RAUN IN AMSTERDAM

DUTCH PRIVATE broadcasting networks have reacted angrily to details of the proposal by Mr Eelco Brinkman, the Culture Minister, to privatise part of the Dutch Broadcasting Corporation next year.

The eight networks fear that the plan, under which the Corporation's production facilities will be hired out, will raise production costs so much that insufficient money will be left to ensure quality programming. The broadcasters also believe

they will not have enough say in the day-to-day running of the new production company that is to be created.

The Culture Minister's plan, which was originally unveiled last year, is currently being reviewed by broadcasting, Press and judicial bodies before being debated in Parliament. Private broadcasters, who provide programming on the government channels, have always been opposed to the plan in principle.

Under the proposals, the Corporation would be split into three parts—an independent body with supervisory powers, a programming foundation to oversee content and a separate production company.

Half of the shares in the latter, which would be called the Dutch Audio-visual Company, would be held directly by the state and the other half by the broadcasting channels themselves. The Audio-visual Company itself would have the power to issue shares, which

could be publicly traded.

Television broadcasters would be obliged to spend at least three-quarters of their production budget with the Audio-visual Company although the remaining quarter could be used in the private sector. Radio broadcasters would be required to place all their production with the new company.

Production fees would be fixed but the company's corporate profits could be distributed to shareholders.

Television broadcasters would be obliged to spend at least three-quarters of their production budget with the Audio-visual Company although the remaining quarter could be used in the private sector. Radio broadcasters would be required to place all their production with the new company.

Production fees would be fixed but the company's corporate profits could be distributed to shareholders.

Gromyko hits out at U.S.

MR ANDREI GROMYKO, the Soviet Foreign Minister, yesterday condemned Washington's approach to superpower arms talks next month as light-hearted and hypocritical.

Repeating reports from Moscow, if the negotiations failed, the U.S. would be to blame, he said.

Nato leaders appeared to be addicted to the arms race, he claimed.

"The light-heartedness with which certain circles of the U.S. approach the negotiations... deserves to be sternly condemned," he said, referring to three-tier arms stockpiles, the easier it is to come to terms with their reduction.

He added: "The hypocrisy of such statements cries out at you."

Italy and Britain plan to make extradition easier

BY JAMES BUXTON IN ROME

BRITAIN and Italy are to start work on a treaty aimed at making it easier to extradite people wanted for terrorist and drug offences. Mr Leon Brittan, the UK Home Secretary, announced the news yesterday after talks with Sig Mino Martinazzoli, Italy's Minister of Justice.

Problems with the existing extradition treaty have been mounting, and Italy is believed to want several Right-wing terrorist suspects sent back from Britain.

The treaty does not cover

terrorism or drug trafficking, and Italy finds the UK procedures difficult to apply. While a new pact is being drafted, Britain will help Italy make its extradition applications more likely to be more acceptable to British courts, Mr Brittan said.

He would not be drawn on whether there were Italian terrorist suspects in Britain. Italy has found that British courts require a much higher standard of prima facie evidence than a serious offence has been committed than do its own

Spanish bank executive shot

A SENIOR board member of Banco Central, Spain's largest private-sector bank, was shot dead in a garage in Madrid yesterday in what Sr Jose Barriocano, the Interior Minister, said appeared to be an attack by Eta, the Basque separatist organisation, writes David White in Madrid.

Sr Ricardo Tejero, was a general manager of the bank. A spokesman for the bank said there was "no motive or reason" for the killing, and that Sr Tejero had received no threats and had no bodyguard.

The choice of a businessman outside the Basque region as a target appears to mark a turn in Eta's tactics. Last year, two industrialists in Madrid and Seville were assassinated by the fringe left-wing group Grapo.

Athens assails 'political' strikes

BY ANDRIANA IERODIACONOU IN ATHENS

THE GREEK Labour Minister, Mr Evangelos Giannopoulos, has accused the Communist opposition of fomenting a wave of strikes, ostensibly about pay, for political reasons.

A three-day strike by bank workers began yesterday, while tax inspectors are planning to stop work on Friday. Textile and construction workers, but taxi and lorry drivers will also be involved.

The Socialist Government has been at daggers drawn with the Communists since the unveiling of a new electoral system in January. This failed to meet Communist demands for direct proportional representation in

the general elections due before the end of the year.

The Communists, with about 11 per cent of the Greek vote, won only 13 seats in the 300-member Parliament under the reinforced proportional system used in the 1981 general election. They hope to increase their parliamentary strength substantially by directly linking vote strength to seats and then press for a coalition with the Socialists.

Mr Giannopoulos, is now accusing the Communists of using economic weapons to wage a political war against the Government by encouraging trade unions which they control to strike. The party's influence in the union movement is believed to be substantially greater than its electoral strength.

Officially, workers striking this week are opposed to this year's collective wage agreement between the Government and the Socialist-controlled General Confederation of Greek Workers (GSEE), which represents Greek unions. The agreement, which does not allow wage increases this year but foresees the linking of wages to inflation, has not been endorsed by Communist members of the GSEE leadership, nor by Communist unions in the Confederation.

Soviet officials criticised for shortfall in oil output

BY PATRICK COCKBURN IN MOSCOW

THE SERIOUSNESS with the Kremlin views the fall in Soviet oil output to 813m tons last year has been underlined by the heavy criticism of Communist Party and state officials, as well as local managers, expressed at a party meeting in the key oil province of Tyumen last week.

The slow development of the Tyumen oilfields, scheduled to produce 385m tons of crude this year under the present five-year plan, is attributed to a failure at all levels to cope with the difficulty of extracting oil from less accessible deposits.

The meeting was attended by Mr Vladimir Dolgikh, the Poliburo member responsible for energy and heavy industry, who heard an account of the failure of capital construction to keep up with the development needs of the Tyumen oilfields.

The difficulties facing the oil industry have already led to personnel changes. Mr Vasily Dinkov was recently appointed oil minister and Mr Vladimir Chirskov head of the key ministry of construction for petroleum and gas industry enterprises last year.

Japanese seek European links

BY CHRISTIAN TYLER, TRADE EDITOR, IN LONDON

THE BRITISH Government has given a list of between 200 and 400 Japanese companies, mostly small or medium-sized, that want to set up subsidiaries in Europe.

The list has been provided by Japan's Ministry of International Trade and Industry (MITI), which is said to be keen to co-operate with an investment promotion campaign to be formally launched by the UK in April.

Japanese co-operation can be explained by MITI's desire to minimise the political friction caused by Japan's persistent trade surplus with the EEC and by the wish of some Japanese companies to get inside the EEC's common external tariff system and to circumvent "voluntary" export restraint agreements.

Ministers are keen to attract companies in the field of health care, robotics and other advanced electronics that could contribute to the "reindustrialisation" of Britain as well as create new job opportunities. Britain is already the major host to Japanese direct investment in Europe.

The promotion campaign is in reply to what is seen as mounting continental competition for foreign investment. Even France, traditionally hostile to foreign investment, has signalled a change of heart. Spain is seen as another big competitor, because until it joins the EEC

it will not be constrained by Community rules about incentives.

It emerged yesterday that two big British accounting firms, Price Waterhouse and Deloitte, have agreed to sponsor the campaign.

The UK Department of Trade and Industry's Invest in Britain Bureau has invited banks, airlines, shipping companies and others to contribute a total of £1m (\$1.1m) in cash or kind on top of the £1m that the Government is to spend on the nine-month sales drive.

Although no target has been set for increasing inward investment, the British Treasury has insisted that the results of the campaign should be monitored.

Strong dollar pushes up Swiss inflation

ZURICH - The strong dollar is

becoming import prices and causing a deterioration in Swiss inflation, which rose sharply in January, according to commercial bank economists.

The year-on-year rise in wholesale prices leapt to 3.9 per cent in January from 2.4 per cent in December, and the rise in retail prices was 3.5 per cent compared with 2.9 per cent.

They said particularly cold weather last month had contributed to the rise in both indices, mainly because of higher heating oil and vegetable prices. They added, however, that imported inflation due to

the high dollar was also playing a key role.

In its latest monthly economic report, Credit Suisse said the situation was a cause of concern and added that the weak Swiss franc was producing inflationary pressures on the import side.

"Quite how acute these pressures are can be seen from the fact that import prices have been increasing at a rate of over five per cent at a time when the dollar price of raw materials is declining," it said.

Credit Suisse said this situation could lead to a deterioration in the prospects for both interest rates and the Swiss economy.

Turkey's trade gap widens

By Our Ankara Correspondent

TURKEY'S TRADE deficit widened slightly last year, according to provisional figures, even though exports rose 24 per cent. The deficit is reckoned at \$3.6bn (\$3.25bn), well above target, and compares to \$3.5bn in 1983.

Exports totalled \$7.1bn, against \$5.7bn the year before. The increase is largely a result of export-oriented policies adopted by Prime Minister Turgut Ozal.

However, imports grew by 16 per cent to \$10.7bn. Import demand was sluggish in 1982 and 1983 largely because of the decline of the lira. But the Government has lifted restrictions on imports of many categories of luxury goods, and consumer items.

The main interest, however, centres on the as yet unannounced current account deficit which was \$2.1bn in 1983. There have been reports that it could be as high as \$2.2bn, having reached \$1.3bn by the end of November.

This would be a severe disappointment for the Government which, apart from bringing it well below \$2bn. Officials say the method of calculating the current account may be revised to include deposits placed with the Dresdner Bank in West Germany by Turkish expatriate workers under a scheme which allows the Turkish central bank to make use of their funds.

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David Barchard and David Buchan report on the new strains besetting Turko-Bulgarian relations
Ankara tries to temper outcry over effort to 'Bulgarise' Turks

TODAY the Turkish Parliament goes into secret session to debate the severe new strain placed on relations with Bulgaria by that country's fresh drive to "Bulgarise" its 800,000-strong ethnic Turkish minority.

Last week, the Turkish Government recalled its ambassador from Sofia. This week it publicly stated that Turks in Bulgaria were under pressure "to change their names and religion" and, yesterday, it called in the Bulgarian ambassador in Ankara, who claimed the problem was a fiction of the Turkish and international Press.

If that was so, the Turkish Foreign Minister retorted, Sofia had no reason not to let Turkish diplomats and journalists into the main ethnic Turkish areas in the south east and north east of Bulgaria.

It is the growing publicity given to the plight of the ethnic Turks that has, to some extent, forced the hand of the Turkish government, which is for a variety of political and economic reasons, keen to play the current crisis with Bulgaria as cool as it can. Mr Turgut Ozal, the Turkish Prime Minister, has warned against "impulsive behaviour" and said a negotiated solution, including perhaps a new emigration agreement with Bulgaria, would best serve the interests of all Turks.

For its part, Bulgaria has publicly rebutted allegations that it is mistreating its ethnic Turks. Privately, however, it has tried to smooth over the rift with Ankara, asking, for instance, Sir Geoffrey Howe, the British Foreign Secretary, to pass on a

conciliatory message when he travelled from Sofia to Ankara last week.

The message, from Mr Peter Mladenov, the Bulgarian Foreign Secretary, carried the implicit admission that there was indeed a "problem", though on a scale he said, that should perturb a friendly Turko-Bulgarian relations.

The question of ethnic Turks changing their names to Slavic ones was a private one. It would not affect their religion, he said, and would be a virtually ethnically pure by the end of this year.

There are clear restraints on Turkey's ability to oppose such a policy. The Turks perceive that Soviet backing for Bulgaria gives them little chance of winning through through confrontation and there could be a great deal to lose.

Bulgaria supplies western Turkey with between 3 and 4 per cent of the total annual electricity consumed under an arrangement which was originally intended to be temporary.

Furthermore, energy imports from Bulgaria will increase when a spur of the Soviet natural gas pipeline is built to meet the needs of industry in Turkish Thrace and the Marmara region.

of erasing minority identities goes back somewhat further to the mid-1960s, when the 200,000 strong Macedonian minority in the west of the country ceased to be recognised in the census. The same goes for the once-large gypsy minority. At present, only very small minorities, Armenians and Jews, still have official organisations and printed publications. The aim would appear to be for the census to be able to represent Bulgaria as a virtually ethnically pure by the end of this year.

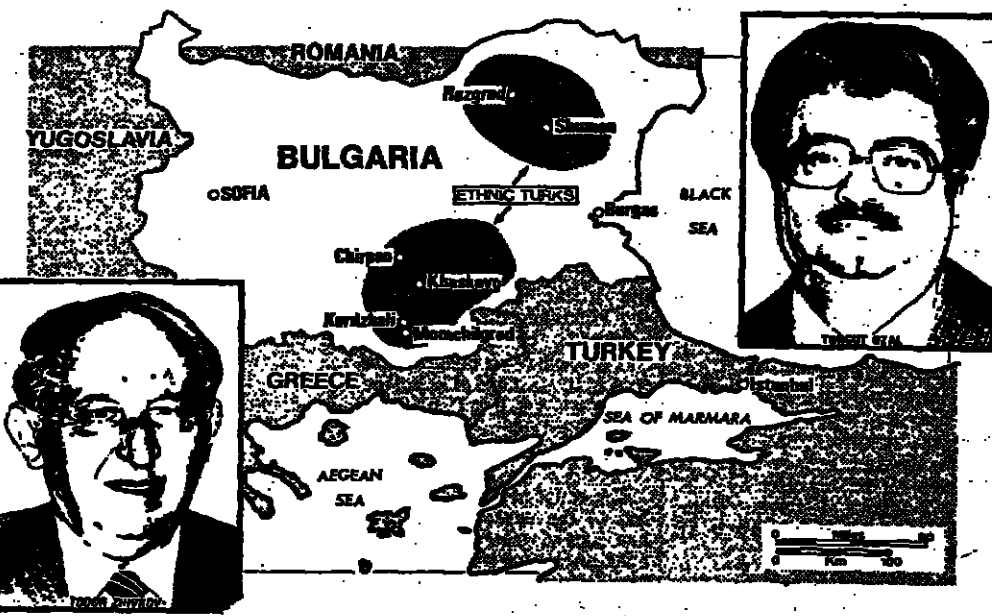
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The Bulgarian and Turkish economies are interlocked in other ways—fleets of Bulgarian junks travel across Turkey's highway system on their way to Iran and the Arab countries and Turkey is anxious that they should continue to do so.

Pragmatic considerations aside, however, feelings run high in Turkey because of the large numbers of Turks who have been migrating from Bul-



garia to Turkey since the 1920s.

Their numbers can only be guessed at but they make up a major element in western Turkey's towns and villages. Other Turkish immigrant families from Yugoslavia, the Caucasus, other parts of the Soviet Union, and from Greece, make up an even larger slice of Turkish society. All these families have vivid memories of persecution and eviction and tend to feel an instinctive sympathy for the beleaguered Turks of Bulgaria.

Two programmes to reunite divided families since 1950 have brought several hundred thousand fairly recent arrivals. But life has not always been easy for them in Turkey.

Because they are at the bottom of the pile in a country with an estimated 20 per cent unemployment finding jobs can be hard. The search, until recently, has been made harder

by Turkish official fears that the new arrivals might be penetrated by Bulgarian intelligence agents.

Despite this, emigré groups have been urging the Government to take in all of the Bulgarian Turks—a solution which would be in line with practice since the late 19th century.

But in the Turkey of the 1980s, absorption of 800,000 or more refugees looks impossible. Turkey is thus eager to find some way of defusing the situation.

It has in the past overlooked or played down almost equally emotive difficulties with Bulgaria—for instance the blatant effort to "destabilise" it by channelling arms and money to underground terrorist groups of both Right and Left before the 1980 military takeover, as well as a succession of minor espionage scandals, some of which

never reached the Turkish Press.

What Ankara is probably most anxious to avoid is any kind of permanent fixation of Turkish public opinion on the problems of the ethnic Turks, of the kind which happened in Cyprus in 1964 and destroyed two decades of good working relations with Greece.

There may be other anxieties. Talk of the events in Bulgaria has revived the more or less abandoned discussion in the Turkish Press of the plight of the dis-Turk—Turkish communities in the Soviet Union and elsewhere.

While the allegations of atrocities in Bulgaria raise humanitarian considerations that no Turkish Government can afford to overlook, no Turkish Government is eager to let good working relations with neighbouring countries fall prey to a revival of pan-Turkish irredentism.

OVERSEAS NEWS

Pressure mounts on Israel to speed up Lebanon withdrawal

BY DAVID LENNON IN TEL AVIV

PRESSURE to speed up the withdrawal of Israeli troops from Lebanon is growing after intensified guerrilla attacks on the Israeli forces. At the same time, the army is urging the use of harsher retaliation against the guerrillas and their supporters in the Shia Moslem villages in southern Lebanon.

Prof Amnon Rubinstein, the Communications Minister, sent a letter to Prime Minister Shimon Peres yesterday, calling for a quicker withdrawal in the light of the increasing casualties being suffered by Israeli forces.

He was expressing the feelings of a growing number of Israelis that there is no point in prolonging the planned pull-out when there is nothing to be gained from the delay except pain and anguish over the continuing death toll.

The military are frustrated by the success of the Lebanese resistance whose operations claimed three lives this week and four last week. The senior army echelons are particularly disturbed that two colonels were among recent fatalities.

Senior officers in Lebanon were quoted on Israel Radio as saying that the security situation was deteriorating rapidly. Another Israeli soldier was wounded yesterday in one of three guerrilla attacks in southern Lebanon. The radio also quoted ordinary soldiers as saying that they should be withdrawn immediately because of the price in casualties which they have to pay

for their continued presence in Lebanon.

These sentiments found surprising support yesterday in a front-page editorial in the normally hard-line, mass-circulation Yediot Aharnot newspaper. "We have to withdraw our people from there not in stages, long-term or short-term, but immediately, today, and not remain there for even one unnecessary moment," said the editorial.

The Cabinet is expected to discuss the timing of the second phase of the withdrawal shortly after the Prime Minister returns from his current visit to Europe. Some ministers from the right-wing Likud block will oppose any further withdrawals but are expected to be outvoted in the Cabinet.

Israel completed its pull-back from the Sidon area on Saturday and has already begun withdrawing military equipment from the eastern sector. According to the army, this operation could be speeded up and completed within a few weeks, once the Cabinet gives the go-ahead.

Israel was condemned in two resolutions adopted by the United Nations Human Rights Commission yesterday for violating human rights in occupied Arab territories, Reuters reports from Geneva.

The UN Security Council was urged to impose sanctions on Israel. The U.S. was the only country to oppose both resolutions, declaring parts of them "grossly distorting."

A\$ suffers sharp decline against major currencies

BY LACHLAN DRUMMOND IN SYDNEY

THE AUSTRALIAN dollar went in to free fall yesterday, closing 5.2 per cent down against the U.S. currency, giving an all-time low in trading and falling sharply against other major currencies.

At the close of trading in Australia the local unit was down to a mid-rate of 70.5 U.S. cents, a fall of 3.93 U.S. cents from the previous night's close. It was also almost 2 U.S. cents below the day's opening quote, but 39 basis points better than the all-time low against the

dollar of 70.1 U.S. cents reached during trading.

Despite yesterday's dramatic collapse and an overall 13.5 per cent decline since the start of the year—the bulk in the current month—the Government and reserve banks have held back from intervention, preferring to leave the currency to find its own level.

However, there is speculation that the Government will boost interest rates as a means of propping up the currency.

K.K. Sharma in New Delhi dissects the report of an official Indian investigation into the Bhopal tragedy Carbide accused of criminal failure over gas deaths

AN OFFICIAL team of investigators inquiring into the poison gas leak that killed more than 1,400 people in Bhopal last December claim that there was "total and criminal failure" on the part of Union Carbide to provide against the dangers of the lethal methyl-isocyanate (MIC) gas.

Their detailed report will be presented to a judicial commission of inquiry that is to begin hearings in the next three or four weeks. The report lists a series of alleged lapses on the part of the Union Carbide management.

Describing the measures to stop the leakage of gas as highly inadequate, the investigators say they have found evidence that some of the safety measures at the plant site were not even operational on the fateful night that the gas leaked.

The Union Carbide factory had a vent head flare and vent gas scrubber to neutralise the toxic gas. In addition, there was a water-spraying scheme with hoses around probable areas of leakage. (Water in the right quantities is a neutraliser.)

According to the investigators, the vent head flare was totally shut down for maintenance work on the night of the leak. The scrubber was commissioned manually, but at a much later stage of the leak. The water hoses were started still later. Except for pouring water on the turbulent MIC tank and the connecting pipeline, no other efforts appear to have been made, say the investigators.

Besides the inadequacy of safety measures on the night of the leak, the investigators claim to have discovered that contingency plans and emergency drills were imperfect. A major failure of the entire set-up was that a leakage of this magnitude was never contemplated or planned for, they say.

In the event of a leakage, the only action planned was an instruction that someone "should sound the alarm and inform the district administration."

The investigation team found that the two alarm systems in the factory were meant for employees only and not for people living in the vicinity. No alarm for the general public was ever sounded; and no emergency drills, safety measures, precautions or information was ready for Bhopal's citizens.

In scrutinising the history of the plant, the investigators

found there had been six accidents since 1976. Three of these involved gas leakages and there had been one fatality. The reasons for all three leakages were mismanagement of materials, and failed or leaking valves. Despite the "frequency of toxic gas exposure," adequate remedial measures were taken.

Furthermore, the team found, a Union Carbide safety survey conducted in May 1982 listed 10 major hazards with a "higher potential for a serious incident or more serious consequences if an accident should occur."

These included: the lack of reliable back-up measures; the possibility of the release of toxic materials in the gas units and storage areas; the possibility of dust explosions; the risk of contamination in the event of excess pressure on the MIC feed tank; deficiencies in procedure applications; and problems of high personnel turnover at the plant.

The investigators say that, although remedial measures were suggested, little appeared to have been done. For instance, despite the detailed safety note on leaking valves, leakage of gas was noted on October 6 1982. For this reason, "the defects pointed out could very well have been the writing on the wall, producing just the kind of accident that happened in December," said one investigator.

The investigating team is particularly alarmed by the fact that the safety report was confined only to concern for the factory workers.

Although major hazards which could lead to "serious incidents with serious consequences" were noted, no particular attention was given to the safety of the general populace in the area, no safety drill seems to have been prescribed, and no general alarm system was in operation.

Although the lethal potential of the gas was realised, a copy of the report was never given to the state government, the dangerous potential of the MIC was never pointed out and, the investigators say, the plant authorities always played it down.

One of the main allegations expected at the hearing is that Union Carbide failed to provide the same safety measures that apply to its similar pesticides plant in Virginia.

The investigators contest the company's claim that the Bhopal plant and the parent plant in Virginia were run on the same



Firemen spray water on a cloth barrier at Union Carbide's plant in Bhopal, while scientists convert deadly gas into harmless pesticide

pattern and with the same safety precautions.

According to their information, the U.S. plant is more dependent on computerised operation while the Bhopal factory is mainly manually operated.

The investigators say there is always a chance of human failure, whereas alarms and controls give better automatic performance if computer-based.

The investigators have also found design flaws and contradictions in the expected gas flow in emergencies, and in the capacity of safety measures.

The Indian company made a basic change when it joined, with the help of a flexible pipe, two separate pipeline systems (the relief valve vent header and process vent header were apparently joined). There is considerable doubt among the investigators whether this was done with the approval of the U.S. company.

According to the investigators there was no proper and accurate system of calculating the availability of gas stocks in the storage tanks. In the tank that did the damage, the overall presence of gas was initially

given as 45 tons. Later, the records indicated it to be 43.6 tons.

After the accident, plant officials initially said there was 15 tons of gas in the tank and said the rest had escaped. During rechecking it was found there was no gas inside the tank.

In an adjacent tank, the quantity of gas present was reported to be 15 tons, but during "operation faith" (when the remaining gas in the tanks was neutralised), the amount found was 20.7 tons.

It was always asserted by

plant officials that a third tank meant for emergencies, was totally empty. During a later check, this was found to contain one ton of gas. This did not comply with safety manual instructions which prescribed that one tank should always be kept empty for the sake of safety.

This, according to the investigators, indicated the "casual and callous" concern about the deadly gas in the plant.

On the night of the leak, the plant's employees appear not to have realised the gravity of the situation for more than an hour.

Their own senior officials and the district government were not informed at this time—in fact, the works manager had to be informed by the district officials of the disaster.

A major criticism of the company is that they had failed to install a foolproof early gas leak warning system. Instead, they depended on the smelling of gas by workers, the snoring of their eyes or breathing discomfort.

There was no data on wind direction. Had there been, the authorities could have made a prompt analysis of the situation and predicted the likely areas in which the gas was going to spread. The investigating team says that early availability of this information could have saved lives.

A refrigeration system, intended to help to keep the stored MIC gas cool and in liquid form so that it did not vaporise, was found to have been shut down. This is mentioned as an example of safety systems being shut down for maintenance without an eye to the possible consequences.

Investigators think that the basic cause of the disaster was the vaporisation of the stored liquid gas after a "runaway reaction" because of water in the storage tank.

This led to such a build-up of pressure that the 4-inch concrete slabs covering the storage tank cracked and burst.

The water in the tank, they believe, was due to the joining of the valve vent header and the process vent header which should have been independent of each other (as in the original design.)

It has still to be established how much water is needed to cause such a violent reaction in the tank or how many valves were leaking on the fateful night.

For this, a closer examination is to be made soon.

Government sacks banking chiefs

BY K. K. SHARMA IN NEW DELHI

THE INDIAN Government has dismissed the heads of three nationalised banks.

The three sacked by the government are Mr. B. V. Somalkar, chairman and managing director of the Central Bank, Mr. S. L. Baidya, chairman of the Punjab National Bank, and Mr. S. S. Master, executive director of the Bank of Baroda.

Although no reason was given for the sackings, banking circles believe the first two are linked with the financial deals between the London branches of the Central Bank and the Punjab National Bank and the London-based Ekal commodities concern, owned by Mr. Rajendra Sethia, an Indian businessman.

Mr. Sethia's Ekal commodities concern crashed last year with debts of around £200m (£131m).

It is thought that about \$60m of the money lent to the Ekal group has still to be repaid. This, it is thought, could be difficult in view of a recent liquidation order. The Central Bank has a large stake in the group.

The Indian Government has been seriously concerned about reports of irregularities in the London branches of the two banks, and their involvement in the affairs of the Ekal group is said to be the main reason for the sackings of the executive heads.

The charges concerning the Bank of Baroda follow allegations that traders have mis-

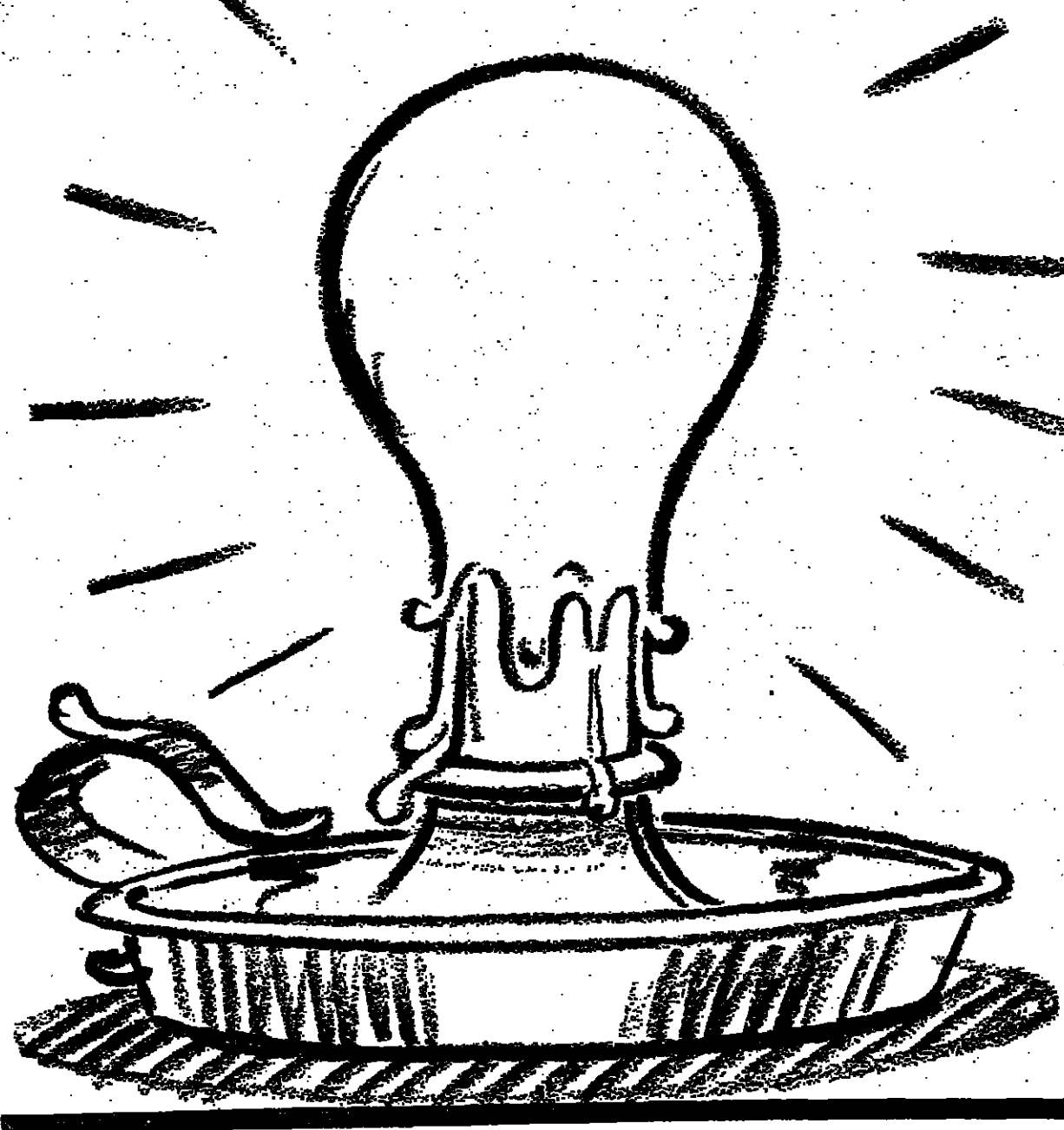
used finances provided by a branch in Calcutta.

The dismissals are reported to be part of efforts by Mr. Rajiv Gandhi, the Prime Minister, to improve the efficiency of the banking system and other public-sector undertakings.

Major changes in the boards of the other nationalised banks are expected in the next few weeks.

Thirteen Indian Army soldiers and a civilian were killed when Naga insurgents ambushed a truck near the Indo-Burma border in the north-eastern Indian state of Manipur, the Manipur Legislature was told by the Chief Minister, Mr. Nishang Keishan yesterday.

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AMERICAN NEWS

ARGENTINA'S DEBT CRISIS

Resignations raise doubts over IMF deal

BY JIMMY BURNS IN BUENOS AIRES AND PETER MONTAGNON IN LONDON

MONDAY night's abrupt resignation of Argentina's two top economic officials could hardly have come at a worse time for the International Monetary Fund and for leading bankers who are struggling to keep the lid on a still simmering developing country debt crisis.

Not only does it inject a new note of uncertainty less than a week after the IMF disclosed that it can make no further loan payments to Brazil until that country agrees a new economic programme which takes into account a serious overshoot of the domestic money supply. It is also a setback to Argentina's own efforts to conclude a \$20bn (£18bn) debt rescheduling package which contains a much needed \$4.2bn credit from commercial bank lenders.

Worries about the fate of this package and of Argentina's fragile IMF agreement on economic reform dominated initial banking reaction to the news that Sr Bernardo Grinspun and Sr Enrique Garcia Vazquez had resigned as Economy Minister and central bank president respectively and been replaced by Sr Juan Sourrouille and Sr Alfredo Conzalez.

Combined with the latest development in Brazil, and the current tough talks between Mexico and the IMF, a new and dangerous situation seemed to be appearing in which IMF stabilisation programmes could crumble one after another.

Yet, in Buenos Aires, the

departure of Sr Grinspun seemed to be an occasion for neither surprise nor regret. At home and abroad his violent temper and fits of personal pique have made him quite simply one of the most unpopular Economy Ministers the country has ever had. Last weekend, for example, an astonished Press corps watched the Minister physically accost a heckler after being called "a bad version of Al Pacino."

Sr Grinspun must also be one of the very few Economy Ministers who has ever dared slam down the phone on M. Jacques de Larosiere, Managing Director of the IMF.

His departure after having completed the IMF negotiations last December, had grown to be widely expected in Argentina as a step that would be needed to restore the credibility of the Government of President Raul Alfonsín in the midst of its mounting economic problems.

Inflation touched 776 per cent last month at an annual rate and there has been increasing friction between the Government and the trades unions which have been asked to accept curbs on real wages as part of the IMF deal. Clearly a more diplomatic approach to economic management was needed.

More subtle, although still clearly discernible in the state of rumours that daily engulf the local media, had been Sr Grinspun's differences of opinion with Sr Garcia Vazquez. Both

men had fallen prey to ideological differences and politicking which have wracked the Radical Party with veiled persistence ever since it came to power in December 1983.

The left wing of the party had been increasingly critical of what it alleged was Sr Garcia Vazquez's over-cautious approach to pending issues like financial and taxation reform.

Other more conservative sectors of the party had begun to put the blame for the country's economic misfortunes on what they alleged was the technical incompetence of Sr Grinspun.

By accepting the resignation of both men, President Alfonsín hopes to have poured water on such political fires and to have ensured a measure of cohesion in his Cabinet.

The new Economy Minister, Sr Juan Sourrouille is a close friend of President Alfonsín who has remained untouched by the political battles—he is widely regarded as a technocrat and, although he is clearly sympathetic to the Radical Party, he is not actually a member of it.

He is likely to find it easy to work closely with Sr Alfredo Conzalez, the new central bank governor who, although a party member, has shown an ability to cut across the ideological divide.

Sr Sourrouille, in his previous post as Under-Secretary for the Ministry of Finance, had earned the reputation as a conciliatory pragmatist, always prepared to

listen as much as to be heard. Were it not for the regular briefing sessions he has maintained with both the Argentine and foreign Press, it is doubtful whether the public at large would have had any clear idea about the Government's intentions.

Sr Sourrouille is respected by both businessmen and union leaders as the man responsible for producing last month a hefty document entitled "Outlines for a Strategy of Economic Growth 1985-89," which is the closest the Government has come to a medium-term plan. In a country as inflationary as Argentina, most people find it difficult to think beyond the next day and the plan was welcomed as a bold attempt to instil some faith in the future.

The new Ministers' emphasis is on finding a lasting solution to the country's problems that would allow the Argentine economy to grow while at the same time honouring its debt obligations. In a clear attempt to avoid the antagonisms of the past, the document focuses on what Sr Sourrouille calls a "positive adjustment of the economy" that is compatible with the agreement with the IMF.

The key to development lies not only in a substantial reduction of inflation but Argentina's ability to improve its debt service ratio through a significant increase in exports. Sr Sourrouille forecasts a real annual growth rate of 6.4 per

cent and 11.9 per cent for agricultural and industrial exports respectively.

Significantly, one of the main export boosts is expected to come through foreign investment in the energy sector. Sr Sourrouille's apparently recognises that any radical break with Argentina's creditors would work against Argentina's prospects for growth.

At the same time he is likely to follow his predecessor in seeking greater flexibility from the Fund and a closer alliance with the Brazilians in order to help secure an early compromise solution agreeable to both debtors and creditors.

Sr Sourrouille's good credentials notwithstanding, the possibility of such an alliance did when Argentina was within spitting distance of gaining full commitments to its \$4.2bn bank loan.

There is now little prospect of this loan being completed until the new team's intentions become clear.

Meanwhile, top bankers were seeking urgent clarification from Buenos Aires on whether the IMF programme will continue to be respected. The IMF itself was keeping mum. And, in the broader banking community, a spirit of apprehension prevailed.

First cruise missile test in Canada under way

By Bernard Simon in Toronto

THE FIRST free-flight test of a U.S. cruise missile over Canada began yesterday following a Canadian Supreme Court decision dismissing a last minute bid by a national disarmament organisation to halt the test.

The unarmed missile test coincides with a growing public controversy over Canada's nuclear obligations towards the U.S. following New Zealand's refusal to admit American nuclear-powered warships to its ports and reports that the Pentagon's contingency plans include the stationing of nuclear warheads in Canada.

The Supreme Court took only 10 minutes to reject the application for an injunction halting the cruise missile test. But protesters said they planned to go ahead with efforts to disrupt the test by placing balloons along the missile's flight path.

Demonstrations have also been organised at the air force base in Northern Alberta where the test was to end.

The missile was due to follow a 2,500 km route flying at a height of 50-150 metres above ground after being launched from a B152 bomber above Canada's north-west Arctic region.

Canada is a key testing area for the cruise missile. Not only is the terrain similar to much of the Soviet Union, but both American and Soviet missiles would probably overfly Canada to reach their targets in enemy territory.

Canada's strategic importance has contributed to the growth of a vociferous anti-nuclear lobby which has called on the Government to halt all nuclear defence co-operation with the U.S.

The last nuclear warheads were removed from Canadian soil in July 1984, but Government policy on the future stationing of nuclear weapons in Canada is unclear.

Mr Joe Clark, External Affairs Minister, insisted that Ottawa will not permit nuclear arms to be sited in Canada, but the U.S. has reminded Canada that it is committed by its membership of Nato to accept nuclear warheads in an emergency.

Allies support for Star Wars research growing says U.S.

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. Administration said yesterday that it had detected growing West European interest in participating in research under President Ronald Reagan's Star Wars programme to develop strategic defences against incoming enemy missiles.

The prospects for European collaboration in the project are among the subjects expected to be discussed by Mr Reagan and Mrs Margaret Thatcher, the British Prime Minister, in talks at the White House today.

At the same time, a senior Administration official said Mr Reagan was likely to request Mrs Thatcher that the U.S. would not leave its European allies in the lurch by deploying a defensive umbrella over the U.S. to the exclusion of Western Europe.

Mr Reagan firmly believed that Star Wars technology should be applied to protect Western Europe as well, the official said. He added that in some technological areas it might even be easier to deploy missile defences in Western Europe than in the U.S.

U.S. officials said that while West Germany was particularly interested in participating in Star Wars research, they knew of

now specific proposals that might be made by Mrs Thatcher for British participation.

The UK, however, is understood to be interested in co-operating, although no final decision has been taken in London.

Mrs Thatcher is also expected to present Mr Reagan with the UK's views on the conduct of the U.S.-Soviet arms talks that are to resume in Geneva on March 12.

One objective during the Washington talks would be to strengthen the arguments for excluding the British and French nuclear forces from the Geneva talks, according to U.S. officials.

While Mrs Thatcher's visit is expected to be dominated by discussion of strategic and international economic issues, the U.S. also wants to focus on the growing problem of co-ordinated multinational terrorism in Western Europe, the officials said.

Terrorism experts from the seven countries attending the annual Western summit in Bonn are to meet next month to discuss progress in co-ordinating their anti-terrorist operations in advance of the Bonn summit in early May.

U.S. housing starts rise by 15% in January

BY STEWART FLEMING IN WASHINGTON

A SURGE in apartment building in January has boosted housing starts in the U.S. by 15 per cent from the December level to an annual rate of 1.83m, reinforcing expectations that the housing sector will join the car industry as a prop for continued economic growth in the first quarter of 1986.

There was also a significant rise in the number of building permits issued during the month to an annual rate of 1.7m.

Mr Michael Sumichrast, an economist with the National Association of Home Builders, said the level of permits "will support another couple of months of very strong construction activity." He added that a survey of builders suggested they are expecting housing sales in February to be at their

highest level for eight years.

Mr Larry Speakes, the White House spokesman, said: "It reflects recent drops in the prime interest rate and mortgage interest rates. Housing is an historic barometer of economic activity. The rise in housing starts reflects the confidence in the economy." He added: "Right now that barometer is rising."

The 2 percentage point decline in mortgage interest rates since the start of 1985, to around 13 per cent for a fixed rate mortgage, is seen as a key factor likely to boost housing starts and sales this year.

However, the housing market nationally presents a far from uniform picture.

Castro outlines constraints on Managua military aid

BY HUGH O'SHAUGHNESSY

CUBA would find it "materially impossible" to aid Nicaragua if it were invaded by the U.S., said President Fidel Castro of Cuba in an interview on Monday with the Spanish news agency Efe.

The Cuban leader's words were the most public declaration of what he has been saying privately for some years. He added, however, that any U.S. invasion would be "an act or great folly which would have repercussions throughout Latin America."

President Castro said that Cuban military aid for Nicaragua was confined to training and administration and that it was "almost impossible"

for Cuba to assist the insurgents El Salvador.

He said the U.S. Government was not negotiating seriously with the Nicaraguan Government but if it wanted to negotiate, he was sure arrangements were possible which would satisfy all sides.

On Latin American debt the Cuban leader claimed there were two total political destabilisation and a "social explosion" if the debtors' burden was not lightened. He called for a 10 or 20 year grace period on principal and interest.

President Castro strongly criticised the European Community for subsidised agricultural exports.

Nicaragua seeks fresh peace talks

BY TIM COONE IN MANAGUA

THE NICARAGUAN Government has made a further call for the renewal of peace talks with the U.S. at the Mexican resort of Manzanillo.

The call was made on Monday by Sr Miguel Escoto, the Nicaraguan Under-Secretary for Foreign Affairs, who appealed for the support of other Latin American nations to pressure the U.S. to renew the bilateral discussions.

The U.S. Administration broke off negotiations with Nicaragua one month ago and is presently urging Congress to renew financial aid for the "contras" seeking to overthrow the left-wing Sandinista Government in Nicaragua.

Dr Sergio Ramirez, Nicaragua's vice-President, who has just returned from a four-

nation tour of Europe, added that the governments of France, Spain and Ireland had promised to support Nicaragua's wish for renewed negotiations.

He said the British Government had made no such promise, but commented on his talks with Mrs Thatcher: "I am sure the Prime Minister heard my position and knows how to communicate it."

Meanwhile, reports from El Salvador say that Sr Eden Pastora, leader of ARDE, the Costa Rican-based guerrilla organisation, is seeking more assistance from the El Salvadorian armed forces for his fight against the Nicaraguan Government.

Sr Pastora apparently met with high-level army officers on

a recent visit and, although President Duarte of El Salvador has denied any knowledge of military assistance to the ARDE forces, has confirmed that Sr Pastora visited El Salvador on several occasions.

El Salvador has been an important supply route for U.S. military aid to the Costa Rican-based guerrillas in the past, and is now reported to be the principal source of supplies since the U.S. Congress cut funds for the Nicaraguan guerrillas last October.

After a considerable lull, there has been renewed heavy fighting in southern Nicaragua over the past weeks, suggesting that ARDE has been able to acquire considerable new stocks of arms and ammunition.

WORLD TRADE NEWS

China close to decision on second HK airport

By David Dodwell in Hong Kong

CHINA's civil aviation officials are on the point of deciding where to locate the politically sensitive international airport Shenzhen, close to the border with Hong Kong.

Officials from Peking and Guangzhou (Canton) plan to meet in Shenzhen on March 5 to make a final choice between three sites. The favoured site is understood to be at Wangtien, in the extreme west of the Shenzhen municipality.

The Chinese authorities have attached more than usual importance to building the Shenzhen airport, because they expect it to absorb the overspill from Hong Kong's Kaitak airport when this reaches the limits of its capacity, perhaps in the early 1990s.

After 1997, when China regains sovereignty over Hong Kong, officials have indicated that flights into and out of the two airports will be rationalised, with a number of airlines that currently fly into Kaitak being diverted to Shenzhen.

A senior transport official said in Shenzhen last week that the new airport, which will cost a total Yuan 3.1bn (£1bn), is to be built in three stages. The first, involving a terminal building and a 1,800-metre runway, will cost just Yuan 200m, and will handle light aircraft carrying mainly cargo. This is expected to be in operation in 1988.

The second stage, costing Yuan 900m, involves extending the runway to take wide-bodied aircraft. This should be complete before 1997, and is intended to cope with 8m passengers a year. The final stage, in which a larger terminal complex will be built, along with a second runway, will cost Yuan 2bn. The airport will then be able to handle 20m passengers, officials say.

Once the site is finally agreed at the Shenzhen meeting in March, tenders will be invited from foreign joint venture partners who will build, and share in the operation of, the airport.

Foreign funding for the project is expected to be necessary, but no loan discussions have yet been held. If precedents set in negotiations over other major foreign joint ventures are any guide, then significant delays in—modifications of—the project are possible.

Politicians now seem to agree reform is necessary. Louise Kehoe reports from San Francisco

California moves closer to repealing unitary tax

FOR THE PAST five years California legislators have considered proposals for the reform of the state's controversial unitary tax system. This year is no different.

Proponents of a change in the system believe, however, that this time there is a good chance legislation will finally be passed to end California's taxation of the world-wide income of companies with operations in the state.

"The Governor is making an open, public and active effort to support legislation. This is the first year that I've seen a marriage of administration and legislative efforts," says Mr Willie Brown, speaker of the state assembly.

Four bills are before the state senate and assembly, and the first hearings are scheduled for next month. It is too early, said Mr Brown, to predict the outcome of these proposals. He believes, however, that there is a greater opportunity for changes this year than ever before.

Ironically, just as California's politicians are reaching a consensus that tax reform is needed, the multinational corporations that have long opposed unitary tax seem to be splitting into an increasing number of factions.

The majority of multinational companies want to get rid of unitary tax, but they are sharply divided over the details of any tax reform. Last year the unitary tax debate became a

"foreign" versus "domestic" issue when a group of 90 U.S. companies, calling itself the California Business Council, mounted a campaign to defeat proposed legislation on the grounds that it unfairly benefited foreign companies.

With many of the high technology companies that have brought considerable economic growth to California among its members, the CBC quickly made itself heard in the state capital of Sacramento. They argued that proposed reforms would not relieve them from paying California taxes on foreign dividends.

"I cannot think of any other country that gives foreign companies preferential tax treatment. This would put us at a severe competitive disadvantage," claimed Mr Gordon Moore, chairman of Intel Corporation, a CBC member.

This year the CBC has drawn up a new set of tax reform proposals, although to date they have not been presented as a tax bill. The U.S. industry group wants "true, geographical, water's-edge, domestic combination" tax with exemptions for all foreign dividends. They claim that their proposals would cost the state about \$350m per annum in lost tax revenues, less than the \$500m of "comprehensive" water's edge (including foreign dividends) but more than the \$270m estimated cost of the bills before the legislature.

Now a split has emerged



Akio Morita (left) and Sir Terence Beckett—both have lobbied hard against the controversial tax



within the coalition of U.S.-based companies over whether to support a proposal by Mr George Deukajian, the Governor, that companies may elect to be taxed either by the unitary method or according to a new "water's-edge" assessment. Proctor & Gamble and several U.S. oil companies want to retain the right to unitary assessment which allows foreign losses to be counted against earnings. Their fellow U.S. companies do not agree.

Taking a different point of view on foreign dividend taxes and on several other details of tax reform are two major foreign factions, the Japanese and the British. Foreign com-

panies have nothing to gain from tax relief on foreign dividends and they fear that additional tax revenues lost could prevent the California legislators from taking action.

Although the "foreigners" have concurred in their opposition to unitary tax for a long time, as the prospect now of success looms, larger each national group is making efforts to distance itself from the other.

The British take a firm but restrained approach, stressing the importance of British investments. "The British are by far the biggest foreign investors in the U.S. with more than three times the investments of the Japanese," said Sir Terence

Beckett, director-general of the Confederation of British Industry, during a visit to Sacramento last week.

The CBI delegates told California politicians that unitary tax is contrary to international principles of taxation and imposes unreasonable tax and administrative burdens on multinational corporate groups doing business throughout the world. They argued that California will lose out on potential investments if it does not change its tax system and that the system inhibits free trade.

The style of the CBI delegation was in sharp contrast to the visits of Japanese businessmen who have taken a more aggressive approach. Just as the California assembly was about to vote on unitary tax legislation last year, for example, Mr Akio Morita, chairman of Sony Corporation, publicly declared that Japanese companies promised to invest at least \$1.6bn in California and create 11,000 new jobs if unitary tax was repealed.

But California legislators did not like the blackmail threat according to some political aides, and the Japanese actions proved counter-productive. Direct promises of real investments and jobs, and the threats of taking them elsewhere in the U.S. are, however, well understood.

The Japanese now appear ready to accept any form of unitary tax repeal, but the British express serious concerns about several aspects of the current proposals.

Any tax reform that is perceived as benefiting Japanese high-tech companies may become unpopular in California this year as the state's own electronics and computer companies struggle through business downturn to fend off Japanese competition. Industry complaints about unfair competition and a growing trade deficit may heighten public awareness of the state's reliance upon domestic companies.

Several factors have placed the issue high on the state's agenda of political debate. The decisions of other states, including Florida and Oregon, to abandon the tax method—with Colorado and Utah expected to follow—will use the system on California's growing isolations.

Last year, California was estimated to have levied \$500m of the total \$750m in unitary taxes collected by the 13 states which still used the system. California legislators are keenly aware that since neighbouring Oregon repealed its unitary tax system the state has gained \$45m in investment and 4,000 jobs from just six companies that decided to locate in the state.

Indicative of growing concern, California is about to launch a promotional campaign to attract inward investment—the first time the state has felt the need to advertise its advantages.

Caribbean calls for fresh trade initiative

By Camille James in Kingston

CARIBBEAN countries are calling for a fundamental change in the Caribbean Basin Initiative, a trade scheme implemented by the Reagan Administration 34 months ago.

Several countries have argued that garments and footwear should be placed on the list of regional exports which can take advantage of duty free entry to the U.S. offered by the CBI for the next 11 years.

Fears of damage to U.S. industry by a flood of cheap Caribbean products have kept garments off the duty free list, along with leather goods and tinned tuna.

Mr Hugh Shearer, Jamaica's Trade Minister, has told U.S. Government officials that there was no basis for fears of cheap Caribbean garments and footwear harming domestic production.

"The additional volume of imports into the U.S. market would not damage the American economy in any way," Mr Shearer said.

Mr Richard Cheltenham, the Agriculture Minister for Barbados, claimed the U.S. administration was reneging on a promise to allow "more generous entry" for Caribbean garments. Mr Cheltenham said it was now time for the U.S. to deliver on its commitment.

Mr Cheltenham said the garment sector employed over 30,000 people in the Commonwealth Caribbean.

The plans are likely to be finalised by the end of the U.S. government officials in charge of implementing the CBI, indicated that there would be continuing opposition to the request for more garments and footwear to be included.

Caribbean Governments are apparently hoping that continuing pressure for changes will be as successful as earlier efforts. The U.S. State Department recently accepted Caribbean arguments that importers should not be required to prove the veracity of support declarations on CBI products.

Caribbean exporters argued that this would lead to developing information which could harm their competitiveness.

Rover returns to Danish market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AUSTIN ROVER, BL's volume car subsidiary, is moving back into the Danish car market where it was once market leader but quit during the late 1970s.

The company left Denmark because the high taxes, which currently add 180 per cent to manufacturers' prices, forced down pre-tax prices to a level which was unprofitable.

Austin Rover says it will return to the market with "a small number, perhaps a few hundred, of highly-specified cars." The first Danish customers will shortly be taking delivery of the MG Metro 1300 and MG Montego 2.0 models

which the company has decided to put on sale.

In the early 1970s BL's car division sold 20,000 cars a year in the small Danish market. Last year Ford, with the help of some low-cost exports imported from Brazil, retained leadership with 16.9 per cent of the total 133,517 cars sold in Denmark, followed by General Motors (Opel) with 14.2 per cent. The Japanese car group had 23.7 per cent with Toyota accounting for 11.1 per cent on its own.

The Austin Rover cars will be imported by the Dami company which never gave up the

franchise and kept a dealer network in place to service BL cars on Danish roads. To compensate for the loss of the British business, Dami took on other franchises, for example, for Subaru and Daihatsu Japanese cars.

● Ajax-Holland, export division of De Boer of Amsterdam, has won an order worth Fl 26m (about \$6.4m) for the supply of fire-fighting equipment to Angola.

The order, from the Angola State Company Abamat, is to be completed within 13 months and represents phase one of a Fl 80m (£19.7m) project to re-equip and modernise the country's fire service.

Japan ship orders hit record low

FOREIGN orders received in January by Japan's shipbuilders plunged to a record low, the Japan Ship Exporters Association said yesterday, APJF reports from Tokyo.

An association official played down the significance of the January orders, but conceded that the near-term outlook for the industry is "severe."

January's overseas orders totalled a mere two ships, both chemical tankers for Panamanian-registered owners, amounting to 18,000 gross registered tons.

That was down steeply from orders for 23 ships totalling 228,060 tons received in January, 1984, and from 17 ships totalling about 250,000 tons in December.

Samuel Montagu wins Egyptian bank contract

BY TONY WALKER IN CAIRO

SAMUEL MONTAGU, the merchant bank, is assisting the newly-formed Export Development Bank of Egypt to develop its trade financing facilities under an agreement signed this month.

The British merchant bank will help EDBE in its efforts to diversify Egyptian exports through the introduction of new trade finance, credit guarantee and insurance services for exporters.

EDBE, which opened for business early in February, is jointly owned by Egypt's four

large public sector banks and the national investment bank. Authorized capital is £210m (£22m).

Samuel Montagu, a member of the Midland Bank group, is involved also in financing arrangements for the Greater Cairo Wastewater project, a huge scheme funded in part with British backed credits to provide Cairo with a functioning sewage system.

The technical assistance agreement between Samuel Montagu and EDBE will run for two years and is believed worth about £200,000.

Support for
S research
ays U.S.

starts in
January

By Kenneth Gooding, Motor Industry Correspondent

was in turmoil for most of 1984. Uncertainties about the Government's intentions on the introduction of emission controls for cars and the incentives which

The six-week strike of metal workers which brought the

West German industry to a halt because of a shortage of components also distorted the market—particularly by stopping Opel, the General Motors subsidiary, making further progress. The workforce at Opel went on strike whereas other car makers arranged to have employees to take early holiday days while production was held up. The result was a

The fall in Audi car sales in West Germany last year was due almost entirely to the company's decision to divert much more of its output to the U.S. Its sales in the States jumped from 47,934 in 1983 to 71,237. This was not to take advantage of the huge profits to be earned

from selling cars for strong dollars but because last year the Porsche sports car company took over its own marketing in the U.S. For many years Audi and Porsche were teamed in one franchise there. The Volkswagen group, which owns Audi, is determined that Audi will not suffer as a result of the split with Porsche.

A review of the UK car market appears in the *Financial Times* of January 29.

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calls for
fresh new
initiative**

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THE MANAGEMENT PAGE

Rank Xerox

Optimism shows signs of being repaid

BY ARNOLD KRANSDORFF

THE PAST 20 months have been nailbiting times for Roland Magnin, Rank Xerox's new managing director. All that time he has been waiting for the first tangible signs that this international subsidiary of the ailing Xerox Corporation was responding to his Gallic touch.

Now the 52-year-old Frenchman—the first non-American or Briton to hold the job—has got his answer. The London-based arm of the copying and office equipment giant, owned jointly by Xerox and the UK leisure group Rank Organisation, has just reported that its pre-tax profits for 1984 had jumped by more than a fifth to £202m, the first increase in five years.

More evidence of its position will be revealed with today's publication of its report and accounts.

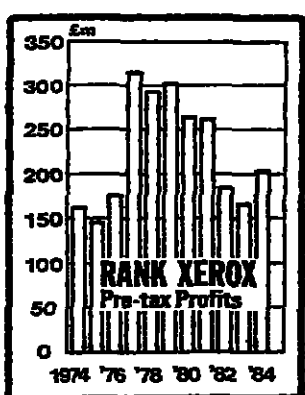
These results were the first solid evidence that the company's downward slide had been halted and that the fight back against largely Japanese competition was beginning to show results.

With his U.S. parent company also showing signs of recovery in the American copier and information systems markets, Magnin's mood is optimistic. In contrast with the defensive postures the company has taken in recent years, he declares: "There is still progress to be made but we are on the right track."

In the 16 years Magnin has been with RX—which operates in world markets other than the Americas—he has seen profits escalate to more than £300m per annum and then in the four years to 1983 collapse to £166m.

With a similar pattern in its own markets, Xerox was forced to diversify into other office equipment and, in June 1983, at about the time Magnin was promoted to his current job, a new generation of plain paper copiers was launched in an attempt to rescue the group's flagging market share.

It is against this background that Magnin has been pushing through radical changes in the way RX has traditionally manufactured and sold its products. Through his efforts to be more



Figs from 1977 onwards are before crediting Xerox Corporation for R & D and head office costs.

competitive and marketable, production costs have been slashed, product quality has improved and the sales/distribution network enhanced.

These changes have been all the more difficult for him to achieve because of RX's historical complacency, which was born out of its former market dominance. An unchallenged leader in the reprographics market for almost 30 years, it had begun to rely on its well-established name to sell its products rather than price and design. Production costs were always a secondary consideration to supplying demand, while pricing policy was usually based on the unsophisticated formula of adding a healthy margin to actual production costs.

The effects of competition on its market share were devastating. Just before Magnin took the hot seat, RX's share of the high-volume end of the market had slumped from upwards of 80 per cent to below 50 per cent.

In the important middle range, its share had collapsed from around 70 per cent to about 25 per cent and from roughly 40 per cent to a mere 10 per cent in the growing low-volume copier market. The recent results indicate that the rate of net placements of copiers and duplicators (the

number of machines sold, rented or leased after returns) has doubled over the past four years.

To achieve this, Magnin's restructuring has reached into virtually every corner of Rank Xerox, whose sprawling operations include 24 marketing subsidiaries in 80 countries, five manufacturing plants in Europe and four in Japan, where it runs a 50 per cent-owned joint venture with Fuji Photo Film Co.

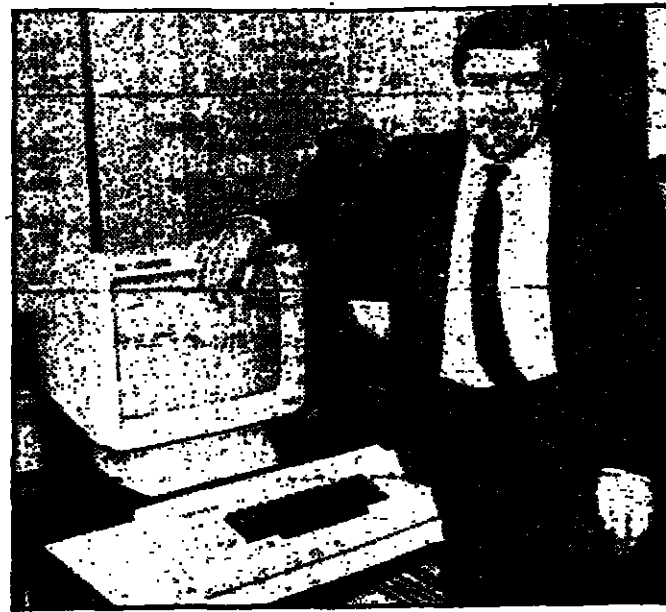
The link with Fuji goes back to 1982. Until recently the design responsibility for Xerox's product range fell jointly with the company's American and Japanese engineers. But the latest product range—the 10 Series—includes for the first time a British input; the mid-volume models were entirely designed by Magnin's engineers in Welwyn Garden City.

The design of the 10 Series has been a key factor in the efforts to cut production costs. It is of modular construction and with new robotic production techniques introduced at all factories, Magnin claims that manufacturing costs have been cut in half to levels which are now competitive across the full product range.

These changes in production techniques have had another important spin-off. Helped by changes in inventory control, the company's stock turn has been cut from three months to one month.

The effect of this has been to contain gearing over the past few years at under 35 per cent of shareholders' funds. This is despite the company's commitment to an investment programme of upwards of £100m a year over the five years to pay for the rationalisation and launch of the new division to sell other types of office machines.

Aside from the progress in cutting production costs, Magnin has also given a high priority to his predecessor, Paul Allaire's efforts to pare £100m off annual overheads. He claims he has broadly succeeded in this, mainly through



Roland Magnin: widespread restructuring

redundancies encouraged by generous severance payments and widespread re-organisation.

Overall, the payroll has been cut by around 6,000 from its peak of 37,000, with the knife cutting into manufacturing as deeply as the administrative side of the company. The use of robotics and other automated production techniques has reduced the ratio of support staff to production line workers from four to one to one.

More important, though, was a deliberate policy by Magnin to change the company's job mix in favour of sales; while staff numbers are down overall, he has increased the sales force by around 300 to 7,500. A quality drive has also yielded results—the Government-sponsored British Quality Award for the company's Rotherham factory. Across the group the number of rejects has been reduced by 90 per cent.

The other key element in RX's partial recovery has been the growing contribution of Xerox's Systems Business Division, which markets electronic typewriters, electronic printers, telecopiers, microcomputers, word processors and Ethernet, the proprietary name given to the co-axial cable link between so-called work stations.

In the latest accounts, computer interests contributed around 14 per cent of RX's £1.7m revenues. Magnin forecasts that this will rise to 20 per cent by 1986 and to 50 per cent by 1990.

RX's main success has been with electronic typewriters and printers, particularly laser printers, where sales have doubled over the past year. In

France, the company is a market leader, holding around 40 per cent of the electronic typewriter market. A similar increase has been achieved with Ethernet work stations.

Least successful has been the performance so far in sales of micro and word processors, where industry analysts believe Xerox has not been sufficiently aggressive with its marketing and pricing. Magnin concedes this and adds: "These are areas we still have to address."

Magnin's brush has also changed the way RX used to manage itself. Previously, management strategy was based on a worldwide model, with each country having to conform to similar organisation structures, the same range of products and a centralised pricing policy. Now, management has largely been decentralised, with more accountability and responsibility passed on to local general managers.

And looking further ahead, Magnin is exploring new markets. RX has just started building a new factory in India through a local joint venture and has started developing a trading relationship in China.

For Magnin, who came out of ITT France's boardroom, the £27m reprographics market is now wide open again. He is determined that RX gets a healthy slice of it, as well as a growing share in the even bigger office equipment sector.

The company will be more than just a survivor, he believes. By 1990, Xerox and Rank Xerox will be one of the few office equipment suppliers remaining in the market.

Technology

A reluctance to learn

BY WALTER ELLIS

THERE CAN be few senior managers today who would admit to being unaware of the possibilities of new technology. But in Britain too few appear to be willing to put their awareness to the test.

This is the contention of Brunel University, which has noticed a persistent reluctance on the part of top managers to attend various short courses it offers dealing with high technology and its application to business.

It is not alone in this view. Henley Management College—with which Brunel has close links—has been running short courses for more than 10 years on a range of management topics. The lowest response is to new technology planning.

The trend ties in with recent surveys on the application of new technology among manufacturing companies in Europe which have shown that while West Germany has moved to the top of the league in adapting itself to modern practices, the UK lags behind somewhat.

Brunel, like Henley, finds that courses covering, say, financial management or marketing are normally swarmed with eager participants. But as for technology, a run of for many of the UK's decision makers. Their main concession, unless spurred on by aggressive production managers further down the chain of command, is a brace of word-processors and a push-button phone.

Of course, there are exceptions, and of course there are aggressive production managers. But if the impetus towards modernisation is to come from the top throughout British industry, a lot more otherwise able, MDs in their 50s and 60s ought, in the opinion of Brunel, to be prepared to go back to the classroom.

Brunel, naturally, is not seeking to spread this wisdom out of altruism alone. The university was trying to hard to sell itself, he thought. But he enjoyed the "hands-on" demonstrations of new techniques and equipment which were a central feature of the day.

Paul Drake, a top executive with the information systems department of BP International, was another to express some disappointment. There was not enough that was really new, he felt. Once again, it was the demonstrations that really saved

the day. Another view was taken by Leonard London, production manager of Magnat and Embra Aviation. "I found it a very useful day," he said. "A lot of these new techniques were just words to me before. I have been able to ask questions and get answers. These are ideas here which I shall certainly be taking back with me to my company to examine."

Professor Heinz Woidt, head of the Institute for Bio-Engineering at Brunel, was inevitably one of the protagonists of the seminar. A polished television performer as well as a leading academic, he supports the idea of universities selling themselves and believes that industry should take greater notice of the assets in their midst.

"I think that because universities are becoming increasingly dependent on industry, they have got to go out and reach alternative sources of funding. We are not saying that universities should be purely reactive, but they must realise that they have a duty to inspire industry."

Professor Gerald Muggave, head of Brunel's computer science department, agrees. "We want to show that we are prepared to tackle real problems and that we appreciate the constraints of industry. Maybe there doesn't always seem much of a point to this kind of gathering. But we have to do it to let people know about us. Industry has to be kept informed."

This point is reinforced by the organisers of the seminar, Prof Jean Miller. "It is a fact," she says, "that only 2-5 per cent of management courses in the UK cover the technology and engineering areas."

"People are willing to pay £100 a day for management courses, but they are unwilling to invest in pure technology update courses. Even the engineering institutes have cut back on technology courses and stopped top 'project management' courses. And yet there is an urgent need for senior managers to increase their awareness of such things as computer-aided design, new welding techniques, robotics, bio-engineering and electronics. Even specialist engineers need to be kept informed about disciplines related to their own. In Britain we are simply falling behind."

The course itself is aimed at a little disappointing. The university was trying to hard to sell itself, he thought. But he enjoyed the "hands-on" demonstrations of new techniques and equipment which were a central feature of the day.

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The Financial Times proposes to publish a survey on the above subject on Wednesday 24th April 1985, prior to the BIBA conference in London.

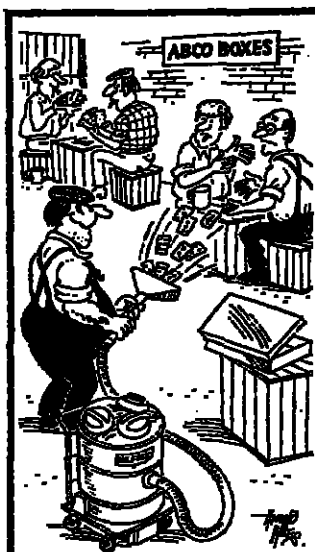
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TECHNOLOGY

U.S. COMPUTER COMPANY ENTERS THE INTEGRATED FACTORY MARKET

Sperry links manufacture to design

BY GEOFFREY CHARLISH

SPERRY HAS entered the newly-emerging computer-integrated manufacturing (CIM) market with a system which electronically links conceptual design, engineering analysis, draughting and the direct control of machine tools.

Aimed at the mechanical engineering industries, the system can cost from £500,000 to well over £1m. It is based on the Sperry 1100 mainframe computer and several important new suites of software. Working into the main computer are graphics terminals from Apollo and Evans and Sutherland, connected together on an Apollo Domain local area network.

Called CIM/ME (CIM for mechanical engineering), the system is in at three test sites, one of which is the University of Odense, Denmark. Another is at Menasco in the U.S., a Colt Industries subsidiary which specialises in aircraft undercarriages.

Orders worth \$25m have been taken for the system including one worth \$10m from General Dynamics.

In the UK, Plessey and British Aerospace are said to be interested. Sperry believes, however, that only companies with turnovers exceeding £20m are likely to be purchasers. The minimum entry level of CIM/ME, with four to six workstations is about \$0.5m. Worldwide, 500 customers have been identified and Sperry aims at 50 installations in the UK by the end of the decade.

CIM is the logical outcome of the more familiar computer-aided design (CAD). The basic idea is that once the geometry

of a product has been established by CAD in the computer, with the addition of some physical data it can be used to engineer the product's strength, thermal, dynamic and other characteristics. This has become known as CAE, or computer-aided engineering. The same database can be used, with the necessary conversion of format, to provide machine tool instructions (CAM, or computer-aided manufacturing).

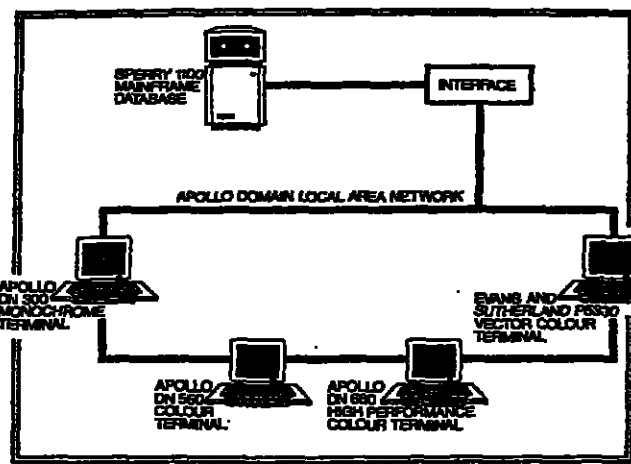
The aim has been to establish on-line connections between these activities, which previously have been linked by paperwork or tapes and disks.

Sperry claims to have produced the most integrated form of CIM to date and says it is planning extensions to CIM/ME which allow control of robots and flexible manufacturing systems. But most of the CAD majors are moving towards manufacturing integration and specialist companies like Cadline have emerged.

Traditionally, a pencil and paper product drawing is created and copies go to specialist engineers, planners and machine tool programming staff. With CIM/ME, the designer creates the design on the screen and all the dimensional data is stored in the computer database.

Thus, basic design data entry occurs only once. Later, others can bring up the design on their screens, and they will all have access to exactly the same information.

During initial design, Sperry's "part descriptor" software is used, which allows a variety of primitive geometric objects—



solids, surfaces, edges and vertices—to be brought up on the screen from the computer's store. They can be moved about at will, expanded, contracted or rotated and then combined to produce a "solid model," with proper blending between surfaces. Any part so created can be replicated elsewhere on the screen.

At any time the user can interrogate the model to determine any angle, area, volume, mass or moment of inertia.

The engineering analysis software is mainly concerned with finite element analysis. On his own terminal, the structures engineer can call up the basic design and can simulate the effect of applying various stresses to the part.

The computer in effect breaks the design up into very small elements which the computer analyses to obtain the effect on

the whole structure. Structural deformation can be seen on the screen. Any of four well known finite element analysis programs can be applied.

Another piece of software, the draughting module, takes the previously created 3D model and derives the conventional draughtman's plan, side and front views and allows the user to apply new material such as cross-hatching of sectional areas. A library of annotating symbols can be created by the user to suit the work being carried out and applied as needed to points on the drawing.

If necessary, a finished drawing can be converted into instructions for a variety of plotters which will then produce paper versions.

The same established model in the computer is used in conjunction with another software module, to generate instructions for the machine tool. The user can select appropriate cutting tool representations and place them on the screen, together with the blank from which the part will be machined. The end result is a graphics display which shows the tool motions on the screen with respect to the workpiece.

Sperry has developed a "generalised post-processor," with which, from a terminal, the data relating to cutter and workpiece can be converted to instructions to operate virtually any machine tool. The output can be connected directly to the tool, or a conventional punched paper tape produced.

Computing

Fast logic for IBM's top models

IBM is reaping the benefit of its massive investment in new chip packaging technology for its top-end computers.

Its new 3090 series machines announced last week—the model 200 and the model 400—feature emitter coupled logic (ECL), an advanced microchip technology which gives the highest speed of any silicon circuitry but at a considerable cost in expense and heat dissipation.

In the past IBM has tended to stick with what is called transistor-transistor logic (TTL), medium speed circuitry (about one-third the speed of ECL) but with considerable advantages in cost and power dissipation.

Furthermore, with higher speed chips, the interconnecting pathways become the limiting factor in the movement of electrons between one chip and another. Two-thirds of the delay can be in the interconnections between the chips and only one-third in the chips themselves. This ratio worsens as the chips get faster if the packaging is not improved.

When IBM introduced the 3081 series, it broke new ground with what it called the thermal conduction module, a multilayered substrate densely packed with chips, mounted in a complex water jacket.

The TCM had the dual function of providing sophisticated connections between the chips, while removing the heat generated by the densely packed chips.

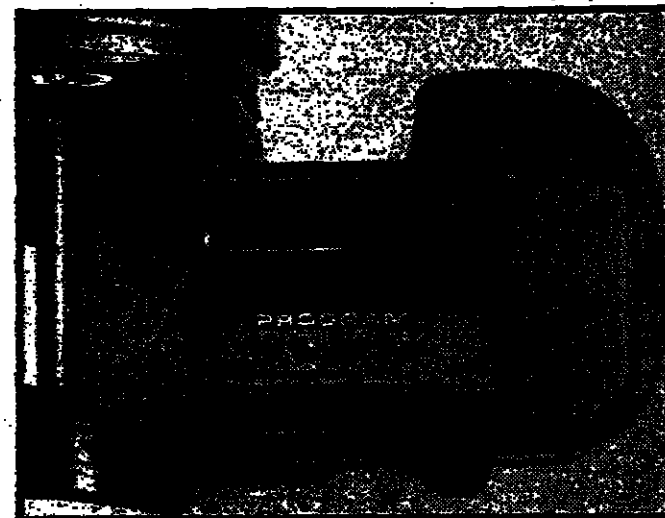
The 3090 models run between 1.7 and three times faster than the bigger 3081 computers, and it is clear that IBM's use of TCM technology has made it possible for it to quickly move from TTL circuitry to ECL. It is not possible to upgrade a 3081 series computer to a 3090 configuration because of the difference in chip technology. B theorises, however, are still basically System/360 architecture and run the same systems software.

● The 3090 computers use IBM's 288K bit storage chip, the first commercial implementation by the company of this memory.

LAUNCH OF AUTOFOCUS SLR

Canon clicks into focus

BY ELAINE WILLIAMS



The T80 with its pictogram display. All the picture taking options can be clearly seen through the chosen selection in black.

CANON, the leading Japanese single lens reflex camera maker, has followed its rival Minolta with the introduction of a sophisticated SLR camera which can focus automatically.

Both cameras are crammed with electronic circuitry but there the similarity ends. Canon is aiming at an entirely different market with its T80 camera than Minolta with its X7000 SLR. Canon has designed an SLR camera which is as easy to use as the popular compact units. There are few buttons to push and most of the picture taking is under the control of the camera's central computer. The company is hoping that users will be able to compose more exciting pictures with its T80. Rather than confuse the user with focal lengths and exposures, Canon has designed a pictogram liquid crystal display.

The pictograms highlight different types of photographic compositions. For example, one selection will produce a picture which has every part of the scene in focus, another will freeze a moving subject with the background sharp where as another action shot will have

the subject in focus but the background will be blurred to give the sense of movement. The final selection allows focus on a close subject with the background out of focus.

Canon says that these four options give the user the main types of pictures any photographer would need. The T80 gives more flexibility than compact types of camera which are usually limited to only one type of picture though the results are usually good. The company hopes that the T80 will attract compact users who are bored with taking the same type of picture and those who are confused by conventional SLR cameras.

The outstanding part of the T80 is based on a rotating and control mechanism in the body of the camera and a tiny micro-motor housed in the lens. Light entering the lens is split by a mirror so that part of the image falls on a three line array of light sensitive charged coupled devices. The object is in focus when the light falling on the three lines is of the same intensity. If only two lines agree the camera moves the lens forwards or backwards until they all agree.

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Conference

Data networks examined

THE EMERGENCE of value added, local area and wide area networks, together with other information technology developments, continues to point up the problems of communication in business.

The various aspects seen to be at a crossroads at a conference in London on March 13 and 14. Organized by the Science and Technical Services (01-234 4890), the conference will hold speakers from the Department of Trade and Industry, the National Computing Centre, Telecom, IBM, ICL, and from a U.S. user organization.

The conference will be at the Park Lane Hotel, W1, and the delegates' fee is £400 including lunch, refreshments and full documentation.

Sensors

Pressure transducers

PRESSURE transducers for marine and industrial applications have been launched by Danfoss at Kingston-on-Thames in Surrey. The 1000 transducers are housed in the cast aluminium casings for easy strength.

The devices give an output current of 4 to 20mA which is proportional to and linear with the temperature or pressure acting on the sensor. They have an accuracy of 1 per cent over the full range of the scale. Danfoss says that the transducers can be used with water, fuel, oil, refrigerant, and gases. The operating temperature range is 10°C to 70°C. More details from the company on 01-977 0235.

VISUAL MACHINES DEVELOP PROCESSING SYSTEM

Analysis of television images

A COMPUTER-BASED television image processing system aimed at research applications in industry, medicine, metallurgy and defence, has been developed by Visual Machines of Manchester.

Visual Machines is a relatively new company which has emerged from the Wolfson image analysis unit at Manchester University and which is jointly owned by the

University, Rediffusion Robot Systems and American Robot Corporation.

A key feature of the CVAS 3000 system is that the user has more freedom to develop his own image analysis programme—usually the user has only fixed menus to choose from.

Basic software tools are provided that create no limitation and greatly simplify the programming task for a specific

application. Supplied in modular form and running under the Unix System 5 operating system, the software allows image processing, graphics and analysis routines to be combined.

Algorithms for special applications may be developed by the experienced user in both Pascal and low level microcode, new algorithms from Visual Machines are also available.

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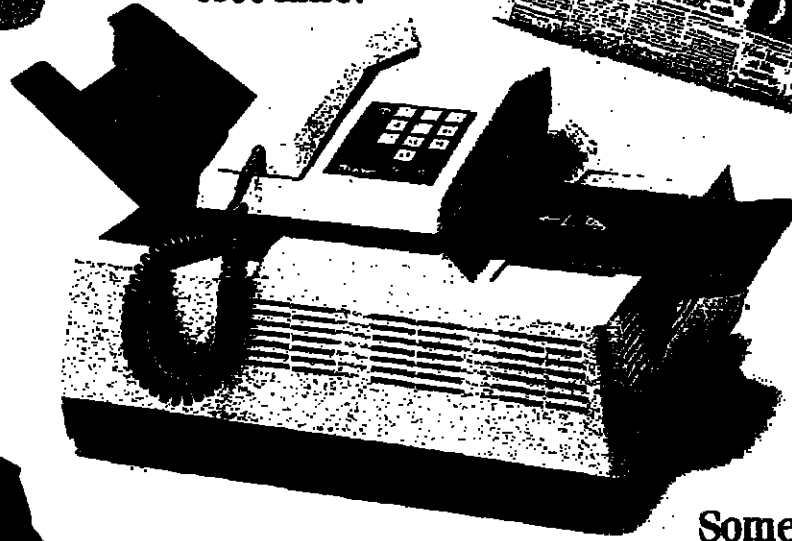
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EUROPEAN NEWS

Croissier starts getting to grips with Spain's public sector giant

By Tom Burns in Madrid

THE INSTITUTO Nacional de Industria (INI), Spain's sprawling public sector conglomerate, consists of more than 60 wholly owned companies in search of a role. Why and whether public ownership is a subject of debate among the top executives at INI's Madrid headquarters—a fact that is rather surprising given that they are answerable to a Socialist Government and to the INI chairman, for one has been a card-carrying Socialist Party member since his undergraduate days.

The debate avoids direct references to dismantling the industrial giant and to privatisation, although there have been instances of both and more are planned. The talk centres instead on the "redefinition" of INI's "Saneamiento," the catch-all phrase of the Spanish Socialists, meaning to streamline and to restructure, is overworked to the point of exhaustion by INI's industrial policy theorists.

When pressed, the INI think tank argues that the holding's purpose is to be the Government's "industrial lever." This appears to be true only to a degree. The Spanish Government, like so many others, says it is forging a hi-tech future but its ambitious electronics sectors are in the hands of the semi-state owned telephone monopoly which is outside the INI zone of influence.

An element of confusion as to what the holding is or should be is understandable. INI has had several roles, and sometimes more than one at the same time, since it was created in 1941 by General Franco. Formally INI was modelled on Mussolini's IRI but Spanish holding never approached the scope and coherence of its Italian counterpart. Given the circumstances of a nation ravaged by the 1936-39 Spanish Civil War, Spain's public sector group began, quite properly, with the aim of filling the gaps left by private enterprise.

At its inception INI cared little for public ownership and the official doctrine (the Right had not won the civil war for nothing) was that the group's companies could always be bought back by the private sector. The demands of import substitution, brought on by boycotts of Franco's Spain, superimposed, however, an element of public sector planning. In addition the Falangist Party's contribution to Francoism was a firm belief in an autarky and a state-directed economy.

As the boycotts lifted in the 1950s and the economy revived, INI was pushed by the abrasive private enterprise of the Spanish "economic miracle" into a Cinderella role. The Spanish holding, thus appeared to be fulfilling its original role and seemed to have adequately bridged the gap between post-war reconstruction and a market economy.

The next role for INI came with the end of the "miracle," 20 years on, in the 1970s. Fleeing from the deluge, the private sector prompted INI from Cinderella to fairy godmother. The holding took under its wing a collapsing steel and shipbuilding industry, the capital goods sector and a multitude of other casualties as well ranging from a loss-making tour operator company that had excess stretching from Buenos Aires to New York to a small, bankrupt textile plant that manufactured carpets in Aragon. Fiat pulled out, uncer-



Aluminium being loaded at San Cristóbal for INI

moniously dumping Fiat wholly on INI's doorstep. In 1981 the growth of INI from the beginning of the 1970s to the present day meant a growth in losses. Lame ducks were able to roost in it for two reasons, neither of which had anything to do with sound public sector planning. At one level Franco's financial oligarchy had little difficulty over unburdening its deficits onto the state network. At another, in the post-Franco period, government priorities were strictly political. INI took aboard the private sector losses in order to buy industrial peace during Spain's delicate transition to democracy.

When in late 1982 Sr Felipe Gonzalez became head of the first Socialist Government in Spain's history, he ought, in sheer logic, to have been delighted that the spawdork of nationalisation had already been done for him. In fact, the new Prime Minister was appalled.

One of his earlier bon mots—all of them variations on the theme of "I am an unorthodox Socialist"—was a candid admission that he had no intention of allowing INI to muddle on as a "cemetery for white elephants."

INI is, at the very least, a large cemetery. It accounts for around a tenth of Spain's gross industrial product. The holding produces more than half of Spain's coal and a quarter of its electricity (the state's oil and gas interests form a separate holding), most of its aluminium and steel, all of Spain's aircraft, most of its ships and a quarter of its motor vehicles, two-thirds of its bearings and a third of its wood pulp.

Prime Minister Gonzalez, whose first problem was to tame a hydra's head budget deficit, had only to look at INI's balance sheet to cure himself of possible illusions about the holding. INI's losses climbed to new heights in the year that Sr Gonzalez took power and topped Pta 102bn (about \$500m). A full 12 per cent of turnover was spent on debt servicing, with the foreign debt alone standing at \$5.5bn.

Any growth plans that the new Socialist administration might have had for INI and the

public sector were put on ice. The priority was to have the holding back in the black and the new Socialist-appointed management set itself a four-year target for breaking even.

Asked what INI's role is, a Spaniard in the street would in all likelihood reply that it is to sack employees and close down centres of work. Since 1982 the public sector holding has rarely been out of the headlines.

There have been industrial disputes in virtually every one of the group's main divisions, from the aircraft manufacturer Casa to the national air carrier Iberia. The bitterest clashes have centred around the steelmen and the shipbuilders while the Spanish miners have been carrying on uncharacteristically tension-free on-off strikes for most of the period.

For all the protests, INI and its immediate superior, the Minister of Industry, have remained unmoved. The public sector holding has broken new ground by forcing through redundancies. The first employees to be dismissed was the head of the steel division who was held to be too soft with his labour force. By the time the whole "Saneamiento" restructuring programme is completed in the course of this year some 40,000 will have left the INI's 200,000-plus payroll.

INI's top executives argue that they do not mean "lay-offs" when they talk of the holding as the Government's "industrial lever." The private sector had in fact carried out job reductions well ahead of INI and had no need to learn how to do so.

INI has, however, buttressed the private sector drive to reduce costs and this has been particularly true over wage policies. For the past three years public sector employees have had a salary ceiling set at between one and two points below the inflation index. Wage negotiations have been based on the strict guidelines applied to INI companies. INI can thus claim to have played a key "leveraging" role backing the Government's budget planning.

Despite all its economies, INI's four-year "back into the black" plan went hopelessly off the rails. In 1983 INI's losses might have had for INI and the



Prime Minister Gonzalez

Pta 161bn and last November, when the forecast deficit was close on Pta 200bn, a new INI chairman, Sr Luis Carlos Croissier, was appointed to stop the rot.

Sr Croissier's predecessor, Sr Enrique Moya, had identified debt servicing to be the fundamental INI problem and had consequently pleaded, mostly in vain, to have the Government inject more capital into the holding. Sr Croissier's recipe is an orthodox "I am not putting any more water into the bucket until I have plugged all the leaks." INI is at present increasing its expenditure control and hiving off what it can.

The different approaches are not without their ironies. Sr Moya is a businessman and not a Socialist and was appointed INI chairman by Sr Gonzalez's Government precisely because of those credentials. Sr Croissier is a 54-year-old economist who helped draft the Socialist Party's electoral manifesto. Both share a belief that the public sector in Spain is sufficiently big and should grow no further but it appears that the new INI chairman is more energetic about containing and indeed reducing the holding.

Sr Croissier had already established a series of modern day INI "firsts." He has closed a small ball-bearing plant and reprivatised a minor textile plant (the incongruous Aragonese carpet manufacturer), both of them loss makers. He has sent summary dismissal notices to shipworkers who rejected redundancy plans. These measures are as bold as they are unprecedented, and they were meant, in part, as indicators of future INI policy.

Major plans afoot now concern the sale of INI's computer manufacturer Secoina to the national telephone monopoly which will in turn share the equity with the Japanese group Fujitsu, and the sale of INI's automotive division. Sr Croissier would like to offload the car company Seat onto Volkswagen and hopes that General Motors will take a majority stake in the truck manufacturer Enasa.

Sr Croissier and his team stress that they are "realistic" about the public sector. Going it alone in an automotive division is not realistic, although as one senior INI executive remarked wistfully: "Fourteen years ago it would have been a different story — think of Volvo." In the electronics field it makes sense to have the telephone monopoly run the business.

Realism means, also, that a public sector will have to be present propping up the smoke stack and capital goods industries although, as far as possible, they will be run on straight market lines. That was, after all, an original INI role. Equally, the public sector plays its part in "strategic" industries, notably the arms industry but including, as well, the aerospace company Casa. There is nothing in principle against privatising the air carrier Iberia but in practice this is not an issue. Indeed, Iberia is seen as "strategic."

The INI policy-makers see no reason why its profitable companies should be sold off. INI's electrical utility Endesa not only makes more money than its private competitors but, in a good example of the self-appointed "industrial lever" role, is a useful mechanism for keeping the utilities in line with government planning. The fertiliser firm Entesa is another money-making company in the group which keeps INI abreast in the chemical field.

On a smaller scale there is no objection to selling atypical companies that ended up in INI during the 1970s, particularly in the leisure field. While there is a firm belief in INI that public ownership does not mean automatic inefficiency, this falls far short of dogma. If the private sector can make a better job of a publicly-owned business Sr Croissier and his advisers will not refuse to discuss it. That is part and parcel of a "redefining" role.

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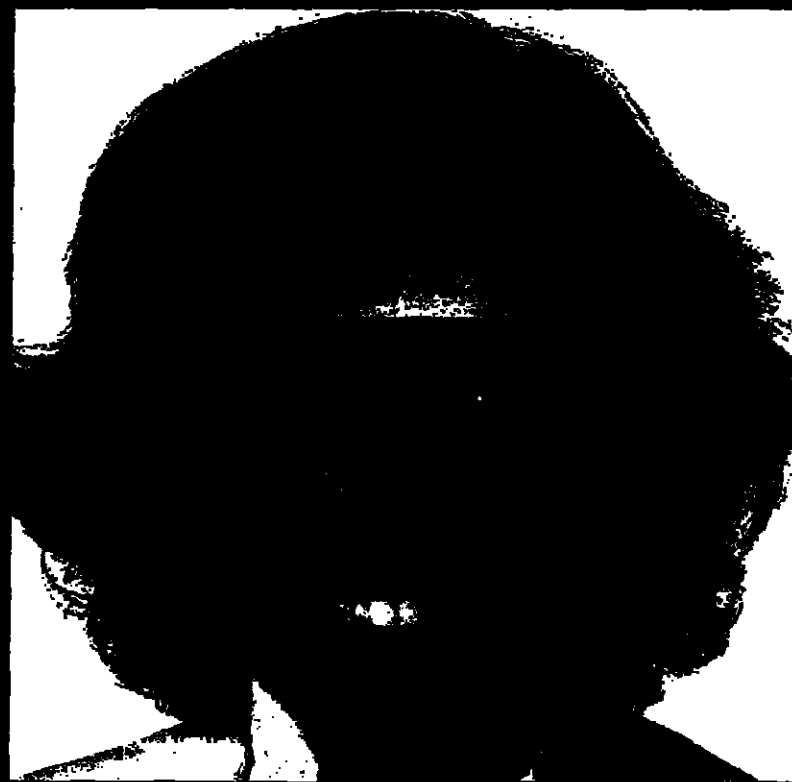
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UK NEWS

S. Africa provides share of record coal imports

BY MAURICE SAMUELSON

BRITAIN last year imported at least 250,000 tonnes of coal from South Africa as part of a record 9m tonnes landed from abroad because of the miners' strike.

Government statistics to be released next month will reveal these quantities, but there may be more coal of South African origin which will not be identified as such because it was processed in other countries before reaching Britain.

The only other time that imports even approached last year's level was in 1980 when 7.3m tonnes were landed. Imports in 1974 - during a previous coal strike - stood at 3.5m tonnes.

Last year, more than 3m tonnes arrived from the U.S., nearly 2m tonnes from Australia and nearly 1.5m tonnes from Poland. While much of the coal imported from the U.S. and Poland was destined for the power stations, the bulk of South African coal was for use by industrial customers, including some cement works.

Traders do not think that the South Africans will retain such a large share of the industrial market. One leading importer said that, while foreign coal could be imported at about the same price per therm as that supplied by the National Coal Board (NCB), importers could not match the rebates offered

by the NCB to maintain and expand its industrial market.

The UK coal industry claims that it could emerge from the miners' strike with its main domestic market virtually impregnable to imports.

Although the steel industry and household trade will bring in various coal which will secure in this country, NCB officials say the long-standing threat of more foreign coal being used in British power stations no longer makes commercial sense.

This is mainly due to the rise in the value of the dollar, in which most coal is traded internationally. The miners' strike has also discredited the notion that the electricity industry, which uses 80 per cent of British coal output, can in emergencies be partly supplied by coal from overseas.

The Central Electricity Generating Board (CEGB), which would have liked to supply three power stations from its stocks in the Netherlands and Belgium, imported none of this coal during the strike, compared with about 800,000 tonnes in the previous year.

More than half the CEGB's 3m tonnes at Rotterdam and other European Continental ports has been transferred instead to some of the NCB's overseas customers.

As a result, senior Energy De-

partment officials believe that the Government is unlikely to continue paying the stocking charges for the CEGB's Rotterdam buffer stockpile. It has been meeting these costs since February 1981.

The NCB claims that the main disincentive to an expansion of imports is the strong dollar. NCB officials, as well as some independent traders, argue that present parties have removed the price advantage of using coal from the low-cost pits of Australia, Colombia and the U.S.

The CEGB, which refuses to comment on this issue, has in the past claimed that it is at least 10 per cent cheaper to run its Thames plants on foreign coal than on coal shipped round the coast from north-east England.

Mr Malcolm Edwards, NCB's director-general for marketing, says the board can deliver coal alongside these plants for £43 a tonne. With the pound at about \$1.10, he says, this compares with £47 a tonne for coal shipped via Rotterdam from Australia and Colombia, almost £50 a tonne for U.S. eastern-seaboard coal and almost £44 a tonne for South African coal.

These comparisons do not answer the broader question of whether the NCB price reflects the true cost of producing the coal.

Scargill snubbed, Page 11

Principle of blank tape levy accepted

By Raymond Snoddy

THE GOVERNMENT plans to introduce a levy on blank audio and video tapes to compensate copyright owners for loss of income caused by home taping.

A Green Paper (discussion document) published yesterday suggested that the levy should be about 10 per cent of the retail price of an audio cassette and 5 per cent of a video cassette.

The measure would add about 10p to the price of an audio cassette and 25p to a three-hour video and would raise about £10m a year.

Mr Geoffrey Pathe, Minister for Information Technology at the Department of Trade and Industry, said he hoped to introduce legislation in either the next session of parliament beginning in November or the following one.

Mr John Deacon, director-general of the British Phonographic Industry, which has been campaigning for a levy for 10 years, welcomed the Government's change of attitude. The RPI would, however, have liked a higher levy and one that applied to length of tape rather than retail price.

The Tape Manufacturers' Association said it was totally opposed to any levy.

Pay awards must fall, CBI says

BY BRIAN GROOM, LABOUR STAFF

THE CONFEDERATION of British Industry (CBI) has given a warning to companies that international competitiveness will be damaged unless the level of pay settlements is reduced and higher productivity growth is achieved.

Chief executives of member companies have received a confidential letter from Sir Terence Beckett, CBI director-general, expressing concern that the UK's unit labour costs are rising faster than those of the U.S., West Germany, Japan and France.

He adds that earnings of manufacturing workers are rising faster than in other countries and that productivity growth is slower.

"Worse still, our productivity growth appears to be slowing sharply - from 6.5 per cent in 1983

MANUFACTURING INDUSTRY					
% increases (decreases) on 12 months before					
	UK	U.S.	West Germany	Japan	France
Earnings hourly	8.5 (Oct)	3.7 (Oct)	3.1 (July)	3.4 (Sept)	7.8 (July)
Productivity output per man	2.5 (Sept)	2.8 (Oct)	4.7 (Aug)	8.2 (Sept)	3.4 (Oct)
Unit labour costs	6.3 (Sept)	1.1 (Oct)	2.8 (Aug)	8.3 (July)	4.1 (Oct)

Source: CBI

to 2.5 per cent for the year up to September last year."

Sir Terence writes that the fall in the value of sterling has improved international competitiveness and that there have been gains in recent years in the drive to curb unit labour costs.

Unless Britain can begin to match its competitors, he says, the prospects of keeping costs down and getting improved business will be worse still.

"We are approaching a crucial time for our businesses. There is a danger that too many people, managers and employees alike, will

think the worst is over, that we can ease up and enjoy the rewards of past efforts. The figures (see accompanying table) show how different the truth is."

Japan and West Germany both have falling unit labour costs, he says, "and the very latest indications from Washington suggest that they are now beginning to fall in that country too."

Sir Terence's letter appears to reflect the CBI's concern that companies are not heading the advice given in its annual regional presentations last autumn, when it urged them to keep pay deals firmly below 5 per cent and improve productivity.

The CBI's figures for the average level of settlements over the previous 12 months show a steady, if small, rise.

Single satellite 'best hope' for DBS project

BY RAYMOND SNODDY

BRITISH HOPES of launching direct broadcasting by satellite (DBS) may now depend on using a single satellite instead of the original plan for a three-satellite system.

Mr David Flourent, managing director of Granada Television and chairman of the Independent Television Companies Association, said yesterday: "A higher risk but lower cost single satellite may be the only financially acceptable way to proceed."

If decisions were taken within the next three months, DBS on such a basis could begin by 1988.

Mr Andrew Quinn, general manager of Granada and the DBS project co-ordinator, will make the recommendation for a one-satellite DBS project in a paper to the con-

sultation within the next two weeks. The plan would envisage one satellite in space and a backup "payload" part of a satellite on the ground. Mr Flourent admitted yesterday to broadcasting journalists that, if the main satellite failed, there would probably then be a 12-month interruption in service.

Terms now being offered by United Satellites for a three-satellite system were "from a financial standpoint totally unacceptable," he said.

The capital costs of one satellite plus partial backup are estimated at £10m. This would bring the cost down well below the £40m-a-year satellite cost that the consortium believes might make a viable project.

Easy Thatcher victory in Belgrano vote

BY OUR PARLIAMENTARY STAFF

THE GOVERNMENT easily defeated an opposition motion in the House of Commons which accused ministers of having betrayed their responsibility to parliament by "purveying distorted and misleading information" over the sinking of the Argentine cruiser General Belgrano during the Falklands war.

Monday night's vote, which the Government carried by a majority of 148, followed a debate called in the wake of last week's acquittal of a senior civil servant on secrets charges arising from his leaking documents to a Labour MP.

In the latter part of the debate, Mr John Stanley, Minister of State for the Armed Forces, firmly rejected Labour calls for his resignation and argued that charges made against

him about misleading the House of Commons about the Belgrano were not justified.

He revealed for the first time that in addition to HMS Conqueror, the submarine which sank the Belgrano, Britain had five submarines in the South Atlantic during the Falklands war.

All but one had been ordered, powered, and Mr Stanley insisted that the disclosure of operational details could have implications for intelligence-gathering operations by the Soviet Union.

The opposition abstained in a second vote on Monday night, and a Government motion stating that the sinking of the Belgrano was a necessary and legitimate action was carried by 351 votes to nil.

Redemption Notice

City of Oslo (Norway)

9% Sinking Fund External Loan Bonds due March 1, 1985

NOTICE IS HEREBY GIVEN, pursuant to Fiscal Agency Agreement dated as of March 1, 1976 under which the above described Bonds were issued, to Citibank, N.A., Fiscal Agent, for redemption on March 1, 1985 through the operation of the Sinking Fund, \$2,793,000 principal amount of said Bonds at the Sinking Fund redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

BOND NUMBERS

102 7315 14653 15187 17221 17357 17792 18326 18861 19396 20062 20904 22219 23585 24447 25456 26396 33740 33875 34410 34945 35479 36015 36550
 369 7214 14654 15188 17222 17358 17793 18327 18862 19397 20063 20905 22220 23586 24448 25457 26397 33741 33876 34411 34946 35480 36016 36551
 216 7215 14655 15189 17223 17359 17794 18328 18863 19398 20064 20906 22221 23587 24449 25458 26398 33742 33877 34412 34947 35481 36017 36552
 229 7223 14667 15201 17237 17361 17796 18331 18866 19399 20065 20907 22222 23588 24451 25460 26400 33743 33878 34413 34948 35482 36018 36553
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UK NEWS

Petrol price rises may prompt investigation

BY DOMINIC LAWSON

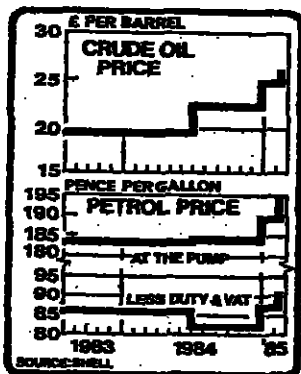
OIL INDUSTRY moves to increase petrol prices for the second time in little more than a week could open the way for inquiries by the Office of Fair Trading (OFT).

Shell, which vies with Esso for leadership in the UK petrol market, yesterday announced increases in the prices of all the oil products it sells with effect from the start of business today. The Shell move will increase the price of its four-star petrol at the pump by 2.7p a gallon to 194.5p a gallon.

Major rivals of Shell such as British Petroleum, Mobil and Texaco are certain to endorse the increase. Esso has been the most unpredictable of the majors in recent months, but it seems likely that Esso too will follow up this increase.

However, even at the new price only Shell and Esso would be making profits in the UK petrol retail market, and it is likely that one of the other "big five" retailers will try a further increase before the budget.

It is expected that the Chancellor of the Exchequer will impose a budget petrol duty increase of about 5p. This would leave the petrol price just below 200p, and oil companies are anxious that the Government takes the public blame for pushing



the petrol price above the £2 a gallon mark.

When Texaco announced on February 8 that it was increasing pump prices by 4p a gallon to 191.5p by withdrawing dealer support, it, together with some of its rivals, warned that further increases could be forthcoming. This suggestion of planned and concerted future price rises caused some anxiety at the OFT.

The OFT then rang a number of the big retailers and told them that official letters seeking an explanation of the events might be sent out. One major oil company said yesterday that it now expected to receive a letter from the OFT which would seek assurances that the oil companies had no agreement and were not acting in concert.

The OFT said yesterday that it constantly monitored petrol price rises, although it had never hitherto found evidence of a restrictive practice on the part of the retailers.

An oil company executive described the latest inquiries by the OFT as "a gesture that will achieve nothing." He added: "We are adept at covering our tracks, and anyway, we don't have an agreement."

Shell gave as the reasons for the increase the low level of sterling against the dollar, the currency in which oil is priced. Shell claimed that since August 1983 the sterling cost of crude oil had risen by more than 30 per cent, while the price of petrol at the pump had gone up by only 6 per cent.

Shell is also increasing the pump price of diesel by 6p to 194.1p a gallon. Commercial prices are also being increased from today. Kerosene is going up by 5.5p a gallon, commercial petrol by 2.7p, derv by 6.8p, and gas oil by 7.3p. Light fuel oil is increased by 2.3p a gallon, and medium and heavy fuel oil both rise by 3.6p.

THATCHER SUPPORTS FOREIGN EXCHANGE INTERVENTION

U.S. deficit attacked

BY IVOR OWEN AND MARGARET VAN HATTEM

MRS MARGARET THATCHER, the Prime Minister, made clear in the House of Commons yesterday the importance Britain attached to concerted intervention in the foreign exchange markets to check the surge in the value of the dollar.

The Prime Minister, who was speaking before she left for Washington, reaffirmed her determination to maintain pressure on the U.S. Administration to reduce its budget deficit - "the fundamental problem."

Mrs Thatcher recalled that concerted intervention in the foreign exchange markets stemmed from the agreement reached at the Williamsburg economic summit in 1983 and the discussions which took place in Washington last month between the finance ministers and central bank governors of the five leading industrialised countries.

The object, she said, was to make certain that "speculators never know whether there will be intervention or not and, therefore, to help with preventing the resurgence of the dollar as strongly as might otherwise happen."

Underlining the need to tackle the U.S. budget deficit, Mrs Thatcher said: "I fully support all those in Congress and in the Administration who are earnestly seeking to take action to reduce it."

Mr Terence Higgins the Conservative chairman of the all-party select committee on the Treasury and Civil Service, urged the Prime Minister to impress on President Ronald Reagan the need for international contingency plans to deal with a possible "short-term collapse of the dollar."

He said it would be "absurd" if the strongest economy in the world were to resort to protectionist measures. Mrs Thatcher assured him: "That point will be put very, very strongly."

She emphasised that, if there were to be a sudden collapse of the dollar, the consequences "could be very brutal." She said account needed to be taken by the U.S. of the effect which any restrictionist measures would have, not just on her traditional trading partners but also on developing countries.

Mr Neil Kinnock, leader of the opposition Labour Party, reminded the Prime Minister that 14 months ago, when the pound was valued at \$1.45, she had said: "I would rather be in our position which is sustainable than that of the U.S." He inquired whether she still held the same view.

Mrs Thatcher said her answer was: "Yes - I think we are in a much more sustainable position."

the intervening 14 months unemployment had gone down 1.1m in the U.S., while that in Britain had increased by 150,000; and U.S. industrial production had gone up 6 per cent and Britain's down 1½ per cent.

Mr Roy Hattersley, Labour's shadow Chancellor of the Exchequer, urged the Prime Minister "not to be so anxious to blame the U.S. budget deficit for British problems." In the last nine months or so, short-term interest rates in Britain had moved from being 1½ points below those in the U.S. to being about 5 points above.

But the figures, released by the Central Statistical Office, indicate that the pit dispute reduced the rise in overall GDP by between 1 and 1½ per cent, largely reflecting lost coal production.

The underlying growth rate of the economy was thus put at about 3½ per cent, in line with earlier government forecasts.

Figures show that the rate of expansion picked up significantly in the second half of the year after a sluggish performance in the first few months.

This partly reflected a rebound in North Sea oil production, but there was also a marked improvement in manufacturing output in the second and third quarters of 1984.

Growth in output slows to 2½%

BY PHILIP STEPHENS

THE PACE of growth of Britain's output slowed to 2½ per cent last year from 3 per cent in 1983, but without the miners' strike it would have accelerated to 3½ per cent.

Official estimates released yesterday for the rise in the output measure of gross domestic product show that growth was spread fairly evenly between manufacturing and service industries.

Services such as distribution, catering and transport and communications, for example, expanded by between 3 and 4 per cent over the year, while manufacturing output rose by about 3½ per cent.

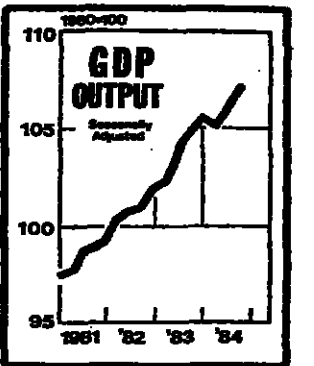
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This partly reflected a rebound in North Sea oil production, but there was also a marked improvement in manufacturing output in the second and third quarters of 1984.

The GDP figures for the last



three months of the year show an increase of 1 per cent on the previous quarter, split evenly between production and service industries. Figures for previous quarters are revised upwards to show more buoyant manufacturing output than hitherto recorded.

For 1985, the Government forecast that the growth rate would bounce back to 3½ per cent. That prediction, however, assumed an end to the coal dispute last December and was made before the recent sharp increases in interest rates which are likely to depress consumer spending. Many outside forecasters believe that these factors will slow the pace of growth nearer 3 per cent.

BNOC in need of £25m cash injection

BY OUR ENERGY STAFF

MR PETER WALKER, the Energy Secretary, disclosed yesterday that the British National Oil Corporation (BNOC) would require a cash injection of £25m in order to remain solvent.

BNOC, which buys more than half the oil produced in the North Sea, has been losing heavily because the Government has asked it to pay more for oil than it can subsequently receive when it sells on the spot market.

The Government has been prepared to absorb the losses, rather than let BNOC's official price and face a possible price war with the Organisation for Petroleum Exporting Countries (Opec).

Last December, parliament was asked to vote BNOC a £45m grant, to cover losses resulting from the same policy in the last few months of 1984.

BNOC now requires a further £25m at least to see it through to the end of the first quarter. The department of Energy is seeking only an additional £20m from parliament, with the remaining £5m to come from internal savings.

After the previous grant to BNOC, the energy select committee of the House of Commons conducted an inquiry and concluded that any further supplementary estimate to BNOC would be "quite unacceptable," unless the Government admitted that its policy was to use the Corporation to prop up oil prices.

The committee is now carrying out a second inquiry starting today. Ministers from the Treasury, the Foreign Office, and the Department of Energy are to be called. The committee, however, has not called BNOC to give evidence, possibly a reflection of the belief that the corporation is now merely a conduit for the setting of oil prices by the Government.

The increase in BNOC's internal finance brings its estimated external finance for the present financial year up to £88m, and the Department of Energy's own budget up by £20m to almost £108m.

The Department of Energy yesterday denied reports that it was actively seeking to reduce the trading role of BNOC.

Bank customers to have ombudsman

BY DAVID LASCELLES, BANKING CORRESPONDENT

BRITAIN'S banks are to appoint an ombudsman to resolve complaints from their personal customers. The initiative follows criticism that banks often leave people with no choice other than legal action to obtain redress, deepening their sense of grievance.

The ombudsman, whose post is to be modelled on the successful insurance ombudsman established five years ago, will be paid for by the banks. But he or she will be an independent figure - probably a lawyer - with the power to make awards up to £50,000 which will be binding on the bank concerned.

The scheme is being backed by the 17 largest British and Irish banks with UK retail branches and will eventually be open to any of the 300 recognised banks in Britain. It is believed to be the first of its kind in Europe. It is hoped to appoint the ombudsman by the end of the year.

The ombudsman's authority will run to all aspects of personal banking other than the commercial reasons behind a bank's decision to make or withhold a loan. This includes everything from allegedly faulty change machines to accusations of overcharging by bank executives and trustees.

A complainant accepting the ombudsman's decision will give up any right to further legal action against the bank. But the complainant can reject the decision and pursue the matter in the courts.

The initiative was welcomed by the National Consumer Council which pressed for an ombudsman in a 1983 report on consumer banking. Mrs Rachel Waterhouse, chairman of the NCC's working party on banking services, said the ombudsman "will have real teeth." The proposals should provide a cheap and effective way to resolve complaints.

German snub for NUM

BY RUPERT CORNWELL IN BONN

WEST GERMAN trade unions are to boycott a rally planned on March 9 in support of the National Union of Mineworkers (NUM) and the 50-week-old British coal strike.

For the second time in a month the DGB, the West German trade union federation, has publicly refused to support Mr Arthur Scargill, the NUM president. A DGB official said yesterday: "We reject any joint activities with the NUM. We have nothing in common with Mr Scargill."

The rally is due to take place at Duisburg, in the Ruhr. The DGB has repeatedly made clear that while its members may continue with humanitarian support for striking miners and their families, it strongly objects to the ideological ultra-left stance of the NUM in its

dispute with the National Coal Board.

Its attitude is shared by IG Bergbau, the West German miners' union. An official said "the Marxist Scargill" was not pursuing an ordinary strike but seeking to establish a new social order in Britain.

In spite of a seven-week strike in the engineering industry last summer in support of a shorter working week, the West German trade union movement remains overwhelmingly moderate.

One union official said yesterday: "Scargill says openly that he's Marxist and that he's out to defeat Mrs Margaret Thatcher, but we don't want to move towards a totalitarian regime and we won't back him."



"WE CHOSE CARGO DRAWBARS FOR EXTRA LOADSPACE. WE GOT MORE THAN £220,000 OF COST SAVINGS."

Harry Rawlings, Transport Manager, Sketchley.

A new area of business led Harry Rawlings to look beyond his fleet of 140 heavy rigid.

But he found artics couldn't carry the load of 60 roll containers needed for economical operation.

Carries loads more. Costs loads less.

The solution turned out to be Cargo 13 tonners in drawbar configuration, running at 26 tonnes GTM.

They gave him 23% more usable loadspace than artics.

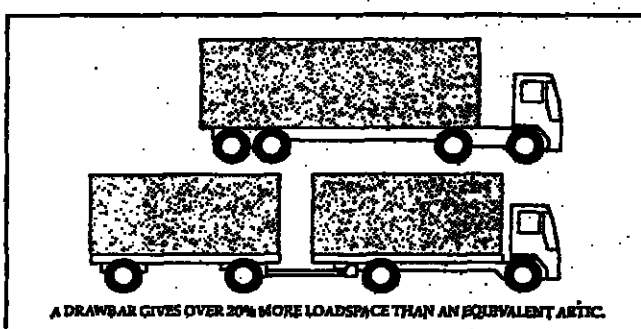
And a cost analysis showed they would cut the total cost of operation by almost half.

Surprise savings.

As well as basic economies like tax (£450 less per truck) compared with an artic running at equivalent GCM, Harry found some remarkable knock-on savings.

Using existing demountable bodies saved £80-90,000. And the drawbar chassis cabs could be used for local delivery work.

There was money to be saved on tyres: drawbars mean far less tyre scrub than artics.



And, as drawbars are much easier to handle than artics, the existing HGV workforce can drive them - legally and above all safely.

The factory that didn't fall.

The manoeuvrability of the Cargo drawbar gave another dramatic cost saving.

To get artics close to the right loading bay, Sketchley would have had to knock down part of a factory - the board actually approved the demolition.

But the drawbars could operate in the existing space. And this meant another £100,000 saved.

Unmatched drawbar expertise.

Ford have the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM.

Harry and his dealer worked together to obtain the highest possible level of cost savings. And with Sketchley's drawbars operating 24 hours a day on long-distance trunking runs, he appreciates Ford's country-wide network of truck specialist dealers.

Talk to your local Ford Truck Specialist Dealer. Find out why Sketchley have joined the growing number of companies using Cargo drawbars.

See for yourself how much more you can carry. And how much you can save.

FORD CARGO
5-7-34 TONNES



Ford cares about quality.

*The savings of up to £1480 can be achieved, over equivalent GCM artics. Your Ford Truck Specialist Dealer can supply full details on request.

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GRAND HOTEL CONCORDE

HOTEL SOTIFEL - HOTEL ROOSEVELT

APPOINTMENTS RESOURCES REVIEW

Watney Mann posts

Mr. R. M. Harston, managing director of Watney Mann & Co., is moving to London to take up a senior staff position in the Watney Centre. He will be involved in the development of the group's trading activities. Mr. W. E. G. Falconer, managing director of Watney Mann National Sales, will succeed Mr. Harston as managing director of Watney Mann & Co. Mr. J. Jones is presently the managing director of the Special Beer Co. Mr. D. M. Jacobs is currently free trade director of Watney Mann & Co. Mr. J. Jones is presently the managing director of the Special Beer Co. These changes will be from March 1.

STANCLIFFE, TODD & HODGSON, stockbrokers, has appointed Mr. Douglas C. McQueen as a consultant. He was group finance director of J. D. Edwards. Initially, he will devote a large part of his time to research in the textile and retail sectors.

Mr. Hayden Davis has been appointed financial director of JOSEPH BILLINGHAM, Cradley Heath.

Mr. John Neerthly has been appointed managing director of the industrial and commercial switchgear division of DELTA GROUP. He was previously managing director of GEC HV Switchgear.

Sir John B. Hall, managing director of European Bank, has been appointed managing director of the ASSOCIATION OF BRITISH CONSORTIUM BANKS for 1985-86. The Association's title has been amended from the previous year's title of Consortium Banks. Mr. Thomas F. Gaffney, managing director of Libra Bank, has been elected deputy chairman. Other members of the executive committee are:

Mr. Roger G. Bibby has been appointed marketing director of AARQUE SYSTEMS. He was previously with a subsidiary of Cape Industries.

Mr. Paul Dhesi is to spearhead MICROVITEC's diversification plans. His role will also include responsibility for sales and marketing, product direction and the U.S. marketing arm, Microvitec Inc.

Mr. Brian Guy has become managing director of WILT-SHIER NORTHERN. He joins the Wiltshire Group after 11 years with Miller Buckley.

R.C.R. CONTRACT HIRE & LEASING has appointed Mr. D. R. Davies as chairman, Mr. N. M. Atkinson as managing director and chief executive and Mr. P. Woolley as company secretary.

SIR WILLIAM HALCROW AND PARTNERS GROUP has appointed Mr. R. M. Dargie, as group business development director. He is a consultant to the group and a director of Halcrow Water.

NOTTINGHAM BRICK has made the following appointments to the main board from March 4. Mr. Derrick Venn becomes commercial director. Previously he held a number of senior positions with London Brick, including commercial director. Mr. Guy Downing has been made director and general manager at the Dorset Head and is now in charge of the business from Steptoe Brick at the beginning of 1984, and since then has been general manager of these factories.

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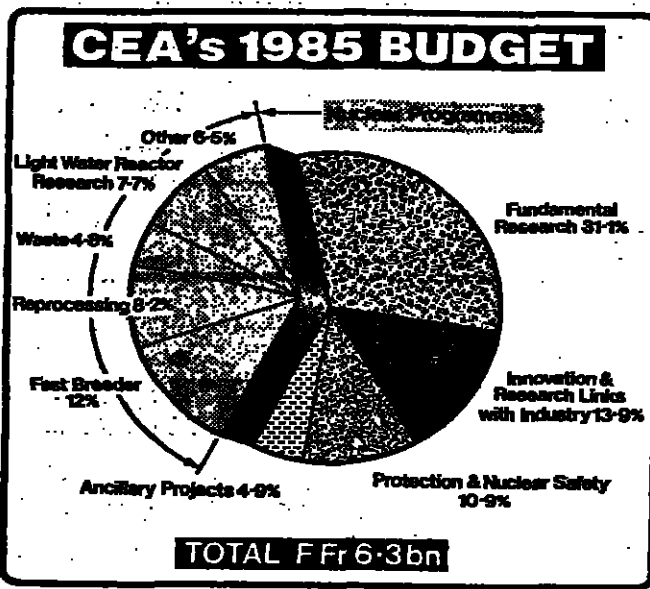
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The powerhouse of French nuclear energy

By David Marsh in Paris



Graham Laver

FRANCE'S Commissariat à l'Energie Atomique, set up 40 years ago as the world's first agency dedicated to developing atomic energy, is itself undergoing radical nuclear transformation.

The CEA's role as a pioneer, pushing forward civil and military applications of the atom, has now started to fade. With the French nuclear industry growing remorselessly in size and importance over the past dozen years, the CEA is instead increasingly faced with a different challenge—of managing its sprawling industrial and technological interests. Today, the CEA is one of France's largest conglomerates, and like the major oil companies, facing a major challenge of diversification.

From being an upstart in the international nuclear race against the U.S. and Britain during the 1950s and 1960s, the Commissariat has balanced independent efforts with judiciously-chosen acquisitions of foreign know-how to catch up with its rivals.

In uranium enrichment and reprocessing, originally developed by the Anglo-Saxons for the wartime A-bomb project, France has even moved ahead of the field in harnessing the procedures commercially for civil applications and on an international scale.

Ironically, this technological advance has brought the Commissariat new problems. Although the CEA now negotiates from a position of relative strength, it is becoming more dependent on international collaboration. This is both to lower the cost of advanced projects in such areas as the fast breeder reactor (FBR) and to gain a foothold in new or growing nuclear industries in both industrialised and developing countries.

It is no coincidence, for instance, that the CEA's fast cycle subsidiary Cogema, which numbers utilities in West Germany and Japan among its most important clients, is hoping for a significant technical role in both countries' plans to build commercial reprocessing facilities for the 1990s.

Additionally, as curbs on public spending have restricted research budgets in France, the Commissariat faces increasing pressures both to place its activities on a commercial footing and to pass on more of its publicly-funded research expertise to the rest of the French economy.

Presiding over the CEA's current fortunes is M. Gerard Renon, 44, who is like most senior figures in the CEA's history a graduate of the elite military-style engineer's academy, the Ecole Polytechnique.

Mr. Renon took over as Administrator General in summer 1983 when M. Michel Pecqueur, the previous incumbent, became head of Elf Aquitaine the oil company.

Mr. Renon likes to stress the untested nature of his commitment to the nuclear programme between the Mitterrand Government and its right-wing predecessor. He himself worked his way up the French energy hierarchy with spells in the oil, coal, and gas sectors before becoming an adviser to President Mitterrand at the Elysée Palace when the Socialists took power in 1981.

Now, he heads an empire worth FF 16.2bn (for this year) and turnover of around FF 25bn. Activities cover practically the entire gamut of high technology, ranging from the CEA's 50 per cent stake in nuclear power company Framatome (for the moment, the CEA is the only shareholder following the liquidation of Creusot-Loire, which previously held

the other 50 per cent) to its ownership of the sprawling commercially computer services company Cisl (which itself owns the U.S. Wharton Economics forecasting concern) and the biomedical group Ord.

Apart from looking after research, development and testing of bombs and warheads for France's nuclear strike force (which accounts for FF 7.2bn or 44 per cent of this year's budget), the CEA also has a wide range of other activities. The whole of the civil nuclear programme, electronics, robotics and biology.

Mr. Renon defines the CEA's central role in grand but exact terms: "To ensure that France masters all the scientific and industrial aspects of nuclear energy."

"We must ensure that an adequate industry can thrive in a competitive environment both to fulfil domestic needs and to export reactors and fuel cycle services. We must also see to it that France has up-to-date and therefore credible nuclear weaponry for its strike forces."

The CEA's overall 1985 budget, of which about FF 14.7bn comes from the Government, credits and the rest from outside funding and the CEA's own resources, shows growth of 5.5 per cent compared with 1984. This adds up to stagnation in real terms—a far cry from the free spending pattern of the immediate post-war years.

M. Francis Perrin was High Commissioner of the CEA in charge of scientific activities from 1951 to 1970—when France was devoting large-scale efforts to atomic and then thermonuclear weapons. Now in retirement, he recalls that security controls on the CEA's spending during that period made the Commissariat something of a "ghetto". "We were given a statute of autonomy analogous to that of Renault. The difference was that Renault was there to make money for the state—and the CEA was there to spend it."

Mr. Renon admits that, given current budgetary constraints, "the funds handed by the Government to the CEA may not increase as much as we would hope." Although he believes cash will be sufficient to maintain the CEA's research and development efforts in major areas, he says: "We have to increase our revenue."

Unlike atomic agencies in most other countries, the CEA charges fees to industry—for instance, to the multi-national

occupied with pushing its own nuclear initiatives without much regard for the rest of the economy.

Mr. Renon rejects the charge that the CEA is a "state within a state." He points out that all key nuclear decisions have to be passed by the Nuclear Energy Committee whose members include top-level representatives of the Foreign, Industry, Research and Defence Ministries.

He points out that nuclear research programmes have constantly to be adapted to economic needs. Research into uranium enrichment for instance has been scaled back in some technically promising areas—for instance chemical methods of separation—because of present world over-capacity.

The decision to abandon development of the French-made gas graphite reactor, ending a decade of bitter debate in the CEA over the need to support home-grown technology, was made by M. Andre Giraud. As the head of the CEA between 1970 and 1978 and later Industry Minister under President Giscard d'Estaing, M. Giraud has played a major part in shaping the Commissariat's present industrial role.

The 1970 decision paved the way for France's massive post-1973 nuclear power drive to be built entirely on pressurised water reactors constructed under licence from Westinghouse. The licence has since expired, but France is pressing ahead with future PWR generation now using all-French technology.

As the nuclear component of French electricity grows apace (amounting to 60 per cent last year), the CEA is open to criticism that it has too much freedom of action in vetting the industry's safety arrangements.

The CEA has no regulatory agency over its head: it vets itself. M. Giraud replies that the U.S. Nuclear Regulatory Commission is a "bad investment."



M. Gerard Renon, the CEA's Administrator General (left) and M. Andre Giraud, who helped to shape its industrial role

ment," saying that experience has shown that it has been "too much to expect" from research activities and thus from technical progress.

"Electricité de France has a level of technical quality incomparably higher than that of the company which built Three Mile Island. The risk (of a nuclear accident in France) is not small, but it is very slight and it is not more important than those posed by other energy sources."

The main centre of controversy in the CEA's civil activities remains, however, its work on the FBR, on which it is spending FF 7.0bn this year, 30 per cent of all civil nuclear research expenditure.

The FF 20bn 1,200 MW Superphenix FBR which is almost completed at Creys Malville in the Rhone Valley is not now expected to become fully operational until 1997. This is a significant slippage compared with even recent targets, mainly because EDF, with its large battery of PWRs now performing economically, has no pressing need to bring the fast breeder on stream.

This is why the CEA is hoping that the Government, perhaps sometime in 1987, will give the green light for Superphenix-2, to be built on a site not yet determined but with significant financial participation from this time from Britain as well as the main shareholders in Superphenix-1, Italy and West Germany.

The cost of Superphenix-2 should come down by one-third as a result of design improvements and the dropping of some safety features now regarded as excessive. Meanwhile, EDF is making clear it would be content if its stake in the next Superphenix drops to less than 50 per cent—to help in its general efforts to cut investment costs.

Electricity Supply Commission (South Africa)

9% Guaranteed Sinking Fund Debentures Due 1989

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of March 1, 1974 under which the above described Bonds were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on March 1, 1985 \$1,500,000 principal amount of said Bonds in the redemption price of 100% of the principal amount thereof, together with accrued interest to March 1, 1985. The serial numbers of the Bonds selected for redemption are as follows:

Redemption Notice

Electricity Supply Commission

(South Africa)

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BOND NUMBERS

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Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday February 20 1985

The Trident commitment

SINCE the British Government first opted to buy the Trident submarine missile system five years ago, as a replacement for Polaris, the official estimate of the cost of the project has more than doubled to £10.7bn. It has long seemed that Trident offers a military capability which is far in excess of Britain's requirement for a last-ditch deterrent, and in conflict with the Government's professed commitment to arms control. The cost escalation now promises to make it a burden rather than an asset, in its impact on the rest of the defence budget.

If one of the four existing Polaris boats is on station at any one time, the British Government can strike 16 targets in the Soviet Union. With its multiple warheads, a Trident submarine could strike eight times as many targets; if two Trident submarines were on station at once (through longer refit intervals), the number of potential targets could rise to 256. Nothing in the Government's rationale for a last-ditch deterrent requires a target set anything like as large as this.

Besides being militarily superfluous, such a massive expansion is incompatible with any policy of nuclear restraint to which Britain is formally committed as a joint sponsor of the Non-Proliferation Treaty. Britain (and France) have so far avoided making any contribution to the nuclear arms control negotiations between the superpowers, while planning very large increases in its own nuclear warheads, is simply unsustainable.

Credibility

The British Government has said it would review the situation if the superpowers were to agree big reductions. Such an agreement, if it comes, is likely to be several years away, after Britain has become almost inextricably committed to Trident. Can it make sense to engage in the heavy expense of a major force extension, a contingent liability to further cost escalation so as to reduce the number of warheads or of missile tubes?

To pose the question is to identify one of the fatal flaws in the Trident decision: its lack of any incremental flexibility. The principal characteristics of the present situation are the

Company law and inflation

THE British accountancy profession is having great difficulty in persuading companies that their financial statements should reflect the effects of changing prices. Should the Government do anything to help? The superficial response is that it should not, because civil servants lack the technical skills to do this. The Department of Trade and Industry said in a recent letter to the Accounting Standards Committee (ASC) that it saw "responsibility for developing an inflation accounting standard as resting with the profession within the framework of company law."

Yet there are all kinds of issues from recession, through human embryos to the damage caused by acid rain—on which politicians, assisted by their civil servants, must make decisions. Accounting is no exception. What sounds like an academic argument about how financial statements should be amended to reflect changing prices is of some practical importance: it could affect materially the profit figures reported by every company in the UK.

Framework

On Tuesday night Mr Ian Hay Davison, the chief executive of Lloyd's of London and a former chairman of the ASC, entered the fray with a bold suggestion. In his Julian Hodge Memorial Lecture, Mr Davison argued that Mr Norman Tebbit, the Trade and Industry Secretary, should explain the Companies Acts by statutory order to give legal support to whatever inflation accounting standard is agreed upon by the ASC following its deliberations over its recent proposal, Exposure Draft 35. Mr Davison is not quarrelling with DTT's view that the profession should develop a standard within the framework of company law. He is suggesting that the framework itself should be altered. This is something which only the Government can do.

The issue at stake is disclosure. It is the task of company law to determine how much companies should disclose about their affairs. The task of accountants, as Mr Davi-

son made clear, is to lay down standards of measurement of whatever law should be revealed. It is thus the duty of the Government—ultimately of Parliament—to decide whether companies should reflect the effect of changing prices in their accounts, and if so, how they should do it.

In specifying that company accounts must reflect the impact of changing prices, where material, the Government would not be arrogating to itself the business of professional accountants nor would it be making fine technical judgments.

Realistic

Self-regulation to be effective needs an adequate legal framework. There is no doubt that the disclosure requirements of company law should be strengthened to include a reference to changing prices. While it is possible (although hardly likely) that the overall price level might one day be stabilised, the specific prices of particular assets will continually change in a dynamic economy and this has to be reflected in asset valuations and, ultimately, in profit measurements.

There is an argument that law should follow rather than lead. Thus the fact that many finance directors dislike accounting methods which recognise the existence of changing prices might seem to suggest that the Government should leave well alone until they accept the case for inflation accounting. This argument has a flaw: accounts are not prepared for finance directors but for the ordinary users of accounts, such as shareholders, who deserve to receive an accurate measure of the management's performance.

The fact that realistic accounting methods would tend to reduce reported profits and raise the costs of preparing accounts may explain finance directors' lack of enthusiasm but would not justify a reluctance on the part of the Government to amend the Companies Acts in a rational way.

There is still time to halt the Trident programme before very large sums have been spent; and the life of Polaris can undoubtedly be extended long enough to choose a more appropriate replacement system if one is required. The next few years could see important developments in arms control and perhaps in Europe's own defence arrangements; there is no good case for stubbornly clinging to a commitment which is out of proportion to Britain's needs and financial resources.

It has taken near miracles of

economic flexibility, particularly in Brazil and Mexico, to bring the debt crisis to its present quiet resolution. But unless the miracles can be sustained without interruption from now until the end of the decade, the debtors' whimper could grow again into a howl of anger—and the debt crisis may yet end with a bang.

These miracles have enabled the biggest debtors to generate through export surpluses all of the foreign exchange they have needed to pay the interest on their loans. The speed and magnitude of the debtors' economic adjustment has far exceeded the hopes of their most optimistic creditors, or of the IMF, even a year ago.

The governments of all the top four debtors are adamant that they will borrow little or nothing more from commercial lenders this year or next. After the traumas of the last three years, they are determined as never before to stand on their own two feet; and there are signs that they can do this without any further sacrifices of their countries' capacities for economic growth.

For the first time this decade, all the major debtors should see some economic growth in 1985: in Mexico and Brazil expected growth of 3 to 4 per cent should overtake the rate of population increase and per capita incomes should start to rise again, from a trough some 12 per cent below the levels they had reached before the debt crisis.

As these prospects have become clearer, the level of anxiety about the debt problem has eased. The unexpected combination of domestic economic revival with gigantic trade surpluses—over \$12bn a year in both Mexico and Brazil—seemed to have got both bankers and debtors off their respective hooks. The trade surpluses would obviate future "voluntary export restraints," which bankers needed to provide simply to enable borrowers to meet their

interest payments. The signs of domestic economic growth encourage the debtors to maintain their willingness to pay—economic revival in Mexico and Brazil demonstrated that governments which stuck to their obligations were not thereby condemning their nations to indefinite stagnation.

In the next few months, however, some new and potentially alarming elements may begin to spoil this satisfactory picture. On the domestic front, a new danger—hyperinflation—may be

starting to over-ride all other economic objectives, including even the need to generate trade surpluses.

Although counter-inflation policy has always enjoyed a high priority in the letter of IMF adjustment programmes, the spirit of IMF policy has been very tolerant on this point. As long as a country was meeting its balance of payments targets, the assumption has been that monetary and fiscal targets would be adjusted upwards to compensate for over-shooting inflation.

What is significant about the IMF's recent break with Brazil, on the grounds that the country was over-shooting its monetary targets by an ever-growing margin, is not so much that the Fund is becoming less flexible, but that Brazil may be joining Argentina on the borderline of hyperinflation—the point which Bolivia, for instance, has already passed, beyond which prices spiral completely and disastrously out of control.

For bankers, the threat of

ON THE Richter scale of international economic disturbances, last week's suspension of lending to Brazil by the International Monetary Fund, followed closely by the resignation of Argentina's economics minister on Monday, hardly registered as a major tremor.

Less than three years after Mexico's first moratorium on debt repayments in August 1982, the Great Debt Crisis of 1982-84 is already being consigned to the history books by many bankers and politicians.

Here and there, the odd banker may still shudder as he recalls the awful moment of truth, when his board suddenly realised that he had exposed more than 100 per cent of the bank's capital to Latin America. But for the world at large, the endless prophecies of doom appear to have been refuted—the debt crisis appears to be ending "not with a bang, but a whimper," as T. S. Eliot might have put it.

Mexico and Brazil, the two giant debtors which could have threatened the world financial system with catastrophic damage, have managed to satisfy their creditors with ever-growing trade surpluses—but at a cost in terms of price inflation which is only now beginning to be fully recognised.

Meanwhile, the smaller and poorer countries—the Perus, Bolivias and Sudans—show few signs of economic recuperation, despite three years of IMF supervision and relentless austerity, but this is of little consequence to the banks.

These nations "could easily just fall by the wayside." In the case of one major banker, as the stronger Third World borrowers pull out of debt-induced depressions and gradually return to normal relationships with the international economic system; for the commercial banks, it is of little consequence whether Bolivia, with an external debt of \$3bn, or even Peru, with a debt of \$13bn, ever return to financial equilibrium.

The top four borrowers—Brazil, Mexico, Argentina and Venezuela—are another matter. The solvency of the international banking system remains desperately dependent on their ability and willingness to service debts: loans to these countries still amount to 120 per cent of the shareholders' equity in the top nine U.S. banks, and to more than 200 per cent of equity in Manufacturers Hanover Trust, the most exposed lender.

It has taken near miracles of

Treasury's ups and downs

After all the confusion of recent months, a Commons select committee has finally got the Treasury's definitive view of interest rate movements.

Chief Secretary Peter Rees ducked a question from the Treasury and Civil Service committee on why the Government was assuming that interest rates might now fall.

But John Odling-Smee, one of his macro-economic policy advisers, stepped boldly in to the breach: "Because they are already very high here and elsewhere and are so more likely to come down than go up," he said.

So, queried chairman Terence Higgins, forecasting was based on "what goes up must come down?" — That was just about the size of it, Odling-Smee agreed, adding that as a principle it had a lot to be said for it.

Thus, apparently, was born this week Kirchhoff's Law of Interest Rates, translating the physicist's theory of current flow into an electric kettle must come out—the trickier problems of today's economy.

Playing away

Sir Trevor Holdsworth's distinguished career in business, he is chairman of GKN—can also be seen as the concert platform's loss.

While a schoolboy at Henson School, Bradford, Yorkshire, he showed such promise as a pianist that he seriously considered making music his career.

But they were stern times in the war-time 1940s. The young Holdsworth settled instead for the calmer waters of accountancy.

While the lure of the keyboard remained, he went on to become head of one of Britain's leading engineering companies. He contented himself by playing occasionally for charity concerts and company occasions.

He has such a talent for the piano that he has been asked to appear as a pianist. In March he will play the Grieg Piano Concerto with the

Debt crisis: it could still end with a bang

By Anatole Kaletsky

economic flexibility, particularly in Brazil and Mexico, to bring the debt crisis to its present quiet resolution. But unless the miracles can be sustained without interruption from now until the end of the decade, the debtors' whimper could grow again into a howl of anger—and the debt crisis may yet end with a bang.

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Men and Matters

Torrejón air base, were spotted by security guards in the vicinity of the Prime Minister's offices, the officials say. Macmahon had been taking pictures with his camera.

When they were detained and challenged about their activity, the men, who were both carrying diplomatic passes, expressed an interest in photography and architecture.

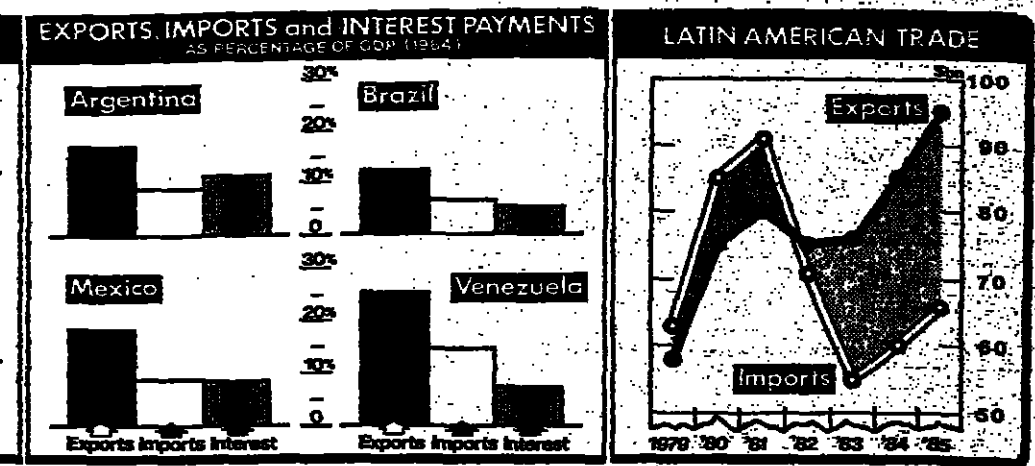
It so happens that the Prime Minister's office facilities include a dark-room, where the film from the camera was promptly developed. This resulted in six pictures, not of the nearby museums which won an architecture prize, but of the red and white communications tower which keeps Felipe Gonzalez in touch with his defence chiefs.

As a result, the U.S. got its diplomats back—but not the pictures.

The irrepressible Davies, former chief scientist and engineer at the Department of Trade and Industry, and before that KCI's research manager, retired to become a freelance scientist specialising in "crossing picket lines." This is not involving him in the miners' strike. Instead he is concentrating upon tearing down what he sees as unnatural barriers between technical folk.

His latest enthusiasm is for the ideogram, or pictorial representation of an idea—the kind you can make with video film techniques, or with graphics on a computer display.

Davies is convinced that the inscrutable Orientals were on to a good idea with their ideographic scripts. Clumsy as they may appear to a poet or novelist writer they were, he thinks, far better for communicating the subtleties of a technical argument than letter text.



hyperinflation within a country like Brazil or Argentina is twofold. Politically, it is bound to be destabilising—arguably, even more so than unemployment and stagnation. But what makes inflation particularly dangerous for the current relationship between bankers and debtors, is the economic interaction between inflation, trade surpluses and economic growth.

The trade surpluses which the Latin-American debtors are achieving have required massive reallocations of resources

between satisfying their foreign creditors through export surpluses and stimulating recovery in their domestic economies—rather, they have temporarily avoided this choice by tolerating ever-increasing inflation. In the IMF's parlance, any debtor country needing to generate a trade surplus faces a choice. It can release resources for the export sector by reducing total domestic expenditures, through monetary and fiscal tightening, or it can switch expenditure from the domestic to the foreign sector by devaluing its exchange rate and taking other trade-promoting measures. An IMF prescription invariably includes elements of both policies, recognising that economies can never redirect resources smoothly from domestic output to exports, without generating some potential inflationary pressures in the process.

What appears to have happened in much of Latin America, including even Mexico, is that too much of the adjustment has come from expenditure switching, and not enough from expenditure reduction. When superimposed on economies with extensive inflation and long histories of rapid inflation, this pattern of adjustment brings the danger of exploding prices.

Clearly, it is not just the IMF that is becoming increasingly pre-occupied with the threat of hyperinflation. Sr Tancred Neves, the new President of Brazil has made it clear that bringing inflation under control will be one of his government's top priorities.

The trouble is that his policies for doing so could easily run counter to the central objective of Brazil's creditors—the maintenance of annual trade surpluses large enough to pay the whole of the country's \$11bn to \$13bn a year interest bill. If the IMF's standard solution to this dilemma—cutting monetary and fiscal targets to reduce demand in the domestic

economy and therefore dampen both inflation and imports—proves unacceptable to Sr Neves, the world may yet be in for a re-run of last year's confrontation between the IMF and Argentina—but on a far greater scale.

Such a confrontation is by no means inevitable. Not only is the IMF far more politically pragmatic than its critics often suggest. More importantly, if the last two years have proved anything, it is that the Latin-American economic and political structures are infinitely flexible.

Sr Neves may be able to inflict a little more on Brazil in the name of counter-inflation policy and President Alfonsín of Argentina may still be able to resist the political pressures which this week's resignations in Buenos Aires presumably reflect.

Furthermore, the trade surpluses which Brazil and Mexico have run up are now so huge that they could probably afford to let up slightly in their export efforts, and allow their exchange rates to rise somewhat in real terms to help break the inflationary spiral. The banks might prefer to see Brazil maintain a trade surplus of \$12bn or more for ever, but a small decline in this surplus could easily be met by a moderate amount of extra bank lending, perhaps even on a "voluntary basis," provided the longer-term prospects for the country's debt-servicing ability appeared to remain sound.

However, in gauging the basic soundness of the Latin-American adjustment programmes, the banks and the IMF will eventually have to face the following question: Can a policy which requires relatively poor countries like Brazil, Mexico and Argentina to generate huge trade surpluses year after year until the end of the century, be described as a permanent and sustainable solution to the debt problem?

Between 1980 and 1982, Brazil's trade surpluses will have to average 4 per cent of GDP. Mexico's will average 7 per cent of GDP if they are to go on meeting their interest payments with little or no extra borrowing. For comparison, Japan's trade surplus in 1984 was less than 3 per cent of GDP.

If a downturn in world economic growth, or any upsurge in protectionism in the U.S. and other industrialised countries should coincide with a need in Latin America to redirect more resources towards domestic consumption, the world could soon face another debt crisis.

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Observer

A PIECE of plastic—2 in by 3 in—holds the key to France's hopes of carving out leadership in a potentially lucrative segment of the world's information technology revolution.

The rectangle in question is the French-invented "smart card"—a credit card containing an in-built one-chip micro-processor and memory which in effect allows the holder to slip a micro-computer into his wallet.

With the capacity to register electronically, process and control personal data, the card can be used in a variety of applications from cashless banking and retail transactions to making phone calls and storing individual health records.

And this week, after months of wrangling over financial and technical problems, the French banks are expected to decide to place the first large-scale order leading eventually to a nationwide cashless banking system.

The smart card, with associated registering equipment and terminals in shops, banks and telephone booths, could provide French companies with a turnover worth of domestic orders by 1988, according to the Government's Information Technology Development Agency.

On the export front, even bigger business is the growing battle to introduce smart card technology into the crucial U.S. market.

Mastercard, the U.S.-based international credit card group, announced last Friday an order for 50,000 French smart cards made by Bull, the nationalised computer group, to test in experimental projects along with rival "chip" cards from Casio, the Japanese group.

An area where U.S. companies are lagging behind

Visa, the other big international credit card network, is also to study the French technology. And tests are being carried out by American Express.

Bull and French electronic equipment makers such as Crouzet, which has a half share in cashless smart card phone cabins being installed by the French Post Office, are in contact with other European companies about possible industrial alliances to spread the system through Europe.

Mr Russell Hogg, president of Mastercard, said in Paris last week that he was "convinced that the smart card is a valid technology." And, for once, it is an area where U.S. companies are relatively backward.

French technology

The smart card comes up trumps

By David Marsh in Paris

The Bull/Casio tests would be used, Mr Hogg said, to study technical reliability, paving the way for possible agreements on standards.

"We can't have a European card that will be used in Europe, Japan and an American card for the U.S.," he said. "The aim is to have a unique piece of plastic for world consumers."

The whole war is over standards," says one French banker involved in the smart card project. "It's like IBM in computers or the Japanese in video tape recorders—the company that is first with its products can force the pace."

The card is used for cashless shopping via electronic terminals, costing around FF10,000 to FF20,000 each, or with less sophisticated authentication costing about FF500, which "reads" the customer's personal code contained in the chip to verify the transaction.

Although the cards are relatively costly, the big advantage compared with other electronic shopping systems—such as the UK by British Telecom, IBM and the clearing banks—is that the smart card offers improved security against fraud and unauthorised tapping of telecommunications lines.

Bull and the Post and Telecommunications Ministry see important applications eventually opening up in "armchair shopping." This would allow the smart card, in association with France's expanding household videotex system, to carry out a variety of financial and retail transactions without leaving home.

The smart card was invented in 1974 by M Roland Moreno, a French innovator. For most of the past decade it looked as though it would join the list of French-inspired technical ideas or processes which, for want

of Gallic expertise, have been first developed industrially in the U.S., Japan or Britain.

French banks decided last year to unite in a common smart card standard. They have been running experimental cashless shopping projects around the country since 1982.

But, faced with the thorny question of financing the heavy investment initially required, even a few weeks ago leading bankers were pessimistic about the chances of starting a full-scale country-wide project.

Now, however, says M. Louis Noel Joly head of the information technology department at Société Générale, and one of the leading figures steering the banks' smart card efforts "things are beginning to advance."

A new inter-bank grouping set up at the end of last year to pool all the leading commercial banks, the Post Office and savings networks and the big co-operative institutions like the Credit Agricole farmers' bank should decide on Friday to launch four regional smart card projects. This would eventually involve up to 2.5m cards, as well as ancillary electronic equipment.

At the same time, the country's telecommunications authority, the DGT, is preparing a next order for a further batch—possibly 1m cards—for use in coinless phone booths, of which 15,000 are planned to be installed by the end of the year.

The Government's Industrial Modernisation Fund has been offered to help defray the cost of installing terminals. The direct overall burden will be borne in proportion which are still to be worked out—by the banks, the retail profession

and the DGT.

Customers, however, look likely to face higher charges for credit cards from the banks. Eventually, the banks stand to make large-scale savings by cutting paperwork and fraud associated with present cheque and credit card transactions.

The only major public sector order so far has been for 200,000 pay-telephone cards, which have not yet been delivered. "All we are waiting for is orders," M. Nora says.

A key reason for the banks' delay has been doubts over the price. Bull, which has invested an estimated FF250m in smart card development, says the present unit price of around FF65 for relatively small orders will eventually fall to FF30 as it expands production.

The banks would like the price to drop more quickly. This



The smart card being inserted into the customer identity unit before registering a transaction

The eventuality at Bull is to build up to a nationwide smart card population of 16m within three years.

The company last year extended capacity at its modern smart card-making plant at Trappes near Paris to 1.2m a year, and says it can triple this in a few months. But in 1984 it produced only about 70,000 to 80,000 cards—mainly for small-scale use in France and abroad, both for payments and other applications.

Underlining the range of possible uses, the Monaco-based Saba medical group issues Bull cards to allow insured members to carry their health records on a chip as they travel round Europe. In Paris, 16,500 students have smart cards registering their academic files.

Schoolchildren on the Loire will soon be given cards to record their vaccinations. And Bull is developing applications for identity controls to allow individual access to buildings, security installations and computer systems.

The banks seem set eventually to make big savings

is one of the reasons why they are pressing for more French companies to join the ranks of suppliers.

Bull last year agreed with Philips of the Netherlands, which has spent FF100m on the project, to use the same standards in their smart card production. Bull is, however, producing less sophisticated memory cards principally for pay-phones. Thomson, which already produces card chips (although most are made by Motorola) as well as ancillary components for Bull, is, however, hovering in the wings waiting for the possibility to produce the cards itself—once the banks signal that real orders are ready to be picked up.

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The banks seem set eventually to make big savings

EEC farm policy

If the CAP fits, then Britain ought to wear it

By David Curry

WHICH way will Britain jump in the argument over reform of the EEC's Common Agricultural Policy (CAP)? Will we run true to form and charge into battle demanding fierce price cuts in support levels in the name of "efficiency" ready to resume our familiar stand of self-righteous isolation?

Or, with the bitter wisdom learned from last year's Community decision to impose milk quotas, will we finally come to terms with what most Continentalists think the CAP was designed to be and ought to remain—a social policy which is specifically there to mitigate the impact of the laws of the market place?

For the foreseeable future the market place, aided and abetted by the EEC's budget crisis, is going to continue to exist. This means that politicians will be increasingly preoccupied by the need to make sure that such reform does not rely on undiluted economic pressure to such an extent that it simply wipes out of existence a whole layer of small producers in disadvantaged or marginal areas.

It is this preoccupation which, when the crunch comes in successive sectors, is likely to actually subsidise a grain store in Devon in eastern England we are heading for prairie farms based on monoculture of cereals with one farmer per 2,000 acres.

This pattern cannot be defended on the grounds that it is essential to the economic life of the countryside: subsidising the rural bus service, rail link, village post office or school would be much more efficient if this were the aim.

Indeed, one of Britain's problems in negotiating her corner in Brussels has been the impression we give that we are not merely ready to accept the elimination of the marginal farmer, but positively seek it. This is interpreted as a repudiation of the role of the CAP as underpinning social and economic (and hence political) stability in the regions.

The crisis which imposes new rules on the CAP whether ministers like it or not. These will include greater dependence on the market place and the acceptance that the main vehicle of post-war growth in agriculture—expansion of out-

put—can go no further. This will translate into a permanent crisis of farm incomes with the highly borrowed (of any size) and the smaller producer in a high inflation economy perhaps the most vulnerable.

But before we go further into what will necessarily be a series of untidy, improvised, and occasionally arbitrary reform measures, the UK should have some idea of what it wants from the process apart from budgetary savings. And this means knowing what sort of agriculture it wants in the UK.

There is already a severe imbalance between the incomes of livestock and arable farmers thanks to the transfer of resources from the former to the latter brought about by the bias of support mechanisms in favour of cereals. Arable farming has spread across the country to the point where the EEC actually subsidises a grain store in Devon in eastern England we are heading for prairie farms based on monoculture of cereals with one farmer per 2,000 acres.

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This pattern cannot be defended on the grounds that it is essential to the economic life of the countryside: subsidising the rural bus service, rail link, village post office or school would be much more efficient if this were the aim.

Indeed, one of Britain's problems in negotiating her corner in Brussels has been the impression we give that we are not merely ready to accept the elimination of the marginal farmer, but positively seek it. This is interpreted as a repudiation of the role of the CAP as underpinning social and economic (and hence political) stability in the regions.

The crisis which imposes new rules on the CAP whether ministers like it or not. These will include greater dependence on the market place and the acceptance that the main vehicle of post-war growth in agriculture—expansion of out-

put—can go no further. This will translate into a permanent crisis of farm incomes with the highly borrowed (of any size) and the smaller producer in a high inflation economy perhaps the most vulnerable.

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Appropriate policies

From the Chief International Economist, Simon and Coates

Sir—With the UK Budget only a few weeks away and important U.S. budget decisions likely between now and mid-May, the debate over appropriate fiscal policies has been heating up. The proposition that a fiscal boost can raise employment and the real exchange rate of the expanding country is neither new, mysterious, eccentric nor without theoretical or empirical support. In 1980, for example, Professor James Robinson stated: "substituting fiscal for monetary restraint is 'bad' for a country trying to defend its currency." Other international economists of distinction have supported all or parts of this view. In addition to ourselves, the Organisation for Economic Co-operation and Development secretariat, the Federal Reserve Board, the U.S. Council of Economic Advisers, and H.M. Treasury have provided empirical support for the proposition.

The more debatable aspect is what the circumstances are under which all this works. Perhaps the most important are (i) the accompanying monetary policy is not fully accommodative of the budget expansion; (ii) the market believes that it will not be accommodative; (iii) international assets, while being highly substitutable, are not perfectly so but (iv), substitution between various domestic assets, e.g. bonds and money, is less preferred than substitution between same-type domestic and foreign assets; and (v) the depth, breadth and importance of a country's capital markets are not significantly less than its importance in international trade. America's recent experience suggests that (i) to (v) have all held, and held with declining inflation and interest rates. Eventually, either because some of (i) to (v) fail to hold or a sufficient saturation of assets is reached, the dollar will fall, despite a large budget deficit, because the above effects are of a short to medium-run nature.

Now, it is clearly the case that the UK or any individual EEC country is not the USA. If, however, the recent increase in real UK interest rates heralds a prospectively "tight" monetary policy and is so believed by financial market participants, then the case against fiscal expansion must surely hinge largely on a view that a small, open economy will reach trade balance constraints a lot faster than a large, not-so-open economy, and that gains to employment and the exchange rate from the fiscal boost will be swiftly offset. This may be so, but the theoretical case outlined above was originally built on

Letters to the Editor

A small, open economy model! Furthermore, in Britain's case, the share of our equity market in world capitalisation (at 7.4 per cent) is approximately equal to our share in world trade and, arguably, the UK has the world's third or fourth deepest and broadest financial and banking markets. Trade flows are not likely to overwhelm capital flows under such circumstances. Again, it is a matter of degree and the length of "run." Even if an individual European country tends to have a higher import propensity than competitors this suggests only that the structure of any first-round fiscal expansion should be geared towards areas with low import content and then, possibly, use indirect taxation to stem the import effect of second round multipliers.

Against the background of a prospectively tight monetary policy, soaring unemployment and a long-term decline in the ratio of public sector debt to GNP (the UK's situation), this fiscal deflation does not seem to have much theoretical or empirical attraction, beyond a possible short-term "announcement effect." If there is a joint desire to boost jobs and stabilise the exchange rate, Paul Volcker recently urged European Governments to stimulate their economies and he's no inflationist. If Mr Lawson follows his advice as opposed to that of the "hair-shirts," then he still has time to avoid going further down the high unemployment/low sterling route.

David Morrison
1 London Wall Buildings, ECU

Prospects for high tech

From the Chief Executive, Coty International

Sir—Christopher Lorenz (London, February 14) is more gloomy than he ought to be about the prospects for new hi tech firms here in Cambridge. The smart card was invented in 1974 by M Roland Moreno, a French innovator. For most of the past decade it looked as though it would join the list of French-inspired technical ideas or processes which, for want

capitalists, both generally and in their drive to persuade the Government to liberalise share options and other incentives. As for one of the central consequences of new technology in new organisations which are not prisoners of their own history, is that employee numbers are a less useful guide to business size, with a vision of a well defined market, a carefully designed business system and adequate financial resources, a 50-200 person organisation can establish a sustainable business on a world scale. It remains to be seen how many of these firms will make the shift from a successful single business company to a multi-business company, which is the real driver of employee growth. But the jury is still out on this—the answer won't be clear much before 1990, USM optimism notwithstanding. Some of us however remain quietly confident.

Stuart M. Evans,
Coty International,
Mercers Row,
Cambridge.

Stress in the Revenue

From the General Secretary, Inland Revenue Staff Federation

Sir—Michael Dixon (February 14) compares the recent work undertaken by the University of Manchester Institute of Science and Technology on stress in the Inland Revenue with the findings of the civil service medical advisers on the health of the civil service as a whole.

There are two major points Mr Dixon has omitted. The medical advisers' evidence on sick leave was drawn from a period 1977-1981 (and evidence for 1981 was distorted because of the heavy industrial action that year, particularly in the Revenue). The bulk of the cuts in the civil service, and more especially in the Revenue have been since 1981. Indeed, the MAS records only two years' reliable figures for the Inland Revenue, 1979 and 1980, and they show an increase in sick leave. The UMIST research was undertaken between June and December 1984, and can claim therefore not only to be more up to date, but to be exclusively within a period when heavy staff cuts have considerably increased individual work burdens and added to delay throughout the system.

Moreover, the UMIST research points out that high unemployment changes the

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Traditional indicators of low morale and suggests that one effect of pressure in the short term may be a reported diminution of the incidence of sick leave for minor illnesses. Yesterday's buses cannot be driven by the driver who was off sick with flu, but yesterday's tax assessments are piled up ready and waiting with today's for Revenue staff who take sick leave.

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One more thought

March Concrete Products Limited,
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FINANCIAL TIMES

Wednesday February 20 1985

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Jonathan Carr in Frankfurt puzzles over the Bundesbank's latest report

Economic miracle gets complex

WEST GERMANS reading the latest Bundesbank monthly report, released today, must feel torn between pride and self-doubt. On the one hand they are told the economy is pretty strong and getting stronger, with a record trade surplus - DM 54bn (\$16.3bn) last year - and an inflation rate hovering at only just over 2 per cent.

On the other they are reminded that the D-Mark is weak, particularly against the U.S. dollar but also against the currencies of some European competitors. In its report the central bank goes at least part of the way to explain the apparent contradiction. On the positive side it firmly ascribes the sharp jump in the jobless figure last month - to 2.6m - to the cold weather, not to the onset of a general economic downturn.

It notes that orders to industry are buoyant, although the vehicle sector is suffering from the national debate over environmental protection. It also underlines that West Germany's trading success is not

due simply to currency-induced price benefits.

The Bundesbank points out that while German exports to the U.S. rose no less than one third in the last quarter of 1984 - against the same period of 1983 - they were also up about 30 per cent to the fast developing market of South-east Asia and 20 per cent to Latin America.

All that, combined with a current account DM 17.9bn in surplus last year and likely to be still further in the black this year, would once have brought an irresistible rise in the D-Mark on foreign exchange markets. Since the end of last September alone, however, the D-Mark has lost 8 per cent of its value against the dollar and 0.5 per cent against the partner currencies in the European Monetary System (EMS).

The Bundesbank's figures on capital flows in the last quarter of 1984 help to show why. Despite all the domestic economic advances during that period West Germany had a

net outflow of DM 21.9bn in funds - compared with an outflow of only DM 8.8bn in the previous quarter and one of DM 8.7bn in October-December 1983.

Much of that outflow (DM 17.1bn) was short-term funds. Even the long-term capital outflow - for portfolio investment especially in the U.S. bank credits and the like - was up to DM 4.8bn, however, compared with a net inflow of DM 1bn in the same quarter of 1983.

The net outflow would have been much more marked had not Bonn agreed in the summer to abolish the "coupon tax" foreigners had to pay on the interest they received from investing in German bonds.

That action helped boost long-term capital inflows to Germany to DM 11.1bn in the last quarter of 1984, partly compensating for the DM 15.9bn which Germans sent abroad in the same period.

It would be wrong to say the increased outflow was simply a result of a flight of funds to higher interest rates in the U.S. Earlier in 1984

dollar interest rates had been higher still, but the outflows of capital from Germany were not as marked.

It is clear that during the autumn some investors who had previously been confident of a strengthening D-Mark - compensating for low German interest rates - concluded that such a boost was not in the offing after all.

The resulting outflows weakened the D-Mark not just against the dollar but against other EMS currencies.

Against that background it is also clear why the Bundesbank is not in a tearing hurry to liberalise the West German capital markets.

The central bank wants to see more open markets in the long run, and a debate is in progress about what steps might be taken. Last year's abolition of "coupon tax" encouraged capital inflows to Germany, but new liberalisation steps might have the reverse effect. As long as the capital account is so deeply in the red that is a move the Germans can ill afford.

Stauffer Chemical agrees to \$1.25bn takeover

By Paul Taylor in New York

CHESEBROUGH-POND'S, the diversified U.S. manufacturing group, yesterday agreed to acquire Stauffer Chemical, the industrial and special chemicals group, in a deal that the two companies valued at \$1.25bn.

The acquisition, through a \$28-share cash tender offer, was unanimously approved by both boards and appears to end speculation about the future of Stauffer, whose earnings have plunged in recent years.

Under the terms of the deal, which is subject to acceptance by holders of at least 50 per cent of Stauffer's 43.5m outstanding shares, ChaseBrough-Pond's has been granted an option to purchase about 8m newly-issued Stauffer shares.

The merger announcement came yesterday after the two companies requested a halt in trading their stocks, adding to speculation on Wall Street which at one stage had focused on the possibility of a European buyer for Stauffer.

In off-floor trading, Stauffer's stock advanced to \$27½ after the merger announcement, having been suspended at \$21½, while ChaseBrough-Pond's shares were changing hands at around \$38, down from \$37½ ahead of the suspension. The tender offer price represents a premium over Stauffer's book value of about \$2 a share and is broadly in line with market expectations.

If completed, the deal will create a new conglomerate with annual sales of about \$3.3bn.

Stauffer, which reported a net profit of \$25m on sales of \$1.5bn in its fiscal year ending September 30, has recently been struggling to regain its earnings momentum, having seen profits fall from a peak of \$150m in 1981.

Recently the Westport, Connecticut-based company which last month reported a \$32m loss for its fiscal first quarter, has suffered from declining domestic and international pesticide sales and delays in finalising a big sales contract with the Soviet Union.

The merger represents a further major diversification for ChaseBrough-Pond's, which manufactures a wide variety of products ranging from Vaseline to spaghetti sauce and children's clothing to hospital supplies. Last year the company, which is also based in Connecticut, acquired Polymer, a plastics producer, from Mr Carl Icahn, the Wall Street investor.

In 1983 ChaseBrough-Pond's reported net earnings of \$127.8m on sales of \$1.7bn. Wall Street is expecting the company to report 1984 net earnings of about \$125m on sales of \$1.84bn.

Deadlock in EEC entry talks

Continued from Page 1

Mr Moran said his Government was prepared to wait to join the Community if necessary to obtain the right terms.

There is a limit to the concessions Spain can make to enter the Community, he said. "The points of difference are formidable."

Brussels officials warned that the details must be resolved by the heads of government summit next month if the planned enlargement date of next January 1, is to be kept.

That is also the date before which Herr Genscher refuses to agree on an increase in the contribution rate for member states, despite a forecast budget shortfall, including the British rebate, of more than Ecu 30m in 1985.

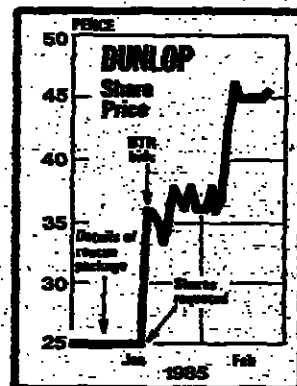
Herr Genscher said the only acceptable plan was for a once-only inter-governmental agreement to finance the spending gap, divided into two parts - one for the actual budget shortfall, and one for the British rebate.

Mr Leo Tindemans, the Belgian Foreign Minister, gave a warning, however, that it might prove impossible to get the British part of the deal approved by the Belgian parliament, a concern shared by some other delegations.

The alternative Italian proposal does not require the British rebate payment to be directly approved by parliament, except as part of an overall decision to increase payments into the EEC budget from 1986.

Mr Malcolm Rifkind, British Minister of State at the Foreign Office, said the commitment of the Ten to the payment of the British rebate was not in question, but only the method of payment.

THE LEX COLUMN Italian job for Acorn



It would be hard to think of a more logical rescuer of Acorn Computer than Olivetti. Even if the Italian company's top management has recently allowed its attention to wander from office electronics into the problems of the spaghetti industry, the chance to pick up effective control of Acorn for about £15m must have seemed far too good to miss.

The simplest way for Olivetti to buy just under 50 per cent of Acorn would be for Acorn to issue Olivetti with the remainder of its authorised capital - about 98m shares at something like 17p per share.

This would enable Olivetti to plug the sort of working capital gap that Acorn appears to have been troubled by - although it is hard to be certain about that, given the success of Acorn's financial advisers, Close Brothers, in living up to their name by keeping details of the company's problems under cover.

At first sight the position of Acorn shareholders may seem unenviable, since the apparent price does not pretend to estimate the company's long-term value as a soundly-financed satellite of Olivetti, but dilution is clearly preferable to liquidation, and Olivetti has a long string of holdings in small technology enterprises to show that life in its orbit can be tolerable for companies quite similar to Acorn.

If Acorn's forthcoming business products are up to scratch, the benefit of Olivetti's marketing style and distributive muscle could be very marked. If not, Olivetti's investment would be decently underpinned by the cash flow from the remaining years of the BBC contract - once stocks of the Electron have been fully discharged.

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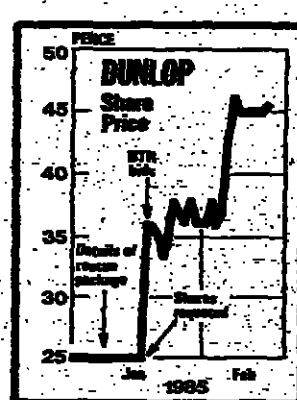
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most interest rates did not encourage belief that Elders would reach its magic level of 100 per cent equity by the end of 1985.

Last year's audacious takeover of the CUB brewery business, which also happened to be Elders' 50 per cent parent, left the "old man" group in lock even if it brought considerable tax advantages and realisable assets. Net debt stood at 2.5 times shareholders' funds at the end of the year.

Although AS150m was raised in the six months to December, the cost of assets appears to have been more slowly than planned, given the sale of the Elders' 50 per cent stake in the Kidston gold mine, which the group could have, without bringing interest payments down below AS40m in the second half.

It is this that has led to the Australian settlement for a company which has shown tremendous growth. With Australian industrial shares at a peak, Elders' equity is trading on a multiple of under three times prospective earnings. It seems that the financial community would prefer Mr John Elders to sit on his hands and get his balance sheet in order before branching out further into trading and financial services in the Pacific.

The amount of capital required has apparently not changed. It is simply that fewer shares will now be distributed at a higher price.

This, too, is inconsistent with Dunlop's earlier intention that it was the appropriate price at which to issue new equity. The fact that BTR is now bidding should not make the original figure any more or less appropriate. The market price, after all, is reflecting assumptions about Dunlop's value to BTR, not to its existing shareholders.

Dunlop could only justify a higher price for its new equity by reference to fresh information on earnings or asset values, but since all such information is being withheld, for what look like tactical reasons, yesterday's vague statement can only be interpreted as plain nonsense on Dunlop's part. In this take-over battle cussedness is nothing new.

Scarcely a day goes by without a new - and generally unwelcome - twist being introduced to the BTR/Dunlop takeover story. Yesterday it was Dunlop's turn to issue a statement, the most significant element of which was a promise to revise last month's reconstruction proposals.

Under the fresh terms it looks as if Dunlop shareholders will be offered all the new equity at a higher price, with the banks and institutions standing by as joint underwriters. This is an attractive idea in principle, since it ensures that the deal

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday February 20 1985

Fine British Clothes

centaur
ELEGANTLY STYLEDMarch
Concrete Pipes

Khoo steps up bid for Wheelock Marden

By David Dochwee
in Hong Kong

THE CONTEST for control of Wheelock Marden, the Hong Kong trading group, intensified yesterday when Singapore-based financier Tan Sri Khoo Teck Piat made an improved cash offer valuing the company at just under HK\$2.37bn (\$276m).

Using Falvyn, his Hong Kong-based shell company, Tan Sri Khoo has offered HK\$7.00 for Wheelock's "A" shares, and 70 cents for its "B" shares.

Wheelock, founded in Shanghai in 1932, is the weakest of Hong Kong's old-established trading companies. In recent years, its main interests have been in property and shipping.

A decade-long recession in the world shipping market, coupled with a property crash in Hong Kong two years ago, have effectively crippled the company, making it one of the territory's most vulnerable takeover targets.

The new bid, announced 10 minutes before the end of stock market trading in Hong Kong ahead of a five-day break for Chinese New Year festivities, is a 6 per cent improvement on a weekend offer of HK\$ 6.80 and 66 per cent from Sir Y. K. Pao's Hong Kong Kowloon Wharf and Godown Company.

It compares with Falvyn's opening salvo last Thursday of HK\$ 6.00 per "A" share, and 60 cents per "B" share.

Sir Y.K. has admitted to controlling shares amounting to 34 per cent of the voting rights in Wheelock, while N.M. Rothschild, financial advisers to Tan Sri Khoo, have declared an interest of 24 per cent. A further 15 per cent is thought to be locked into Wheelock subsidiaries, particularly Allied Investors.

East Asia Warburg, acting as financial adviser to the Wheelock board, yesterday called on shareholders not to sell out too early.

Background, Page 22

Phibro-Salomon in loss after oil stake write-off

BY PAUL TAYLOR IN NEW YORK

PHIBRO-SALOMON, the New York-based commodities and investment banking group, suffered lower operating earnings in both the final quarter and full year, resulting in a fourth-quarter net loss and sharply reduced full-year net earnings.

The slump in net profits, which came despite record earnings last year from Salomon Brothers, the Wall Street firm, mainly reflects special charges related to a write-off of the group's Beaufort Sea oil interests and the reorganisation of Phibro Brothers' non-oil commodity activities, together with reduced earnings from commodities trading.

In the final quarter, the group, which has been undergoing a reorganisation after the resignation last October of Mr David Tendler, chief executive of Phibro Brothers and chairman of Phibro-Salomon's executive committee, reported operating net income of \$94m or 85 cents a

share, compared with \$129m or 91 cents a share in the 1983 quarter.

However, after special charges of \$24m (\$40m or \$1.55 a share before tax benefits) - including the write-off of the group's entire \$307m investment in the Beaufort Sea - the group reported a net loss of \$130m or 90 cents a share in the final quarter. That compares with net earnings of \$122m or 86 cents a share in the 1983 period after special charges totalling \$7m or \$36m before tax benefits. Revenues in the final quarter fell by 8.2 per cent to \$7.9bn from \$8.6bn.

For the full year, Phibro-Salomon reported net operating earnings of \$438m or \$3.08 a share compared with \$477m or \$4.30 a share. After special charges, net income fell to \$212m or \$1.48 a share compared with \$470m or \$3.35 in 1983 on revenues that fell to \$28.9bn from \$29.7bn.

Mr John Gutfreund, chairman

and chief executive, said the Salomon Brothers unit sustained its momentum and achieved record results in 1984 while the profitability of many of Phibro Brothers' commodities businesses declined because of a difficult worldwide economic environment.

Last year Salomon Brothers earned \$557m before taxes, compared to \$463m in 1983, while Phibro Brothers' pre-tax profits totalled \$258m before \$93m in special charges, compared with \$347m in 1983.

Mr Gutfreund said, "The special charges in connection with the Beaufort Sea write-off and the Phibro Brothers reorganisation represent an investment in the future in the sense that it allows the company to achieve cost savings and to apply capital previously tied up in non-productive assets to other areas of our business that offer greater returns."

Buy-out plan for National Can

By Terry Dodsworth in New York

NATIONAL CAN, the third largest U.S. packaging group, has launched a \$216m buy-out plan for just over 50 per cent of the company using a newly created Employee Stock Ownership Plan (ESOP).

The move follows similar usage of an ESOP in the controversial battle for control of Phillips Petroleum, the large Oklahoma-based oil group. Phillips is trying to avoid a hostile takeover by using an employee trust fund to acquire a controlling block of the company's shares.

In National Can's case, the decision to employ an ESOP has come only after the collapse of a bid from NVF, a company run by Mr Victor Posner, the Miami investor.

NVF had been proposing a buy-out involving some National Can directors at \$40 a share, but the proposal fell through this month when Mr Posner failed to raise the finance for the offer. National Can said yesterday that it was now suing the financier in the Delaware courts alleging violations of federal securities laws and threatened breaches of fiduciary duties.

The offer from the company's ESOP is also priced at \$40 a share and is designed, the company says, to give stockholders the chance to receive the same amount of cash as would have been available from the NVF bid. A group of banks led by the First National Bank of Chicago is to provide \$480m to fund the takeover, while reducing debt and providing additional working capital.

The company added that the ESOP offer was not meant to deter a third party bid at a price in excess of \$40 a share.

Separately, National Can announced its 1984 results yesterday, showing a sharp increase in earnings from \$22m, or \$2.13 a share, to \$43m, or \$4.25 a share. Sales for the year rose to \$1.9bn from \$1.6bn.

Intel to lay off 900 and slow down output

BY LOUISE KEHOE IN SAN FRANCISCO

INTEL, the Silicon Valley semiconductor manufacturer, will lay off 900 U.S. workers this week, closing two small plants in California and cutting the workforce at operations in Oregon and Arizona. The company will also put two of its main chip production plants on a four-day work week for 15 weeks.

The lay-offs, which represent about 3.5 per cent of the workforce, are the first at Intel since 1974. "For the past 10 years we have been able to avoid lay-offs when we realigned operations because we were able to place excess people into other operations," said Dr Gordon Moore, Intel chairman.

"Given the state of our business at present, however, there is no prospect of absorbing 900 more people in a reasonable period of time."

In the past, Intel has gone to extreme lengths to avoid lay-offs. In 1981-82 the company asked its pro-

fessional staff to work extra hours without pay to accelerate the company's product development programmes. Then in 1983 Intel instituted pay cuts.

Now circumstances are more severe, said Dr Moore, Intel's move to cut production in its wafer fabrication plants reflects a more pessimistic view of the semiconductor market than most analysts have taken. Recently, industry leaders have predicted a strong improvement in sales for the second half of 1985.

"There has been a lot of wishful thinking on how soon the turn-up was going to take place."

Like other U.S. chip makers, Intel is suffering from a protracted slump in orders. Already, Texas Instruments and Zilog have reduced their workforces and National Semiconductor is in the middle of a two-week shutdown.

Intel operations affected by the

lay-offs include the company's systems manufacturing division, which makes microcomputers. Plants to be closed are a chip assembly plant and a small military chip testing operation. Intel had planned to open a highly automated assembly and test plant in Arizona in the second half of this year. Those plans have now been delayed.

Intel is 22 per cent owned by IBM. Ironically, the success of IBM's latest personal computer has much to do with Intel's problems. The IBM PC AT, which uses one of Intel's latest microprocessor chips, has sent a shock wave through the industry, Dr Moore said recently. He explained that high-volume orders for Intel's standard 8088 microprocessor had slowed down, while orders for the new chip were only slowly creeping up. Intel's own systems sales compete with those of IBM's personal computers.

Abitibi-Price profits up sharply in year

BY BERNARD SIMON IN TORONTO

ABITIBI-PRICE of Canada, the world's largest newsprint producer, almost doubled net earnings last year to C\$70.1m (U.S.\$52.7m) or C\$2.97 a share, from C\$38.0m, or C\$1.44 a share. The 1984 figures include an extraordinary charge of C\$2.2m, reflecting losses from the sale of two plants.

Sales rose by 28 per cent last year to C\$2.1bn and operating income more than doubled from C\$42.4m to C\$110.9m. Tax provisions rose sharply from less than C\$1m to C\$30.2m.

Mr Robert Gimlin, chairman, ascribed the sharp improvement in earnings to increased sales volumes of newsprint, improved contribu-

tions from the group's fine and groundwood papers divisions and a curtailment of cost increases. The weaker Canadian dollar improved returns on products sold in U.S. dollars.

Mr Gimlin said that sales volumes were likely to rise further this year. Profits would be boosted by recent acquisitions and plant modernisation.

Abitibi plans to raise newsprint prices by 1.5 per cent in U.S. dollar terms in April.

The declining competitiveness of Canadian newsprint producers in recent years has prompted Abitibi to expand into "non-traditional" areas.

Advance for Firestone in first quarter

By Our Financial Staff

FIRESTONE Tire and Rubber, the second largest U.S. tyre-maker, has started its current fiscal year on a brighter note with first-quarter earnings up from \$11m to \$17m despite a decline in sales from \$388m to \$363m. Earnings per share amounted to 39 cents, against 23 cents.

The previous year's first-quarter results excluded income of \$4m or 9 cents a share from discontinued operations and extraordinary credits of \$8m or 12 cents a share.

In December, the group disclosed a drop in fourth-quarter net earnings from continuing operations from \$23m or 45 cents a share to \$12m or 28 cents.

Deere falls back into loss

BY WILLIAM HALL IN NEW YORK

DEERE, the biggest manufacturer of farm equipment in the world, has plunged back into the red in its first quarter. It also warned that it expected operating results to remain under "considerable pressure" because of the depression in the farm business.

The offer from the company's ESOP is also priced at \$40 a share and is designed, the company says, to give stockholders the chance to receive the same amount of cash as would have been available from the NVF bid. A group of banks led by the First National Bank of Chicago is to provide \$480m to fund the takeover, while reducing debt and providing additional working capital.

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last year. Sales in the latest three months fell 14 per cent to \$763m.

The company had given a warning earlier this month that it would report a first-quarter loss. It said that in addition to the usual seasonally low volume, operating results were further depressed by low demand and the cost of continuing sales incentive programmes.

A 51-day suspension of opera-

tions at the large Illinois combine harvester plant and continuing low production of tractors, both aimed at reducing dealers' inventories, contributed to low sales and production.

Deere said its results for the latest quarter and the same period last year benefitted from the planned reduction of inventories, valued on a last-in-first-out basis.

Novo plans insulin plant in Canada

BY OUR TORONTO CORRESPONDENT

NOVO INDUSTRIAL, the Danish insulin manufacturer, is to build a plant near Toronto with sufficient capacity to supply the entire Canadian market, with surplus production available for export.

The company has bought a 19-acre site in the dormitory town of

Brampton. Dr John Clement, general manager of Novo's Canadian subsidiary, said the site would be developed in several phases at a cost of more than C\$10m (\$7.5m).

Novo, the world's second largest insulin supplier, at present accounts for the major share of the

Canadian insulin market and about a quarter of total U.S. sales. There are about 2.2m insulin-dependent diabetics in the U.S. and Canada, each requiring roughly one vial of the drug a month.

Novo has no production facilities in the U.S. at present.

All of these securities having been sold, this announcement appears as a matter of record only.

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Kleinwort, Benson Limited

LTCB International Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S.G. Warburg & Co. Ltd.

Yamaichi International (Europe) Limited

Consolidated Gold Fields Finance PLC
(Incorporated in England with limited liability under the Companies Acts 1948 to 1981, registered number 1862469)

(Incorporated in England with limited liability under the Companies Acts 1862 to 1890 and the Companies Acts 1948 to 1980, registered number 36936)

20th February 1985

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.



(Incorporated with limited liability under the Commercial Code of Japan)

February 1985

February, 1985

COMMODITY TRUST
(CDR's)
The undersigned announces that the Report for the half year ended 22nd October 1984 of Old Court Dolar-Commodity Trust will be available in Amsterdam at:
Pierzon, Heldring & Pierzon N.V.,
Algemene Bank Nederland N.V.,
Amsterdam-Rotterdam Bank N.V.,
Bank Mees & Hope N.V.,
Kas-Associatie N.V.
AMSTERDAM DEPOSITORY

EW Ernst & Whinney
Accountants, Advisers, Consultants

as a matter of record only. February 15, 1985

Sasse S.A. Luxembourg

INTERNATIONAL COMPANIES and FINANCE

Rupert Cornwell reports on a crisis for Germany's myriad of co-operative banks
Hammer scandal signals banking shake-up

THE TOWN of Hamm, just beyond the north-eastern edge of the Ruhr, is scarcely a beacon on the map of West Germany, but in the country's financial world it has of late achieved a quite exceptional, if dubious, luminosity.

The town's leading co-operative bank, Hammer Bank SpA, has just been the object of the largest ever rescue operation in the history of the movement in Germany, while its erstwhile chief executive, Herr Paul Schulte, is at present in Bochum prison helping, as they say, with inquiries into just how losses of DM 495m (\$150m) mounted in a few years.

Nor might that be all. The ascertained deficit of DM 495m is being covered out of the special bail-out fund of BVR, the co-operative bank federation. But a further portfolio of DM 500m of "grey" loans have been hived off to a separate trustee and portfolio management company.

Months of careful scrutiny by BVR have revealed that only some DM 500m little more than a third of the total business of Hammer is completely sound.

All of which might elicit some admiration that the affair—which in relative terms is hardly better than the lurid collapse of the private Schroeder's Metallwerke Hengst (SMH) bank in autumn 1983—has been handled with so little fuss. Nor would that admiration be entirely misplaced.

The plight of Hammer Bank has been skilfully fed to the world in gradually increasing doses. When word first emerged last summer, the potential losses were put at only DM 100m. A preliminary audit lifted that total to nearly DM 150m, to be eclipsed a few months later by the DM 300m estimate of a wider investigation.

But by the time Herr Bernhard Schramm, the chairman of BVR, went public with the unvarnished truth a few days ago, it was, in one sense, the end rather than the beginning of the story.

His association's members had agreed to meet the deficit, primarily out of their existing contingency fund, proof that even the largest skeletons could be taken out of the cupboard and decently laid to rest.

A slimmed-down Hammer Bank, which might have business of only DM 300m, would subsequently be merged with another local co-operative bank. Herr Schramm's boast that "no co-operative bank has ever gone bust since the Second World War, and no depositor ever loses his money" would be vindicated. Slightly less reassuring, however, are the reasons why the debacle happened in the first place.

Certainly, the case, to put it mildly, has been atypical. In theory West German co-operative banks, of which there are more than 3,700, can do business over the entire federal territory, but in practice they



Bernhard Schramm, "no co-op bank has ever gone bust"

operate very locally, the expression of the intense lingering regionalism of West Germany, their clients and members operate very locally. The ex-her-owners are drawn mainly from the self-employed and small businessmen of a particular town.

This identity with the local community has given the co-operative banks an air of provincial reliability. At the same time the often underrated importance of little companies to the national economy has seen their share of total bank business grow from under 8 per cent in 1970 to some 12 per cent today. The very spread of their loans, and therefore risk, was another guarantee of stability.

By all accounts the quiet life was not for Herr Schulte. He sought business for the bank far outside the Ruhr, as far indeed as Lanzarote, in the Canary Islands. Between 1981 and 1983 Hammer's loan portfolio doubled. Far from being scattered far and wide, 75 per cent of it was directed to just 444 customers. By the end just 0.5 per cent of Hammer's members accounted for 90 per cent of its assets.

Why was not the game up years earlier? Signs of trouble had been around for several years, but Herr Schulte seems to have exploited every inch of room that a legalistic, rule-based system gave him. Probably, too, local pride in the spectacular growth of the bank helped lay fears to rest. For when Hammer was finally exposed it was the seventh largest of all co-operatives, in a field where the average total loan portfolio of a bank is under DM 80m.

According to Herr Schramm, the final years were a permanent battle between Schulte on the one hand and the auditors, the federal supervisory authorities and BVR on the other. He managed to stay afloat, Herr Schramm has publicly declared, only with the help of an army of lawyers, using the courts if necessary to repel hostile intruders.

The only problem with this explanation is that Hammer might be the largest, but is by no means the first case of its kind. Only last August another

co-operative, Volksbank Oberhausen, had to be bailed out for a short-lived record sum of DM 144m. Its troubles were not dissimilar from those of Hammer—except that it was ill-judged property speculation in the holiday island of Sylt, in the North Sea, not quite as far as the Canaries, which caused the trouble. Previous years have seen other, though less serious, incidents.

Herr Schramm claims that largely thanks to the alacrity with which it has been cleared up, the Hammer affair has done no real damage. But it has helped speed up a reform of the statute governing co-operative banks which has been 18 months in the making.

The new rules should be ready by mid-1985, and have two goals. The first is to stiffen the powers of the central co-federation by giving it earlier and fuller information on the affairs of its members. The second is that BVR should be able to act on that information. In all likelihood, the federation will be empowered, after suitable warning, to drop an errant co-operative from the guarantee support mechanism, now more than 50 years old. Had such provisions existed already, an abuse of the system like Hammer probably could not have happened.

Herr Schramm himself trusts the very threat will be enough. "No-one has ever been cut out before. In future we will be able to take this sanction, but I hope we'll never have to."

Handelsbanken earnings growth slows

By David Brown in Stockholm

SVENSKA Handelsbanken, one of Sweden's leading commercial banks, reports a marginal improvement in 1984 results in contrast to the strong performance of a year earlier.

Earnings in Swedish banks have come under pressure from rapidly-growing credit losses and the restrictive monetary policy being pursued by the central bank.

Handelsbanken's operating profits rose 2 per cent to SKr 1,770m (\$190m) and operating margins narrowed from 23 per cent to 20.1 per cent.

Lending losses climbed by 69.5 per cent to SKr 461m due largely to the bankruptcy of the Salenstam shipping group and failures among small companies.

Net profits after appropriations and estimated tax have been fixed at SKr 345m, up 5 per cent. The dividend remains at SKr 7.50 per share, in line with government dividend curbs.

● SDS, the savings bank which is Denmark's fourth largest bank, reports an increase in earnings before depreciation and provisions in 1984 from DKr 490m to DKr 500m (\$50m).

However, pre-tax profits fell from DKr 1,770m to DKr 1,330m and net profits from DKr 1,060m to DKr 99m, reflecting a steep decline in the value of the bond and share portfolio.

The bank's balance sheet total increased from DKr 42.9bn to DKr 50.5bn.

U.S. operations boost in St. Gobain

BY DAVID HOUSEGO IN PARIS

SAINT GOBAIN, the diversified French glass and engineering group, yesterday reported sharply increased profits on its U.S. operations last year but losses on its French and West German activities.

Overall the group announced a 25 per cent increase in net consolidated earnings (excluding minority interests) to FFr 500m (\$49.5m) or somewhat below the FFr 600m that Mr Roger Faure, the chairman, had forecast in December.

Operating profits almost doubled, however, to FFr 2.2bn, and consolidated profits after tax and exceptional factors (but before deduction for minority interests) rose by 34 per cent

to about FFr 1.1bn. Group turnover calculated on a comparable basis to 1983 rose by 6 per cent to FFr 60.4bn.

Exceptional factors included last year about FFr 1bn in restructuring costs involving a more substantial shedding of labour than in 1983. The 1984 balance sheet also includes exceptional losses as a result of a large upward revision of the deficit incurred by Societe Generale d'Entreprise Saintrapt et Brice (SGE-SB), the construction and engineering group.

After purchasing a 25 per cent stake in SGE-SB from Compagnie Generale de l'Electricite, the nationalised electronics

conglomerate, in 1983, Saint-Gobain later discovered that CGE had considerably underestimated SGE-SB's losses on the basis of the international accounting principles applied by Saint-Gobain.

On the FFr 1.1bn deficit incurred by SGE-SB last year, Saint-Gobain attributes FFr 780m to losses incurred before December 31, 1983, if Saint-Gobain's accounting practices had been applied.

The remaining FFr 320m involves losses incurred in 1984. Saint-Gobain has consolidated 25 per cent of the total losses.

Capital investment by Saint-Gobain rose by 40 per cent last year to FFr 2.5bn.

Sharp rise in profits at Alitalia

By James Buxton in Rome

ALITALIA, the Italian state airline, says pre-tax profits for 1984 are likely to be more than L1,200m (\$58.5m), a sharp rise from the L240m of 1983.

The airline said consolidated sales rose by 17 per cent to L3,440bn and its traffic rose by 10 per cent, compared with an eight per cent rise in world traffic.

Alitalia's load factor was 63.4 per cent, some 2.5 percentage points higher than in 1983, and the highest level reached in 30 years. But the airline's punctuality factor fell sharply from 83.6 per cent in 1983 to 73.5 per cent in 1984, as a result of strikes in the Italian air transport sector.

From 1979 to 1983 the airline made an operating loss. From 1981 onwards, however, this was converted into a small profit at both pre-tax and net levels thanks mainly to profits on the sale of aircraft. In 1983 Alitalia made a net profit of L17.3bn, its best result since 1973.

Net results will be presented next month. The company statement did not say whether it made an operating profit in 1984. The pre-tax profit estimate was arrived at after taking into account financial charges and the adverse effects of the rise in the dollar against the Lira.

Dubai Bank faces board changes

BY ANGELA DIXON IN ABU DHABI

THE CENTRAL bank of the UAE has issued a statement to say that changes will be made on the board of Dubai Bank. The statement notes that the bank is continuing to operate normally.

It is understood that the Dubai Government wishes to play a greater part in the affairs of the Dubai Bank. Shaikh Mohammed bin Rashid, second son of the ruler, Shaikh Rashid of Dubai, takes a personal interest in the banking affairs of the emirate.

A board meeting to be held later this week is expected to decide on the composition of the new board. The move, the latest in a

series of rapid changes among Dubai's banks, came as a surprise to the local business community. Dubai Bank has a reputation for reliability and conservative banking.

The bank is largely owned by Dubai businessmen. Through their holding company, A. R. E. Galadari, brothers Abdul-Rahim and Abdul-Latif Galadari hold over 50 per cent of the shares. Credit Suisse, Banque de l'Union Europeenne and Wells Fargo hold a combined 20 per cent.

A. R. E. Galadari owns the Intercontinental Hotel in Dubai, a residential complex, a motor agency, at least one newspaper, and has a 13 per

cent share in Abu Dhabi-based Khaleej Commercial Bank.

In November, 1983, the Dubai Government took over a 75 per cent shareholding in Union Bank of the Middle East, whose chairman A. W. Galadari, resigned. His assets were variously divided and A. R. E. Galadari agreed to take on a Singapore property project valued at some \$300m.

Early in 1984, the Minister of State for Finance, Ahmed al-Tajer, became the chairman of the Commercial Bank of Dubai, in place of the existing chairman. In December, 1984, the Emirates National Bank was subsumed into the operations of UBME.

Dome Petroleum Limited

and
Subsidiaries
have rescheduled obligations of approximately

Cdn \$5,856,400,000

arranged a secured Project Facility of

Cdn \$238,600,000

and arranged a secured Line of Credit of

Cdn \$245,000,000

The undersigned acted as the financial adviser to Dome Petroleum Limited on its debt rescheduling and assisted in the negotiations in connection with these transactions.

Lehman Brothers
Shearson Lehman/American Express Inc.

February 5, 1985

This announcement appears as a matter of record only.

EPSI

EMPRESA DE POLIMEROS DE SINES SARI

\$35,000,000

Sale/Sale Back Financing

Arranged by:

PaineWebber International

Provided by:

C. Itoh & Co., Ltd.

Showa Leasing Co., Ltd.

Century Leasing System, Inc.

Nippon Enterprise Development Corp.

January 1985

These securities have been sold outside the United States of America and Japan.
This announcement appears as a matter of record only.

14th February, 1985

NEW ISSUE



KUBOTA, LTD.
(Kubota Tekko Kabushiki Kaisha)

U.S.\$150,000,000

10¾ per cent. Guaranteed Notes 1992

The Notes will be unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

First Chicago Limited

Fuji International Finance Limited

Arabian General Investment Corporation

Banque Indosuez

Banque Nationale de Paris

Banque Populaire Suisse SA Luxembourg

Barclays Bank Group

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Goldman Sachs International Corp.

Kuwait International Investment Co. s.a.k.

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

Smith Barney, Harris Upham & Co. Incorporated

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

14th February, 1985



NISSHIN STEEL CO., LTD.

U.S. \$50,000,000

10¾ per cent. Guaranteed Notes Due 1992

Unconditionally guaranteed as to payment of principal and interest by

THE SANWA BANK, LIMITED

Issue Price 100 per cent.

Nomura International Limited
Morgan Guaranty Ltd

Manufacturers Hanover Limited
Sanwa International Limited

Banque Paribas Capital Markets
Bayerische Vereinsbank Aktiengesellschaft
Commerzbank Aktiengesellschaft
Hill Samuel & Co. Limited
LTCB International Limited

Baring Brothers & Co., Limited
Citicorp Capital Markets Group
Credit Suisse First Boston Limited
Kuwait Investment Company (S.A.K.)
Yamaichi International (Europe) Limited



IS ICAHN FOR REAL?

Can Carl Icahn really finance his proposed first-step partial tender offer for Phillips? Can he borrow \$4.2 billion?

We don't think so, even though Drexel Burnham says it is "highly confident."

Read his proposal carefully. Icahn admits he will not buy your stock until:

1. He raises the money
2. He eliminates your "Fair Value" Rights by having them redeemed or otherwise
3. He defeats the Recapitalization

We think his conditions cannot be met.

IF YOU WANT THE BENEFITS OF THE RECAPITALIZATION NOW, VOTE FOR IT NOW! Phillips Board of Directors has unanimously rejected the Icahn two-tier takeover proposal and believes that the Recapitalization is the best deal for you.

Time is growing short. Please sign, date and mail Phillips **WHITE** proxy card or follow the Datagram procedure outlined below.

If you need further information on voting, including instructions on voting by Toll-Free Datagram, call the Company toll-free at (800) 431-2624. You may also call **D. F. King & Co.** collect, at (212) 269-5550 in New York, (312) 236-5881 in Chicago, (415) 788-1119 in San Francisco, or (213) 215-3860 in Los Angeles.

TOLL-FREE DATAGRAM VOTING PROCEDURE

Phillips has established the following simple toll-free telephone procedure which, if you are a shareholder of record, you may use to vote your shares:

- Call Western Union toll-free 1-800-325-6000 any time day or night (in Missouri only, dial 1-800-342-6700).
- Tell the Western Union operator to send a pre-paid Datagram to Phillips Petroleum Company, I.D. #F 7014.
- Read the following text of the proxy card:

PHILLIPS PETROLEUM COMPANY
Bartlesville, Oklahoma 74004

Special Meeting of Stockholders To Be Held Friday, February 22, 1985.
This Proxy is Solicited by the Board of Directors.

The undersigned hereby appoints Wm. C. Douce, Melvin R. Laird and W. Clarke Wescoe, or any of them, with individual power of substitution, proxies to vote all shares of common stock of Phillips Petroleum Company which the undersigned may be entitled to vote at the special meeting of stockholders to be held in the Adams Building, 4th Street and Keeler Avenue, Bartlesville, Oklahoma, on February 22, 1985, at 10:00 A.M., CST, and at any and all adjournments and postponements thereof as indicated below.

THE BOARD OF DIRECTORS UNANIMOUSLY
RECOMMENDS A VOTE "FOR" THE PROPOSAL.

☐ FOR ☐ AGAINST ☐ ABSTAIN

1. A proposal to approve a recapitalization as set forth in the Proxy Statement-Prospectus of Phillips Petroleum Company (the "Company") dated January 31, 1985, pursuant to which: (i) the Company's Certificate of Incorporation (the "Certificate") would be amended to reclassify each outstanding share of the Company's common stock, \$1.25 par value (the "Common Shares"),

into .62 of a Common Share, plus one share of a new class of exchangeable preferred stock, \$1.00 par value, of the Company which will be exchanged immediately after issuance for debt securities of the Company; (ii) the Certificate would be amended to increase the number of authorized Common Shares from 200 million to 300 million and to authorize 200 million shares of preferred stock; (iii) the Certificate would be amended to provide for classification of the Board of Directors, elimination of the ability of stockholders to act by written consent and certain related matters; (iv) the current directors of the Company would be classified into three classes numbering six, five and five directors, respectively, with terms ending at the Company's Annual Meetings in 1985, 1986 and 1987, respectively; and (v) the Company would create an Employee Incentive Stock Ownership Plan (the "EISOP") and sell not more than 32 million Common Shares to the EISOP at the market price thereof.

2. In accordance with their best judgment upon all such other matters necessary in connection with the foregoing proposal as may properly come before the Special Meeting or any adjournment or postponement thereof.

This proxy will be voted in accordance with the specification made for the proposal. If no specification is made, this proxy will be voted FOR the proposal.

- Tell the operator how you wish to vote your Phillips shares. Management recommends a vote "FOR" the proposed Recapitalization.
- Give the operator your name and address exactly as they appear on the proxy cards previously sent to you.

NOTE: If your shares are registered in "street name" with a brokerage firm or bank, you may not vote your shares by the Datagram procedure. In this case, please telephone the party at the brokerage firm or bank responsible for your account and make arrangements to vote your shares immediately.



The Phillips Independent Directors Ask You to Vote "FOR" The Recapitalization

This statement has been prepared by the independent, outside directors of Phillips Petroleum Company, comprising over two-thirds of the members of the Phillips board.

We wish to express our unanimous judgment that the Recapitalization recommended by the board to the shareholders, to be voted on February 22nd, is clearly in the best interests of all the shareholders.

- As independent, outside directors, we are required to exercise our best business judgment in evaluating proposals to acquire Phillips. We have a unique position from which to do this. We are neither employees of the Company — nor dependent upon our directors' fees for our standard of living. Therefore, we have no particular bias in making a business judgment on what is the best way to maximize shareholder value for all Phillips shareholders.
- Our assessment of Phillips value is quite different from that being put forth by stock market traders. We believe that the prices at which these people are willing now to buy and sell Phillips shares are based upon short-term, quick-buck considerations.
- Our sole interest is in maximizing shareholder value for all Phillips shareholders.
- We reviewed and evaluated the Mesa proposal and the Icahn proposals announced on February 4, February 8 and February 12 and concluded that none of these proposals met that critical test.
- We do not believe that the Note Purchase Rights Plan that we have adopted is a "poison pill." These "Fair Value" Rights guarantee that our shareholders are treated fairly and equally and cannot be forced to accept less than \$62 in cash for their shares.
- We have had and continue to have an open mind with respect to reviewing and evaluating any offers that would help maximize shareholder value for all Phillips shareholders. We have no reason to oppose, and are not opposed to, any fair offer which would accomplish this. To date, none has been forthcoming.

We believe Phillips is capable of great future financial performance for the shareholders and hence, in our judgment, represents values substantially in excess of current offers. The proposed recapitalization permits all shareholders to share in that future. At the same time, it provides enhanced present value for all shareholders. The recapitalization is an alternative to an ill-timed sale of the Company at this period of uncertainty in the oil business. We urge all shareholders to support the plan.

The Outside Directors of Phillips Petroleum Company

George B. Beitzel

George B. Beitzel,
Senior Vice President and Director of
International Business Machines Corporation

Michael N. Chetkovich

Michael N. Chetkovich,
Director of External Affairs, School of
Business Administration, University of California;
Formerly managing partner, Deloitte, Haskins and Sells

James B. Edwards

James B. Edwards,
President of the Medical University of South Carolina;
Former U.S. Secretary of Energy

Robert F. Froehle

Robert F. Froehle,
Chairman of the Board of Directors of The Equitable
Life Assurance Society of the United States

E. Douglas Kenna

E. Douglas Kenna,
Partner of G. L. Ohrstrom & Company

Melvin R. Laird

Melvin R. Laird,
Senior Counselor for National and International
Affairs for The Reader's Digest Association, Inc.;
Former U.S. Congressman and Secretary of Defense

Carol C. Laise

Carol C. Laise,
Retired Director General of the U.S. Foreign
Service in the State Department

David B. Meeker

David B. Meeker,
Retired Chairman of the Board of Directors of
Hobart Corporation

W. Clarke Wescoe

W. Clarke Wescoe,
Chairman of the Board of Directors of
Sterling Drug Inc.

Dolores D. Wharton

Dolores D. Wharton,
President of The Fund for Corporate Interns, Inc.

Francis M. Wheat

Francis M. Wheat,
Senior Partner in the law firm of Gibson,
Dunn & Crutcher; Former Commissioner,
U.S. Securities & Exchange Commission

Please sign, date and mail the WHITE proxy card. If you need further information on voting, including instructions on voting by Toll-Free Datagram, call Phillips Toll-Free at 800-431-2624. You may also call D. F. King & Co., collect, at (212) 269-5550 in New York, (312) 236-5881 in Chicago, (415) 788-1119 in San Francisco, or (213) 215-3860 in Los Angeles.

UK COMPANY NEWS

Southern Business looks for £2.2m to generate expansion

BY TERRY GARRETT

Southern Business Leasing is raising £2.2m by a share placing to provide the means to buy a number of large equity stakes in private companies operating in the office equipment sector.

As a USM quoted supplier of photocopiers and vending machines on a leasing and rental basis it is SBL's ambition to act as a modest venture capitalist within its own industry. The company intends to buy 50 per cent equity stakes in companies operating in similar businesses and provide management systems and cash resources to develop these companies into the rental market.

These investments will allow SBL to expand its market penetration both in terms of physical coverage and the range of equipment on offer.

Mr David McErlain, SBL's managing director, said yesterday that the company was looking at half a dozen potential investments. "But we will take a conservative approach to the first deal. It will be a belt and braces operation to ensure that we get it right for us and the other side." He added that it could be up to six months before the first deal—although it will be with a fellow photocopier supplier—is completed. Ultimately the joint ventures could also find themselves on the USM.

The placing, arranged by stockbrokers Capel-Cure Myers, was of 1.8m shares at 124p each, representing a discount of 9 per cent on the previous night's close of 130p. Yesterday the price closed 2p lower at 128p.

The move enlarges the company's capital base by 11.6 per cent, and partly rectifies the problem of SBL's shares trading in a limited market, since it joined the USM in June 1983. A rights issue was ruled out by the management because of the demands that would be imposed on the purses of the directors who own 77 per cent of the equity.

Not all of the proceeds are earmarked for investment in other companies, however. The programme is planned to involve only about half of the proceeds of the placing—the rest will be used to develop existing businesses.

Mr McErlain said yesterday that it was too early to make a forecast for the current financial year, which ends in September 1985. But he said that contracted income at the end of December was £28m, representing an annual growth rate of about 30 per cent, and the directors are looking forward to another satisfactory year. In 1983-84 SBL made pre-tax profits of £1.52m.

600 Group makes £3m agreed bid for Pratt

By Martin Dickson

THE 600 Group, engineer, yesterday launched an agreed £3.13m cash bid for P. Pratt Engineering, in which it has held a 26.8 per cent holding since 1981.

Pratt, which has its main business in the manufacture of "workholding" components for machine tools, such as chucks, recorded a pre-tax profit last year of £325,000—the first time it has been out of the red since 1980. Many workholding components are bought from Pratt by the 600 Group, as well as items such as electrical panels. The 600 Group claims to have Europe's largest standard machine tool manufacturing and merchanting organisation.

A considerable amount of business is done by 600 Group with Pratt. The group acquired its 1981 stake in Pratt to head off the threat of a hostile bid—only to find Pratt immediately embroiled in a bitter public boardroom row about directors' expenses.

The offer by the 600 Group is for 78p in cash for each Pratt ordinary share, which will be used to develop existing businesses.

Mr McErlain said yesterday that it was too early to make a forecast for the current financial year, which ends in September 1985. But he said that contracted income at the end of December was £28m, representing an annual growth rate of about 30 per cent, and the directors are looking forward to another satisfactory year. In 1983-84 SBL made pre-tax profits of £1.52m.

The two companies said they believed a merger would provide a "natural acquirer" of Pratt. It had decided to go ahead now because it could see the two companies doing more business together.

"Pratt has a good name and good products, but it is going to want quite a substantial injection of capital," he added. "If we were going to protect our British suppliers, now is the time to do it."

Pratt's chairman, Mr J. R. Hendin, is already on the 600 group board, said yesterday.

The 600 Group is being advised by J. Henry Schroder Wagg and Pratt by Morgan Grenfell.

Meldrum Trust

Net asset value per 25p share of the Meldrum Investment Trust rose from 173.4p to 185.8p over the 18-month period. Net revenue improved by £178,000 to £293,000 and a final dividend of 3p lifts the net total to 0.5p to 4.5p.

Revenue for the period, which is not indicative of the full year's outcome, totalled £20,100 (£2,000 for 1983-84; the result was £127,400).

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BTR says Dunlop rights issue plan 'ignores high risks'

BY MARTIN DICKSON

Dunlop Holdings announced yesterday that its new restructuring plan—being prepared as part of its defence against BTR's takeover bid—will give shareholders the opportunity, via a rights issue, to provide all the new equity it is trying to raise.

Under the plan, Dunlop's rights issue would plan to raise about the same as the original restructuring proposals—£142m—and would be underwritten by banks and institutions to provide a safety net.

The company would have to pitch the rights issue above the 14p proposed in its initial restructuring plan, which would mean fewer shares being issued.

Dunlop's original rescue plan provided for:

- conversion of £70m of bank debt into equity by the issue of £40m worth of ordinary shares and £30m worth of redeemable preference shares.
- However, following representations by shareholder groups, the banks later agreed to give shareholders the £40m of ordinary shares on a first refusal basis.
- A £43m rights issue on the basis of 12 shares for every five held;
- a placing of £23m worth of new shares with institutional investors.

However, the new plan was sharply criticised last night by BTR. The takeover bid, which was also being irretrievably in no providing shareholders with any hard information about the state of the company.

Pratt's chairman, Mr J. R. Hendin, is already on the 600 group board, said yesterday.

The 600 Group is being advised by J. Henry Schroder Wagg and Pratt by Morgan Grenfell.

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two of its shares for 50 Dunlop, in a deal valuing Dunlop shares at 22p. There is a 20p cash alternative. That compares with a Dunlop closing price last night of 44p, down 1p.

Sir Michael said in his letter that BTR's bid had no chance of success at the current price, and would have to be "massively" increased to stand any chance.

Dunlop argues that its new package will have the merit of allowing shareholders to decide on the merits of its rescue plan. The rights issue would plan to raise about the same as the original restructuring proposals—£142m—and would be underwritten by banks and institutions to provide a safety net.

The company would have to pitch the rights issue above the 14p proposed in its initial restructuring plan, which would mean fewer shares being issued.

Dunlop's original rescue plan provided for:

- conversion of £70m of bank debt into equity by the issue of £40m worth of ordinary shares and £30m worth of redeemable preference shares.
- However, following representations by shareholder groups, the banks later agreed to give shareholders the £40m of ordinary shares on a first refusal basis.
- A £43m rights issue on the basis of 12 shares for every five held;
- a placing of £23m worth of new shares with institutional investors.

However, the new plan was sharply criticised last night by BTR. The takeover bid, which was also being irretrievably in no providing shareholders with any hard information about the state of the company.

Pratt's chairman, Mr J. R. Hendin, is already on the 600 group board, said yesterday.

The 600 Group is being advised by J. Henry Schroder Wagg and Pratt by Morgan Grenfell.

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Pancontinental expecting to build on maiden profit

BY KENNETH MARSTON, MINING EDITOR

A FIRST ever profit has been earned by Pancontinental Mining which was formed in 1971 when it was in the process of discovering the big Jabluka uranium deposit in Australia's Northern Territory. It spent most of the following years unsuccessfully seeking permission to exploit the find.

Pancontinental's profit of A\$2.06m (£1.38m) for the first half of the year to June 30 1984, compared with a loss of A\$2.82m, represents the first benefits of diversification stemming from the 3 per cent stake acquired in Broken Hill Proprietary's Queensland coal operations.

Mr Tony Grey, Pancontinental's chairman, expects considerably larger profits in the 1985-86 year after the company's Paddington open-pit gold venture in Western Australia comes on stream.

He says that Paddington is expected to have an output of about 90,000 oz of gold a year, making it one of Australia's biggest gold producers.

Pancontinental paid US\$75m (£68.8m) for its stake in the Central Queensland Coal Association and Gregory joint coal ventures last April and has an option to acquire a further 2 per cent for US\$50m within a year from that time. Mr Grey declines to comment on whether Pancontinental will exercise the option.

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MINING NEWS

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim—Glenview Square Properties, New Cavendish Estates, Finsley—C.S.C. Investment Trust.

FUTURE DATES

Interim—High Point Services, Mar 1; Petera (Michael), Feb 22; Wolsley-Hughes, Mar 8.

Finals

Interim—Glenview Square Properties, New Cavendish Estates, Finsley—C.S.C. Investment Trust, Mar 1; British Vending Industries, Feb 28; Williams Holdings, Feb 28.

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Sims Catering placing 30% of equity on USM

BY WILLIAM DAWKINS

THE LATEST food company to join the United Securities Market is Sims Catering Butchers, a Farmborough-based supplier of meat, poultry and game to caterers in southern England.

The stockbrokers Henderson Crosthwaite are placing 1,048 shares at 128p each, representing 30 per cent of the equity, to raise £576,000 in new money for the company before expenses.

Two of the existing shareholders are selling equity worth £755,000. Sims is valued at £4.4m at the placing price.

The group was incorporated in 1959, and has seen its profits grow steadily in the past five years. Taxable profits have climbed from £66,000 in the 12 months to March 1980 to £250,000 on sales of £3m last year. Profits are forecast to reach £355,000 before tax in the current year.

The placing price represents a multiple of 16.8 times prospective earnings after a 37.7 per cent tax charge, with the yield at 4.1 per cent, covered just over twice by forecast earnings.

Debtors are expected to open tomorrow week, and full details will be published on Monday.

Sims' main customers are high-class restaurants, hotels and educational and medical establishments. It services 400 clients, none of which accounted for more than 3 per cent of the £1.7m turnover recorded in the six months to last September. Pre-tax profits at the interim period were £219,000.

The placing money will be used for expansion. Sims' directors believe the group has not fully exploited its existing geographical markets and that its present premises could handle considerably higher sales.

Dunedin Fund Managers or its subsidiaries manage companies and other investment clients which hold a total of 169,000 shares of Fleming Fledgling, representing 18.85 per cent.

During the period under review the trend of increasing demand from our customers was sustained. Production has been increased and is still in the process of being increased at the time the action was taken in the first half of 1984. As a result, a large forward exchange opportunity loss as well as a stock loss of some £34 million which has been accounted for in the financial statements for the half-year to date.

In the absence of these factors, the half-year's earnings would have been substantially higher at the before tax and after tax levels than for the comparable period last year, and in the light of this the directors have declared an unchanged interim dividend of 35 cents per share which will amount to £20,177,000 (1983: £20,177,000).

For the year as a whole earnings before tax are expected to be lower than for the previous period, but earnings after tax are not expected to be substantially different.

Interim Dividend declared on 18 February 1985—Payable on 11 April 1985

Amount per share 35 cents—Currency conversion 1 April 1985

Copies of the full Interim Report may be obtained from the office of the London Secretaries, 30 Ely Place, London EC1N 6UA

IMPALA PLATINUM HOLDINGS LIMITED

(Incorporated in the Republic of South Africa)

INTERIM PROFIT STATEMENT

The unaudited consolidated results of this company's operations during the six months ended 31 December 1984, together with comparative figures, are as follows:

	6 Months	6 Months	%	Year
	1984	1983	Change	1984
Consolidated profit for the period	91,186	137,825	-33.8	268,698
Less: Taxation and lease consideration	40,996	70,524	-41.9	135,243
Profit for the period after taxation and lease consideration	50,190	67,301	-25.4	133,455
Earnings per share (cents)	87	117	-25.4	231
Dividends per share (cents)	35	35		135

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FINANCIAL TIMES SURVEY

Pension Fund Investment

Scheme managers are preparing for battle in an effort to protect swollen pension funds.

Raiders cluster round honey-pot

By BARRY RILEY, FINANCIAL EDITOR

ENVIOUS EYES are watching Britain's swollen pension funds. Far from being able to relax in the knowledge that pension schemes are in better financial health than ever before, scheme managers are preparing to fight perhaps the biggest political battle that has ever been faced by the UK occupational pensions movement.

First, the remarkable figures which illustrate the recent growth of pension funds. In calendar 1984, the typical fund earned a gross return—income plus capital growth—of some 22 per cent according to the preliminary calculations by stockbrokers Phillips and Drew. This was a very long way ahead of price inflation of 4.8 per cent.

Together with continuing net inflows into the funds, P and D estimates that 1984 returns added well over £20bn to total assets, which stood at £124.5bn at the end of last year. This figure has now doubled within a three-year period.

In fact, the statistics for the first half of the 1980s show an outstanding cumulative performance by the funds, more than wiping out the bitter memory of the 1970s. The average annual rate of return in the five-year period has been 22 per cent.

Meanwhile, growth in prices has averaged only 8.4 per cent a year and has been on a declining trend. Growth in employee earnings, a more relevant yardstick when pension schemes normally link benefits to final salary, has averaged 10.5 per cent (again with a tendency to fall during the five-year period).

Arguably, the recent investment performance has done no more than support the very long-term assumptions made by actuaries in valuing pension schemes. Roughly speaking, these are that taking had decades with good investment returns will work out a percentage point or two above wage inflation (which in turn will be 2 per cent more than price inflation).

Only actuaries think in terms of decades, however. There are plenty of powerful economic groupings with much shorter time horizons and they, like

best, are clustering around the pension fund honey-pot.

Among the potential pension fund raiders are:

• The Chancellor of the Exchequer. It will not have escaped his notice that pension funds earned something like £30bn last year in investment income and capital gains, all of it free of tax.

• Parent companies. Pension fund managers report the first clear signs that contribution rates are being cut back. More companies, too, are seeking to take sizeable lumps out of over-funded schemes. But in the UK this has not reached anything like the scale of so-called "asset reversions" in the U.S. where companies clawed back more than \$1bn in 1984.

All the same, the furniture group Gomme Holdings announced earlier this month that it is planning to recover something approaching £3m from its staff pension fund which on a November 1984 actuarial valuation showed a surplus of £4.1m on assets of £8.4m.

• Predator companies. Pension funds now amount to substantial hidden assets for many British companies, making them more vulnerable to take-over. But the Inland Revenue's Superannuation Funds Office applies strict rules which make straightforward asset-stripping difficult.

• The Labour Party. This is not a short-term threat, and for the time being the Opposition is speaking out in favour of maintaining pension schemes' tax privileges. But, meanwhile, Labour policymakers are devising plans to force the diversion of pension scheme assets into politically motivated investments.

Yet, the most serious threat to the occupational pension funds comes not from the left but the right of the political spectrum. It is still less than two years since the Conservative Party think-tank, the Centre for Policy Studies, began a campaign in favour of personal pensions.

But the challenge has been taken up enthusiastically by Mr Norman Fowler, the Social Services Secretary, and it is expected that a scheme will be included in social security legislation to be introduced in the 1985-86 session of Parliament.

Mr Fowler has assured the occupational pension funds that the new-style personal plans will stand alongside company schemes and are not intended to threaten them. Nevertheless, draft proposals aired in a public discussion paper last summer made it clear that individual employees would have the right to opt out of company schemes, membership of which is at present often a condition of employment.

Naturally, the National Association of Pension Funds (NAPF) regards any such proposals with the deepest suspicion.

The right wing case against the occupational pension schemes is that they encourage collectivism rather than individuality. There is no clear link between the individual scheme member and the multi-billion asset pools. Only if individuals gain responsibility for their own assets will there be the basis for a true people's capitalism.

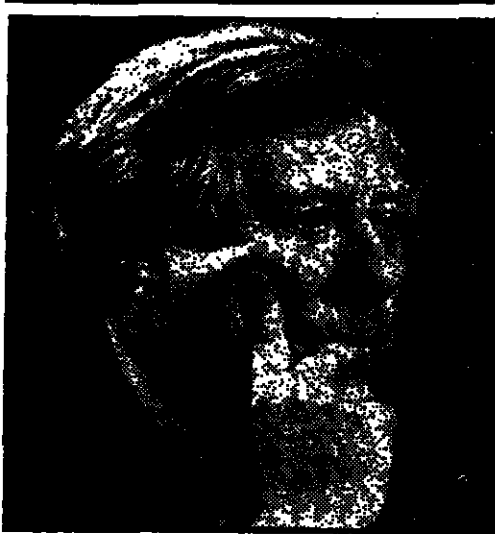
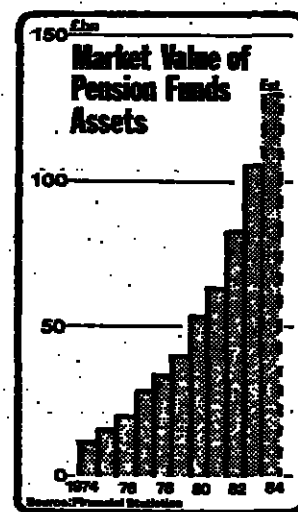
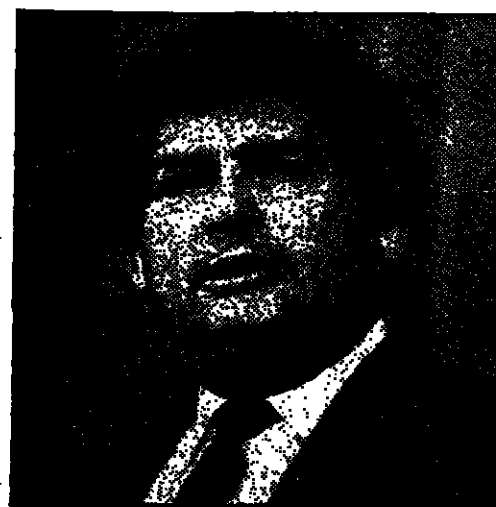
Such ideology does not cut much ice in the City of London, but the big fund managers do not take such an alarmist view as bodies like the NAPF. For the merchant banks and other investment groups a swing towards personal pensions will require considerable shifts in internal structure and external marketing strategy, but there could be compensations. After all, the management fees on personal plans tend to be much higher than on the corporate funds where 1 per mill (0.1 per cent) is the order of the day at the top of the size range.

At any rate, the big merchant banks are busy positioning themselves for potential new opportunities in the individual pensions market. Morgan Grenfell has bought its way

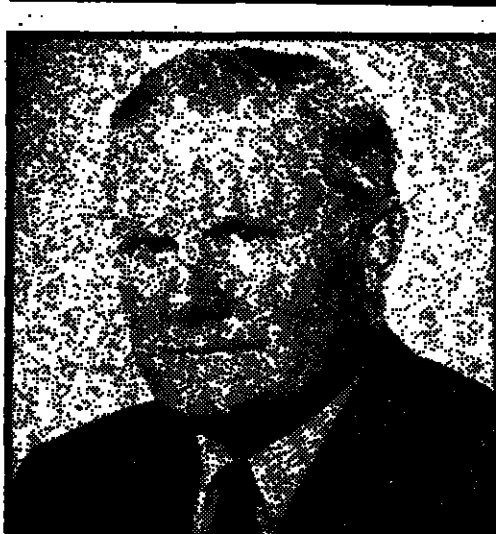
CONTINUED ON NEXT PAGE



LEFT: Mr Norman Fowler, Social Services Secretary, who has enthusiastically campaigned for personal pensions. RIGHT: Mr Nigel Lawson, Chancellor of the Exchequer. It will not have escaped his notice that pension funds earned around £30bn last year in investment income and capital gains, all of it free of tax.



LEFT: Mr Roy Hattersley, Shadow Chancellor. Labour Party policymakers are devising plans to force diversion of pension scheme assets into politically motivated investments. RIGHT: Mr Leslie Gomme, chairman of Gomme Holdings, which is planning to recover some £3m from its staff pension fund.



IN THIS SURVEY

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● A league table of the UK's top fund managers appears on Page 8

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And do so far beyond the confines of the Square Mile itself. Because ours is a worldwide philosophy.

So in the United States, for example, we have under management for property investors, over \$1 billion.

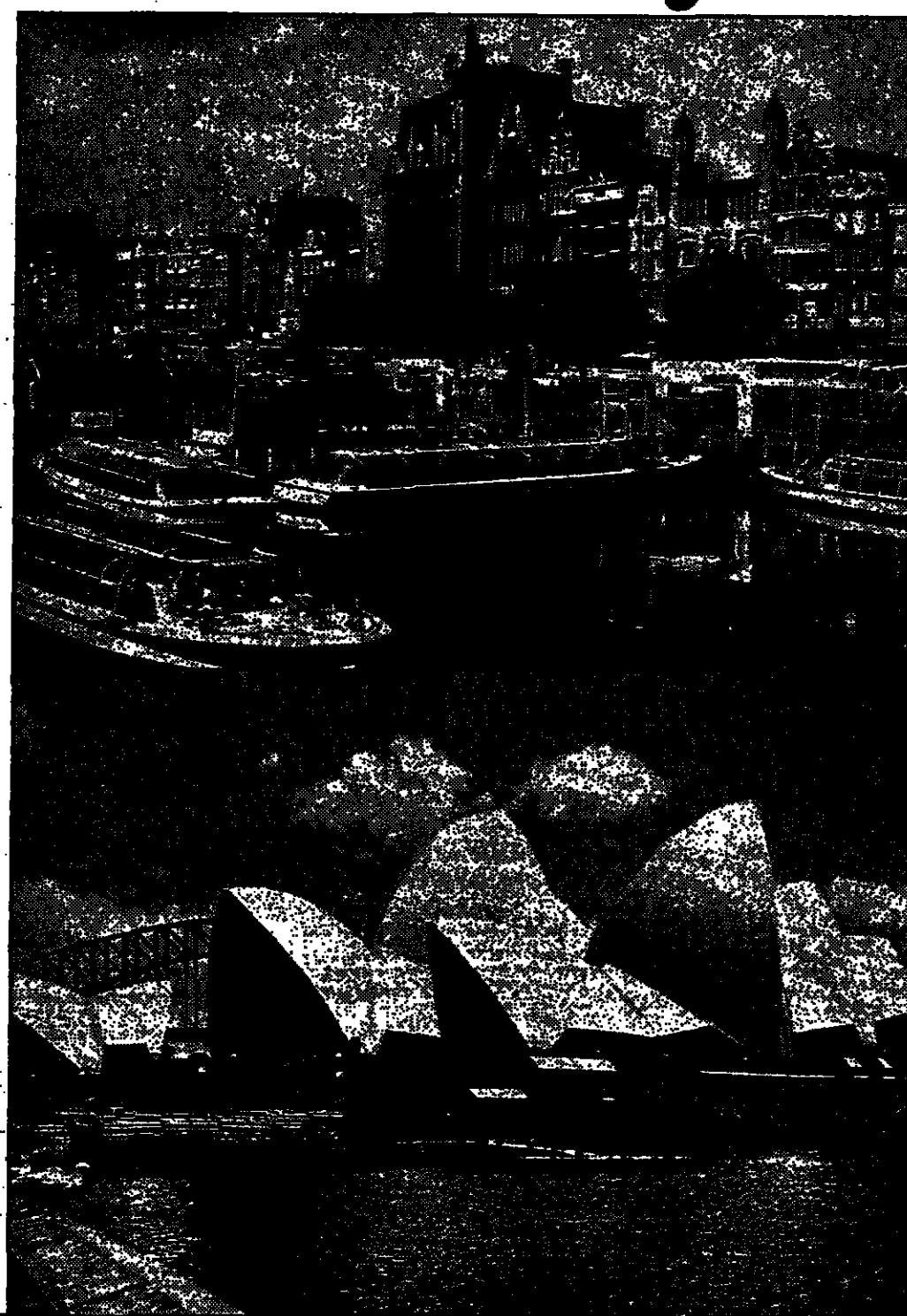
In Amsterdam, over the past ten years we've advised on acquisition and disposal of investment property to the tune of 1 billion florins.

In Australia, we're currently involved with over Aus \$2.5 billion development projects.

We have a major presence in Hong Kong. And Richard Ellis provide, in that City, the same level of expertise as we have long done in EC1, 2, 3 and 4.

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For more information please contact John Drysdale or Patrick Johns at 8 Crosby Square, London EC3A 6AN or telephone 01-638 5858.

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The same team looks after our managed and unit linked funds, which have consistently scored well in the comparison tables for many years.

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Pension Fund Investment 2

Trade relationship rethink made necessary

City Revolution
BARRY RILEY

LAST October Robert Fleming raised its direct investment management charges to pension fund clients by anything from 10 to 60 per cent, explaining that this was the consequence of a change in the way commissions on share deals were being charged to clients' accounts.

Next month the investment management department of J. Henry Schroder Wagg, which like Fleming is in the top three in terms of UK pension funds under management, will move out of the parent merchant bank's Cheapside headquarters and set itself up in separate accommodation a few hundred yards away in Old Jewry.

These apparently unconnected events are just the ripples on the surface which warn of much more fundamental developments to come. The City of London's revolution is under way, and the leading investment houses are now grappling with the implications.

The revolution is centred, of course, on the changes taking place at the Stock Exchange. Ownership of nearly all the major trading firms is passing to banks and other financial institutions, and the system of trading securities in London is being radically altered.

This, together with the opening up of London to international competition, is forcing a rethink of all kinds of trading relationships. Internal rules have to be devised and then enforced by the new integrated securities groups, to avoid the charge that their clients may grow suspicious that conflicts of interest are working against them.

In any case, the Government is planning legislation to modernise the procedures for the protection of investors, and although the planned Securities and Investments Board will be primarily concerned with protecting small investors—leaving professional investors like pension funds with a greater res-

possibility to look after themselves—the Government will also be keen to ensure that the City maintains the highest standards at all levels of its operations. Success as an international financial centre will depend upon both high ethical standards and commercial competitiveness.

The council for the Securities Industry, the City's umbrella body which will in due course hand over to the statute-backed SIB, last month produced a lengthy draft code of conduct, on conflicts of interest.

Among the issues it dealt with were the need for higher standards of disclosure, and the limitations on the acceptability of "Chinese Walls," the internal barriers which are intended to prevent price-sensitive information leaking from one part of a financial organisation to another.

Full and fair disclosure of all material facts and interests shall be made to a client," says the code of conduct.

Exactly what this means is far from clear at this stage, but in the case of the pension fund client of a merchant bank many different disclosures could be required.

Recommender from issues sponsored by the bank and sold to the client, involvement in takeover bids for other corporate clients, in which the pension fund holds shares, and the bank's involvement in financial services (of which banking services would be an obvious example) could all require specific itemisation.

As it happens, the major interest which merchant banks (and some other institutions) have in the dealings of their investment clients will actually be largely removed by the structural changes taking place in the City.

Most merchant banks at present write their own contract notes for dealings on behalf of their clients. They charge the appropriate Stock Exchange commission rate for the particular size of deal booked for an individual fund.

In practice, however, the managers will deal for several, perhaps many, clients at one time. They are entitled to retain for themselves the benefit

of "aggregation" (the Stock Exchange scales allow which smaller commissions on big transactions) and "continuation" (fund management houses are allowed to claw back commissions over a three-month period when they deal in the same share consistently with the same broker firm).

With relatively small clients these benefits can be considerable, possibly almost doubling the manager's contractual charge, though they are less significant for big funds which in any case deal in sufficient size to qualify for favourable scale commission rates.

Merchant banks argue that it all comes out in the wash, but independent managers and insurance companies have complained bitterly about such merchant banking practices, arguing that they are unable to compete on equal terms.

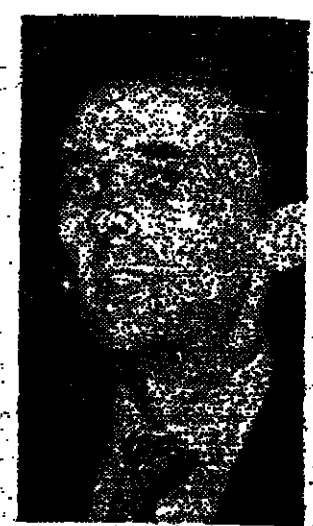
Stockbrokers have been in a still more extreme position, because normally they do not charge at all for managing pension funds—deriving all their income from commissions on transactions.

But with the abandonment of the Stock Exchange commission scale as from late next year, these back door charging methods will have to be abandoned. In fact, as the Robert Fleming case indicates, some banks are seeking to anticipate the inevitable, and a general trend towards more direct charging can be expected in the next year or so.

As one wrinkle is ironed out, others are appearing. The merchant banks are going directly into broking and market-making in UK securities. Should they deal in-house for their investment management clients, and if so, on what terms?

For the time being, taking the same two banks as examples, Schroder has decided not to transact any business with its broking arm Herbert Wagg, but Fleming will trade on clients' behalf with its dealers in UK electrical shares so long as it receives their prior agreement.

Some ground rules for such dealings will presumably have to be worked out as the City develops codes of conduct to



Sir Nicholas Geoffrey, Chairman of the Stock Exchange, at the centre of City reform.

control this kind of conflict of interest.

The CSI, in its document last month, placed considerable emphasis on the need for separation of each activity within a group. A simple "Chinese Wall" was not nearly enough. Such disciplines might need to be backed up by separate incorporation, either by physical separation in different locations.

The fascinating question is whether such separation might loosen the tight grip which merchant banks have on pension fund management in Britain.

They won the business in the first place very largely because they had access to corporate clients through their corporate finance and broking activities. Moreover, the parent banks have appeared to be willing to cross-subsidise the investment business, at least during some periods like the mid-1970s.

Now, the independent management houses like Geoffrey Morley and GE will be heavily underlining the possible advantages they will have in a deregulated City environment—being able to shop around for the best terms and best deals without any pressure to transact business through an associate.

In practice, the famous names of the big merchant banks will continue to carry weight in the market place. But the investment management offshoots of these broad-based organisations will have to be prepared to spell out their relationships and responsibilities in a way that has not been necessary in the past.

Raiders cluster round honey-pot

CONTINUED FROM
PAGE 1

into Target Life, for instance, and Schroders is just one of the banks to be reshaping the marketing of its personal investment products, including pensions.

Elsewhere, the big life assurance offices are falling within their natural sphere of dominance, and as offering scope to regain some of the ground they have lost through their weak showing at the top end of the corporate market.

Even so, the life offices do not wish to alienate their corporate customers in the small and medium sized company sector, and many insurers have maintained a low profile. An exception has been Legal and General, which is pushing hard for personal pensions, while insisting that a proper balance can be maintained between individual and corporate schemes.

The specialist unit trust groups have no inhibitions, of course, in pressing the case for personal pensions for employees; many have already done well out of the growth of self-employed pensions. So, Save and Prosper, for instance, has been a prominent backer of the Fowler plans.

In doing so, such management groups are confident that the Government's eventual legislation will go only part of the way towards the CPS's original dream of direct par-

ticipation by the masses in the stock market.

Essentially, it will be a case of investment funds flowing to one kind of City institution—rather than to another kind—with the ability to pick up big corporate contracts, a game at which the top merchant banks have shown themselves to be pre-eminent.

Already the pension fund management business has become fiercely competitive. Small investment houses complain that even the biggest operators like Warburg are to be found pitching aggressively for the investment management contracts of comparatively modest pension schemes.

But there could be a still more anxious scramble for business if new legislation or taxation slows down the pace at which funds accrue, or opens up the field to a range of new competitors.

All this comes against the background of the restructuring of the financial markets of the City of London. The re-modelling of the Stock Exchange and the introduction of a new statutory framework for investor protection, both have profound implications for the conduct of firms within the investment industry.

While companies and their pensions officials nervously await next month's Budget, their investment advisers in the City of London are preparing for a period of uncertainty which could last not just for a month but possibly for several years into the future.

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Pension Fund Investment 3

Changes would have far-reaching effects on financial markets

Tax Policy
CLIVE WOLMAN

OF ALL the tax changes the Chancellor is believed to be considering for next month's Budget, the taxation of pension funds' investment returns would have the most far-reaching consequences for the UK financial markets.

Even the imposition of tax at a rate as low as 5 per cent would require fund managers to undertake some radical re-thinking of their asset allocation, portfolio strategy and dealing techniques.

Any change in policy would have a major impact on the UK stock market where pension funds own over 30 per cent of UK equities and over 25 per cent of long-dated and medium-dated Government "gilts-edged" securities.

Since 1921, pension funds have been granted an exemption from both income tax and capital gains tax in virtually all circumstances, although the Inland Revenue has occasionally muttered threats about imposing tax on over-active trading or on the use of futures contracts.

In the current fiscal year, the Government estimates that the cost in tax foregone of the exemption on investment income alone will be £2.5bn.

The Chancellor is now seen as having the following options if he wishes to extract some form of tax from the investment returns of pension funds, which over the last four years have been running at a rate of nearly 15 per cent per annum in excess of the inflation rate.

● To subject only the funds' investment income to tax, probably at a rate of 5, 10 or 15 per cent, although a full basic rate (30 per cent) tax charge remains an outside possibility.

● To impose tax on the funds' investment income as above, but also to impose capital gains tax on all realised gains on the

same lines as current insurance company taxation.

● To impose a tax on the funds' total return each year, as made up by both investment income and capital gains (whether realised or not). In this case, the tax rate is unlikely to be more than 10-15 per cent.

● To impose a tax on the funds' total returns each year but only after adjustment for inflation. In this case there would be some justification for a rate of as high as 30 per cent.

● To impose a one-off levy on the total assets of pension funds, perhaps at a rate of 2 per cent, following the same principle as the tax on the banks' excess profits in 1981.

Each of these proposals has its own drawbacks and problems from the point of view of both the Government and the pension fund investment managers.

Strong incentive

To tax merely the investment income of pension funds would create a strong incentive for the managers to convert income into capital gains.

If tax was imposed at the full 30 per cent rate, the most important effect would be on the gilt-edged market. At present pension funds are the largest group of holders of high-coupon gilts on which the yields are artificially high as they are substantially less attractive to any taxpaying investors.

But if the exemption was continued from paying capital gains tax on gilts (or at least on gilts held for more than one year), pension funds may find low-coupon gilts and even tax-linked gilts more attractive.

The effect would be further to widen the difference in the redemption yields of low-coupon and high-coupon gilts, even if the Government broker proved co-operative in attempting to satisfy the demand.

Pension funds would also be more tempted to invest in overseas bonds, particularly low-yielding or zero-coupon securities. Any such tendency would raise the cost to the Govern-

ment of servicing its long-term debt.

One advantage, from the Government's perspective, is that taxing pension funds would reduce the dealing in gilts on the days just before they go ex-dividend, when taxpayers sell their stock to tax-exempt institutions who will escape the dividend tax.

After such a reform, the only non-taxpayers available to cooperate in such activity will be charities and some foreign institutions.

As far as equities are concerned, the effects will be smaller, although there should be a greater incentive to invest in overseas equities. Pension funds should no longer suffer a withholding tax penalty on foreign dividends as double tax relief will be available.

If capital gains tax was also imposed on pension funds following insurance company taxation lines, one form of tax avoidance would merely be replaced by another. In particular, pension funds would have a strong incentive to defer the realisation of any capital gains. This would reduce the liquidity of the markets in equities and gilts and, after allowing for index-linking, would produce very little extra Government revenue.

An annual tax on pension funds' total returns would remove most of the distortions thrown up by an income-only or capital gains tax.

The standard objection to a "total returns tax" is that it is often difficult to evaluate unrealised gains or to find the cash to pay the tax, which would not apply to pension funds. Their total investment returns, on a time-weighted basis, are normally calculated annually anyway.

There would, however, have to be special rules for valuing and taxing property which accounts for about 12 per cent of pension fund assets.

As Mr David Peacock, head of the taxation committee of the Association of Consulting Actuaries, says: "Pension funds are the one group of investors

on which it would be simple to tax their total returns."

The taxation of total nominal returns would however be arbitrary in the sense that, in periods of high inflation, pension funds may still have to pay tax even if their real returns were negative.

But if full retail price indexation were permitted (including the conversion of a nominal gain into a real loss) so that only real gains were taxed, and if real losses could be carried forward or back on corporation tax lines, a tax rate of 30 to 50 per cent would not be excessive.

Such a tax on total real returns would clearly require an increase in pension fund contributions if the same level of benefits were to be maintained. But some of the claims made by, for example, the CIPFA Association, that increases of 75 per cent would be necessary are based on extreme and unrealistic assumptions about the security of pension schemes, the level of taxation and the rate of nominal returns.

Shortfall

In practice, whereas actuaries currently assume that pension funds can achieve a long-term real return of about 3 per cent, in future this figure would have to be lowered to only 2.1 per cent. This shortfall would have to be made up by typically a 6 to 8 per cent increase in contributions.

From the Government's perspective, such a tax would only be a very crude and approximate way of achieving fiscal neutrality between pension funds and other forms of savings and investment.

The relative tax burden faced by, for example, unit trusts would vary according to factors such as inflation rates, dividend rates, rates of total return and the marginal tax rates of the individual investors.

On the other hand, whereas a total real return tax would be subject to the principle of a comprehensive income tax, there would be great assessment and compliance difficulties if it were to be extended to the taxation of direct holdings by individuals.

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Aim is not to threaten company schemes

Personal
Pensions

ERIC SHORT

THE whole concept of personal pensions, first put forward less than two years ago by Nigel Vinson (now Lord Vinson), was to break up the employer pension structure, with its underlying assets, by allowing employees to make their own pension arrangements which they could take with them from job to job.

Nigel Vinson had the grand vision of deinstitutionalising pension investment and sharing the assets among employees so that each had his or her own pool of savings set aside to provide a pension.

These personal pension arrangements would have included, under his ultimate concept, individuals being able to use these savings to start a business or buy a house.

The Government fully supported this vision of a share owning democracy to go alongside a property owning democracy, and has introduced a major move towards this aim in the current Social Security Bill.

This provides employees changing jobs with the automatic right to a transfer payment from their old scheme in lieu of a deferred pension.

At the moment, this transfer value can only be used either to take to the new employer's pension scheme or invest in a buy-out annuity from a life com-

pany. But the Bill provides for investing that transfer payment in any other pension arrangement approved by the authorities.

However, the Personal Pension document, unveiled by Mr Norman Fowler, the Social Services Secretary, last July is extremely cautious on this point of breaking up occupational pension schemes.

Mr Fowler in the forward to the document, reaffirmed his determination that employers' pension schemes would continue to play their present vital role in the UK pensions structure. He also claimed that the personal pension scheme had been devised as a system that would sit alongside and not threaten existing company schemes.

This would certainly appear to be the situation, since under the proposed employers would not be required to contribute more than the National Insurance contracted-out rebate towards an employee's personal pension.

This in itself makes personal pensions unattractive against a company scheme. The rebate is currently 4.15 per cent of earnings, compared with an average 12 per cent which employers are paying into their company schemes.

Mr Fowler's caution did not stop there. The personal pension proposals were very wary of allowing employees unfettered freedom to invest their personal pension savings.

The document tentatively put forward the view the provision of personal pensions may need

to be restricted and it sought views on who should be allowed to offer personal pensions and on the range of investments permitted.

Nigel Vinson in his proposals argued that individual investors would be far more adventurous in supporting new industries than pension fund managers. Mr Fowler is obviously very wary on this point, since it would be the National Insurance fund that would have to cover any shortfall in the ultimate pension.

So his document suggests that personal pensions could be offered by life companies, already well established in this field, banks, unit trusts and building societies — not the way to deinstitutionalise pensions.

However, Mr Fowler also asked whether stockbrokers should be allowed to offer personal pensions — a move towards individual share portfolios.

Life companies are divided over their attitude towards personal pensions. Save and Prosper has spearheaded the drive by the newer life companies into full blooded advocacy for personal pensions. The more traditional companies have strongly urged caution on Mr Fowler.

Prudential Assurance even spent £400,000 distributing its own booklet to the public, explaining the situation.

But Mr Fowler has repeated the Government's determination to introduce a system of personal pensions, and life assurance salesmen are gearing themselves up for a massive attack on this market — the Chancellor permitting.

The life companies fully expect to see a strong rise in their share of the pension business following the introduction of a personal pension system, despite the apparent lack of attractiveness of the current proposals.

Life salesmen should have little difficulty in getting round this defect, especially as employers are obviously very little inclined to spend time and money selling their company schemes.

Unit trust groups which are pressing for employees to be allowed to invest direct into unit trusts rather than be forced to go through a life company contract, anticipate a strong rise in business.

But all admit that the lion's share of personal pensions business is likely to be taken by the building societies, simply because most individuals trust the societies and like the products offered.

The societies have taken nearly one-quarter of the Additional Voluntary Contribution market without too much marketing efforts and could expect even greater success from personal pensions where the individual has to make his own choice.

This has certainly been the experience in the U.S. where, under the personal pension provision in that country, the vast majority of employees have put their pension savings in deposit type investments.

With employers having the right to a transfer payment, company schemes can expect an exodus of employees, including those changing jobs, taking their share of the assets with them. The Bill gives employees the right of a transfer value, not just at the time of leaving but at any time subsequently to within a year of retirement. So schemes may need to trim their investment strategy to ensure sufficient liquidity to meet these payments.

However, company pension schemes do not have to sit and watch employees being lured away by glib talking salesmen. The personal pension proposals put forward the idea that the pension funds themselves should be able to offer personal pensions.

Although no details are given, presumably the intention is for employers to be able to offer money purchase pension arrangements in lieu of the final salary company benefits, with the employee still coming under the company death-in-service widow's pension. The investment of the money purchase personal pension would presumably be undertaken by the scheme investment managers.

This latter move represents interesting possibilities since it would cut out the salesman and offer the prospect of higher benefits to the employee. Meanwhile, the pension industry awaits Mr Fowler's next draft of personal pensions which hopefully will answer many of the questions arising from his original proposals.

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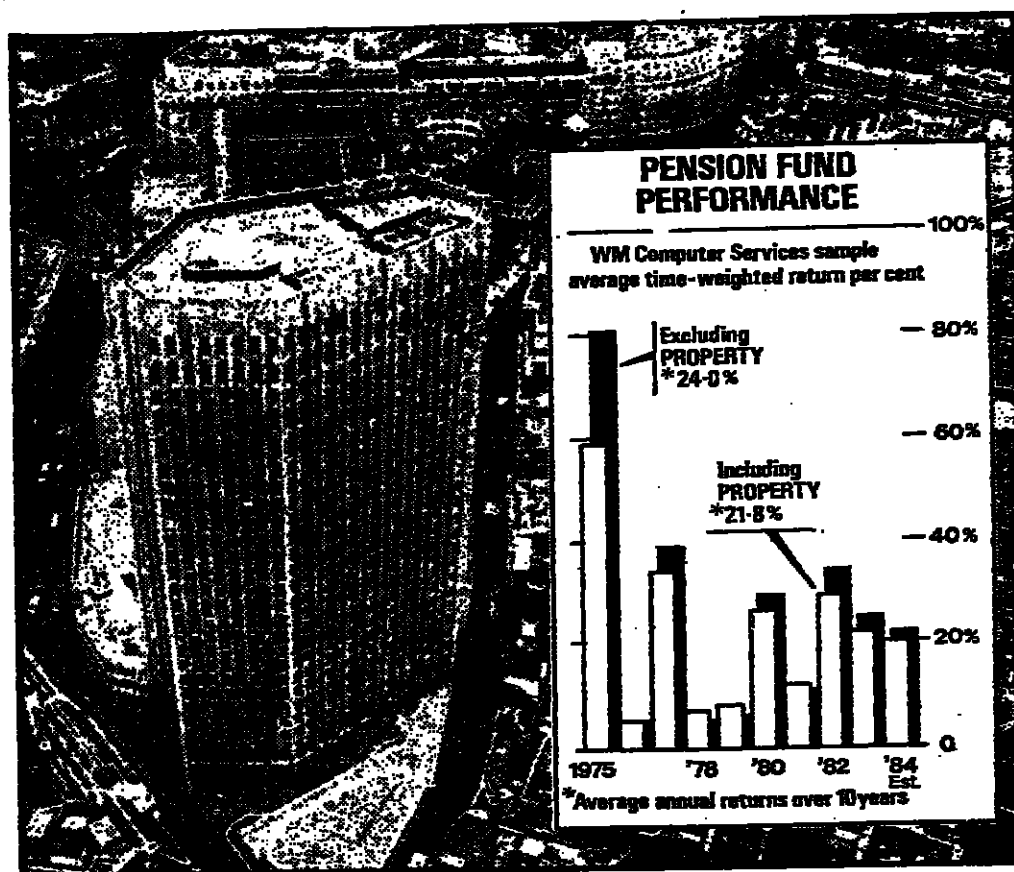
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Pension Fund Investment 4



More use of computers

Strategies
CLIVE WOLMAN

COMPUTERISED investment programs have traditionally been dismissed by UK fund managers with the claim that investment is an art and not a science, and that intuition and experience count for more than mathematics logic.

But over the past two years, a decade or more after its debut on Wall Street, such computer software has started to appear in the offices of City fund managers. Its functions can be to serve as an aid to asset allocation decisions, to assist in individual stock selection, or even to assist individual stock selection by constructing "index-matching" portfolios.

For many years stockbrokers and fund managers have used computers as bases for data on UK companies, and for carrying out mechanical tasks such as spotting anomalies or comparing yields on Government securities and other bonds.

More recently there has been growing acceptance of the active role of the computer in participating in decision-making. At the very least the computer can act as a check on the fund manager, forcing him to

make explicit the assumptions underlying his view of the economy, the stock market, a particular industry or a particular company.

This is the role that computer software plays in assisting the asset allocation decisions at Postel, the UK's largest pension fund with assets of £9bn.

The program, installed four months ago, is designed to achieve the highest expected return for any specified level of risk, or to minimise the risk for any level of expected return by indicating the optimum allocation of the pension fund assets between UK equities, different foreign equity markets, conventional gilts, index-linked gilts and property.

The projections of the computer are inevitably made by a process of extrapolation from past trends of yields, total returns and riskiness as measured in terms of the standard deviations of actual returns from the long-term trend line. Most of Postel's price data goes back at least 11 years.

Such a process of extrapolation, however sophisticated, is mechanistic and can produce radically different results depending on the length of the historical period on which the extrapolation is based.

If the fund manager holds the view that, for example, the high levels of inflation from 1972 to 1982 were an historical

aberration unlikely to recur — and therefore the fund ought to invest heavily in long-dated conventional gilts — we will at least have to think through and justify his decision to deviate from the computer model.

Subsequently, the accuracy of his judgment can be continually measured and adjusted where necessary.

The postal asset allocation computer model allows the fund manager to manipulate the model by modifying the computer's assumptions to accord with his own. This is done, for example, by increasing the riskiness (volatility) or property investment.

At the level of individual stock selection, several brokers and fund managers — including Hill Samuel for example — have been using dividend-adjusted models for several years. These again force the fund manager to make explicit his assumptions about the long-term earnings growth potential of the companies that are candidates for his investment portfolio.

Fund managers more attuned to short-term trading considerations, can now make use of the technical computer models, developed mainly in the commodity and currency markets, which forecast short-term price trends by using such devices as moving averages, and over-bought/oversold indicators.

Their record in the futures markets over the past two years has been poor, with a few exceptions such as the Anderson and Mann Mint fund. Most UK pension fund managers use investment models as an aid to fixing the precise timing of a buy or sell decision, if they use them at all.

The most common use of computer models in the stock selection decisions of U.S. fund managers is to control the level of portfolio risk. This model almost invariably relies on some version of Modern Portfolio Theory to distinguish between the market-related volatility of individual stocks and their specific risk which can be diversified away.

In the UK, as in the U.S., academic institutions, such as the London Business School, have led the way in developing such models.

The most extreme application of this approach is represented by the index-matching funds. For cut-rate management fees, they seek to match precisely the returns on some broad measure of the fortunes of the stock market by investing in all, or in a large representative sample of, all the stocks that make up an index.

If only a representative sample is used, computer programs play an essential role in ensuring that the likely volatility of the portfolio more or less matches that of the index.

In the U.S., after several years of little growth, index-matching funds have recently been enjoying a major revival and now control assets in excess of \$80bn. The main reason has been the substantial under-performance of U.S. pension funds relative to the Standard and Poors 500 index in 1983 and 1984.

In the UK, index-matching funds have been slower to catch on. The lead so far in adopting U.S. computer packages to the UK and other stock markets and promoting them has been taken by County Bank, Barclay's Investment Management and the U.S. pension consultants, Frank Russell. They have won the management contracts for several small funds, but have yet to persuade any of the giants to come over to their camp.

One reagent to such funds that has recently become more popular in the U.S. is the addition of an option to "tilt" the fund so that it matches the stock market index in all respects save one or two in which the fund manager has very strong views.

For example, a fund may have three times the weighting in the oil sector while the remainder of its equity portfolio reflects all the other sectoral weightings in the index. The AT&T pension fund is currently using an index fund tilted towards small capitalisation stocks.

Higher emphasis is placed on value for money

Performance Measurement
ERIC SHORT

ONE major development in pension fund investment in recent years has been the growth of performance measurement of underlying investment assets.

From very simple beginnings a decade ago, when performance measurement was concerned with providing an overall return on funds, measurement has now become a highly sophisticated in-depth analysis of funds and fund managers, covering all aspects of investment.

The demand for such sophistication is coming from two sources — the trustees and the investment managers themselves.

Pension fund trustees are much more aware of their responsibilities concerning all aspects of pension scheme management, thanks to the various training courses now available to trustees. Gone are the days when trustees simply rubber stamped the advice and reports of managers.

Now trustees are demanding value for money from their investment managers and are prepared to change managers if performance fails to come up to standard over a reasonable period.

It appears that investment managers have a five year period to justify themselves, though some trustees and employers are more demanding and expect results over a shorter period.

Thus to form a judgment on the investment manager, trustees are asking for more comparative information, and indeed are often looking for an independent assessment from an outside body on a fund's performance. Trustees want to know not only what has happened but why it has happened.

Investment managers are also seeking an independent assessment of their performance. They are aware of the consequences of poor investment performance on their jobs and need to know at an early stage how they are doing.

The marketing of investment management services to pension schemes has become very aggressive. Managers are getting these regular reports on investment performance in an effort to obtain new clients or retain existing ones. Individual managers are using the assessments on their funds as part of their curriculum vitae when seeking new employment.

However, sophisticated performance measurement services require comprehensive data bases from which to make the measurement. The recent development of measurement has concentrated on getting necessary data.

Performance measurement now usually operates on the following lines:

● Firstly the fund achieved its primary object, which is to outperform earnings inflation in line with the assumptions made by the actuary in determining the fund rate? Actuaries vary in their assumptions, but a 1 or 1½ per cent real rate of return over earnings is the norm.

Over the past few years funds have had little difficulty in surpassing this target, though over longer periods it is a somewhat different tale.

● Secondly, comparison is being made with other pension funds. Trustees want to know how has their investment manager or other managers performed under broadly comparable conditions. This is now the most important yardstick applied by trustees in their assessment of managers. Many set the target that managers are consistently in the top quartile for performance — a difficult target.

This requires the person doing the performance measurement to have access to the performance of a wide spread of pension funds. The widest range of funds or exempt unit trust funds can be easily monitored, since their unit prices are publicly available. It is a different picture with segregated pension funds.

Specialisation

Performance measurement is now carried out by three or four firms which specialise solely in that function — WM Computer Services, Combined Actuarial Performance Services (CAPS) and Cubic Wood being the leaders in this field.

These companies have a sufficiently large range of clients to provide the necessary base for measuring against other companies. The service provided by these companies will show the position of a particular fund relative to the others, while still retaining confidentiality.

● Finally, any investigation into reasons for the good (or bad) investment performance — sector and stock analysis — needs to make comparisons with indices representing the movement of a market or a particular sector of the market.

Equities and fixed-interest stocks are readily available measurements and there are now indices for all major world stock markets available for persons measuring performance.

There is still some unrest over



the only widely used index of world equities — the World Capital International Index. An analysis of portfolio selection by country still requires a lengthy country by country comparison.

However, the measurement of direct property performance is currently in a state of flux and there is considerable debate over measurement of property performance.

There are two particular problems — the first being the valuation of the actual property. This is still very much a subjective matter, and there is considerable variance in valuation methods between estate agents.

Second an index should be representative of the whole market it attempts to measure. The FT country index, for example, now covers over 90 per cent, by value, of quoted UK equities. But there is no comparable global aggregate of property values.

Instead, each estate agent seems determined to run his own index based on the properties which his firm values. Besides such moves not producing indices that are independent, such a move does not even out the differences in valuation methods.

However, attempts to combine the valuations of the major estate agents, perhaps under the control of the Royal Institute of Chartered Surveyors, have got nowhere.

Property is still an important part of most pension funds showing over the past two years. Sophisticated measurement methods for equity and fixed-interest holdings would be pointless if those used for property remained crude.

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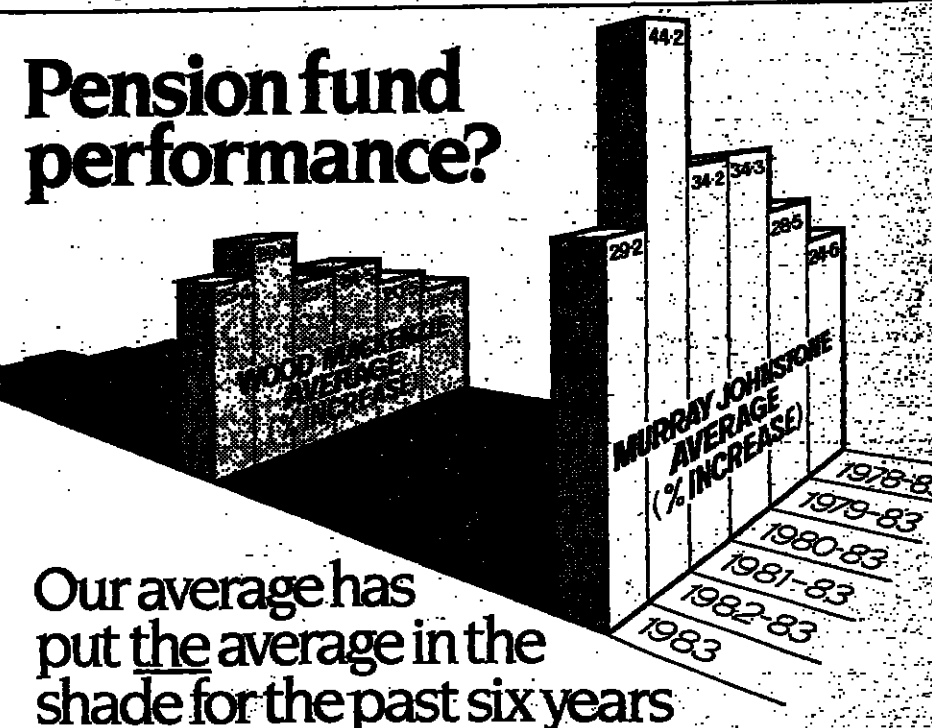
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Pension Fund Investment 5

Institutions make cautious return

Property
MICHAEL CASSELL

LIKE THE TENANTS themselves, the investing institutions have been making a cautious return to the commercial property market.

As a portfolio option, property has recently been unable to compete with the returns available from most security markets. And while there is only patchy evidence to suggest that the relative position will change significantly in 1985, the outlook appears to be brighter.

Property hit rock-bottom in 1983, with institutional investment in the sector falling by 25 per cent from the previous year to produce a net investment total of £1.5bn.

While the cash flow to the major institutions rose by around 7 per cent during the year, property's share of investment actually fell by half to only 8 per cent of new funds. Net spending on property was at its lowest level for over 10 years.

In early 1984, there were few signs that institutional attitudes towards property were going to change significantly but activity later in the year suggested that some revival in interest-based on signs of an improvement in the direct marketplace—was

underway. That revival is now widely expected to be maintained in 1985, though it seems likely that many investors will not actually re-enter the market until there is wider evidence available on the prospects for rental growth.

A major factor to be taken into consideration is that some pension funds—and even more insurance companies—have managed to create a mature and balanced portfolio, increasing the likelihood that their future interest in property investment will be increasingly selective.

It seems inevitable that a growing proportion of funds will in future only consider property investment opportunities with a low risk profile and good performance potential, though that approach could hardly be said to represent a major shift in previous attitudes.

However, while there are differing views over the extent and pace of any improvement in performance and, consequently, in investment activity, there is general agreement that UK property markets have undergone the type of transformation which will demand a fresh approach from investors. From now on, an increasing proportion of institutional resources earmarked for property will need to be directed towards improving existing portfolios and there are signs that, as far as pension funds

are concerned, the process is already underway.

The weak accommodation markets have clearly highlighted marginal investment properties while lower inflation has further underlined the impact of depreciation and obsolescence.

Actual disposals, however, have so far remained limited, certainly when compared with the sales activity being registered by the insurance companies which have been adopting a much more active trading stance. Most of the sales have involved secondary, higher-yielding properties to non-institutional buyers.

Investors have quickly come to realise that property which once performed well has now become outmoded and, in what is likely to remain a conspicuously occupied-led market, failure to modernise could prove much more costly than the work itself.

Neither can the property owner merely rely on location to provide a premium performance. Growing numbers of occupiers have, in a string of recent decisions, shown their readiness to make quality of accommodation an equally important factor.

Landlords are having to make some fine judgements about the viability or otherwise of refurbishment schemes and there are properties stuck on the market which illustrate the risks involved in modernising a building on which no amount

of expenditure will eclipse its inherent disadvantages.

The principal source of demand for property is generally expected to continue to come mainly from the newer and expanding sectors of the economy which have very definite requirements in terms of accommodation and image.

This increasing selectivity means that a uniform institutional standard of specification will no longer be suitable for many occupiers and that a more flexible, imaginative approach will be required on the part of investors and developers.

John Sloan of Richard Ellis, the estate agents and surveyors, says investors must adapt to the demand of occupier-led markets: "It will no longer be possible for investors to impose their standards and requirements on incoming tenants, but rather they will need to provide the specification and attentive management services required by discriminating occupiers."

That flexibility will have to be extended to portfolio policy as well as to individual properties. According to Mr Sloan: "Prudent investors will not in future engage in purchasing property for its own sake, but will structure a portfolio to coincide with the risk-return relationship they require. In the past, investors have had an implicit tendency to expect similar performance from all their property assets."

"Future portfolio strategy will be concerned with defining the purpose and targets of individual assets in the portfolio. We have already seen that active management of secondary properties can produce better performance than less management intensive prime investments." Mr Sloan adds: "Segmentation of the property market has not yet been fully reflected or acknowledged in the current yield structure."

Nevertheless, however much time and effort is put into maximising values of existing properties, pension funds will remain keen to push a proportion of investment funds into new schemes, which are likely to show better future returns.

One problem which the institutions already acknowledge is that a significant proportion of the next generation of developments will have to provide the large floor areas being demanded by occupiers, particularly in the financial services sector.

Ownership of huge office blocks may have provided excellent returns in the past, and may well continue to do so in future for some time, but the limited investment market for large-scale properties must mean the least liquid of assets in a highly illiquid market.

In addition, the sheer costs involved in major new schemes can be prohibitive even for the institutions, who feel increasingly less comfortable with such large, individual buildings.

The next 12 months is likely to see the formulation and introduction of a series of investment devices to make co-ownership of property an available option—one which many pension funds might be happy to contemplate.

Syndicated investment in property has not caught on in the UK as it has in the United States, primarily because of the different tax climate and because of legislation which can make pooled investment problematical.

There are, however, clear benefits to this type of investment—not least more flexibility and liquidity—and there is little doubt that a variety of schemes are about to emerge. They will undoubtedly offer all things to all men, but in reality they will simply provide another option.

prudent (sōdē'nshal) a. & n. 1. a. Of, of the nature of, involving, or marked by, prudence; characterized by forethought and deliberation, (prudential motives, policy); hence ~ism (2), ~ist (2), ~y, ~LY adv.

portfo'lio n. (pl. ~s) A list of securities owned by a financial institution. [earlier *portio folio*, f. It. *portio folio* (portfolio) imper. of *portare* carry, *folio* pl. of *folium* leaf f. L. *folium*]

ma'nager (-nij-) n. 1. One who manages (something specified). Now rare in general sense. 2. One skilled in managing affairs, money, etc.

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Forestry is one sector that rarely crops up in pension fund investment. Postal Investment Management, which looks after the funds of both the Post Office and British Telecom, is one fund which has gone into forestry to a limited degree.

Occasional off-beat forays

Minority
Investments
TERRY GARRETT

CONVENTIONAL wisdom in the pension fund investment sector is to be just that... conventional.

Fund managers may spend hours debating the merits of rather off-beat investment mediums but in the mainstream it is marketable securities—either equities or bonds—across the international spectrum combined with a fair degree of property exposure, which dominate portfolios.

No doubt at the margin there are some curious assets which could be unearthed lurking in a few portfolios, but even the most adventurous of fund managers would commit no more than, say, 5 per cent of a portfolio to areas beyond the mundane parameters of stocks, bonds and bricks and mortar.

Of course there are exceptions. Probably the most publicised investment bonanza outside the norm—and one which still bubbles to the surface when the subject is discussed—was the British Rail Pension Fund's foray into fine art investment during the 1970s.

Before it stopped pouring money into fine art early in 1979, the fund had committed around £28m in the previous four years on buying 1,600 objects.

The world of pictures and porcelain aside, there are a number of areas where fund managers like to get involved, to varying degrees, outside of the usual portfolio assets.

The extent that they can indulge such ambitions obviously depends upon the size of the underlying fund, but such investments as venture capital pools, forestry, and index-linked house mortgage funds do occasionally crop up.

Yet "occasionally" is the word. Even in the respectable area of venture capital there is only a very limited number of pension funds willing to take direct investments in what are inevitably above average risk companies.

Perhaps one reason for this reluctance to follow through the talking with hard cash is the sector's inordinance to play safe. And rightly so, for managers are responsible for looking after savings on a long-term basis. An individual coming up to retirement is not going to be impressed if pension expectations diminished by an unsuccessful

punt on commodity futures or what-have-you.

Another stumbling block is the cost of tackling a market which is beyond the normal field of knowledge. Any investment outside of the ordinary broad categories has to be made with sufficient commitment to have a real impact on the fund's performance, otherwise it is simply debbling in minority investments for the sake of it.

If a fund is going to commit a material amount of its portfolio it has to be sure of itself—and that means getting the best possible advice on board. That is just not justified for many funds outside of the big institutions.

So it is probably easier for the more energetic managers to be unconventional within the traditional investment mediums—it is a view expressed by Geoffrey Munson, investment manager of the Merchant Navy Pension Fund and chairman of the Investment Committee of the NAFF, which no doubt finds plenty of sympathy with the more aggressive funds.

After all, in the fifties pension fund investment in the property sector would have been regarded as bizarre. Now it would be highly unusual to find a fund without some exposure. Even the smallest will have a stake, albeit through a separate property investment or unit trust.

To be exceptional in property now you probably have to be looking at residential investment. With rent restrictions and the general legislative tangle that can surround residential property, institutions have understandably steered clear.

Yet two or three years ago a small number of specialist vehicles were launched in an attempt to revive pension fund interest in residential property. Perhaps the best known of these is the Building Trust, established at the beginning of 1982 as a route for fund managers to invest in index-linked mortgages.

Without getting into too many details of the scheme—which is of more interest to the borrower than the investor—the concept is to charge a borrower a reduced rate of interest on the loan in return for a equity stake in the value of the house.

So the Trust, and its pension fund backers, can share in the appreciation of house values without the headaches of direct ownership.

But as the Trust's stake is calculated by direct reference to the published House Price Index, rather than the rise in the price of specific properties, the appeal for fund managers is more to do with the index-linking of capital rather than

the attraction of residential property as such.

Staying with the property theme, one sector that rarely crops up in pension fund portfolios is forestry even though agricultural investment has become common.

There are probably only a handful of funds that could claim to have any exposure to speak of—other than a couple accidentally caught up in the middle of a farm. Postal Investment Management, which looks after the pension funds of both the Post Office and British Telecom, is one which has gone into forestry to a limited degree.

Postal tackles it in two distinct ways. One aspect is a leasing arrangement whereby the fund acquires the land which is then leased to individuals who can take advantage of tax breaks to undertake planting. There is an immediate income stream from the rents and there are provisions for the fund to take over the estate as the trees become mature.

The second form of investment is to purchase existing estates which are already 20 or 30 years down the line towards the day when the trees turn into a valuable crop. And then—well that point has not been reached yet, as it takes softwoods some 50 years to mature.

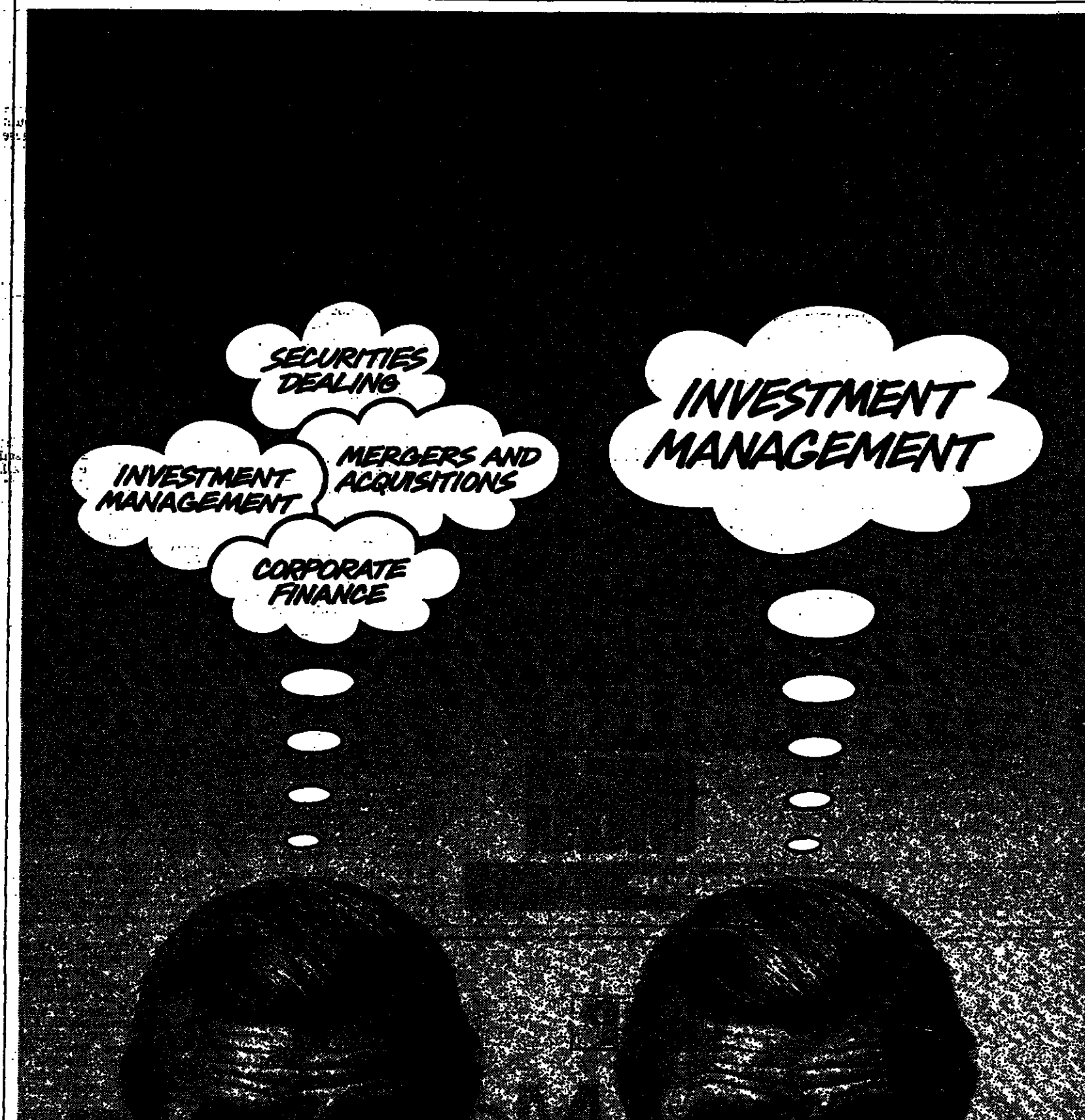
As mentioned earlier, another minority investment which has taken a high profile in the City over the last few years is venture capital. A number of pension funds are willing to get involved in syndicated investments for the high-risk areas of business start-ups and development capital, but the latter is actually not as long as the amount of interest in the sector would suggest.

This probably goes back to the safety factor again. If venture capital is going to live up to its name then it is high-risk investment with an initial low return.

The mighty Prudential, for example, which boasts Prudent, Trustee and Barometer among its activities (all variously aimed at venture/development capital) is not yet putting its pension activities into this field.

So far it is its life fund managers that are involved and it will be some time before the pension fund managers will have a vehicle that they feel is sufficiently proven to offer to the outside pension funds they advise.

Esoteric investments may add some spice to a fund manager's day and, for better or worse, they can earn him some notoriety. However, when it comes down to looking at the average portfolio it usually turns out to be an acceptable package of very normal investments.

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Pension Fund Investment 6

Boom conditions have come to an end

"AS JANUARY goes, so goes the year," is one of those rules of thumb that Wall Street's money managers love to believe. So a 75 point rise in the Dow Jones Industrial Average last month was the sort of omen that should have made America's money managers feel good as they looked ahead to the rest of the year.

However, the record trading volumes of the first few weeks of the year and the new peaks in U.S. share prices were not enough to dispel the gloom which has been settling over many members of the U.S. pension fund management industry. There is a growing acceptance that, like so many of the stocks they follow, America's pension fund managers are slowly coming round to the realisation that their own industry has gone "ex growth." And while some might argue that this is too harsh a verdict, it is clear that the boom conditions of recent years, which saw record pension inflows that could support the creation of thousands of new investment "boutiques," every year, are over.

"The image of pension fund management as a low overhead, high margin business where anyone with passable contacts and talent can get rich quick is being replaced by another reality: a highly competitive cut-throat business where only the biggest or the most talented will thrive," was how the Institutional Investor Magazine recently summed up the turbulence now being felt by U.S. pension fund managers.

It concluded that "for many money managers, the party may soon be over."

During the last decade, the combination of inflation and improved benefits has swelled the size of U.S. pension funds more than ten fold, far more than anyone had expected. As a result it has proved a fertile hunting ground for investment managers—both good and bad—whose numbers have continued to grow by leaps and bounds. Now, however, the industry is poised for a shakeout. There are several reasons why the bloom has gone off the pension fund management business in the U.S. The most visible sign is that the inflow of new money into the pension fund business has slowed considerably.

A recent survey of U.S. pension fund managers by the Institutional Investor reported that more than half those polled expected their 1985 contributions to be at least 25 per cent down on three years ago. A key reason for the much slower growth in inflows is that funds have done better than expected in the 1982-83 bull market and this means they can raise their actuarial rate of return assumption.

By raising the assumed interest rate which they use to discount future pension liabilities to their present value, corporations automatically lower the amount they have to contribute to fund these liabilities.

The impact on corporate earnings of raising the assumed interest rate can be impressive. Analysts suggest that a one percentage point increase typically cuts annual contributions by up to a fifth.

Chase Manhattan, the big New York bank, for example, reported in a footnote to its 1983

annual report that a change in the interest rate assumption it uses to compute pension costs, reflecting "recent experience and future expectations" had reduced its pension plan expense by \$14m in 1983.

If Wall Street continues to perform for the rest of the year the way it did in the opening weeks, then many companies will be tempted to reduce further their pension fund contributions.

More recently, there have been reports that some major New York banks have stopped contributing to their pension plans because they are so well funded. Such moves are attractive to top corporate managers since they result in an immediate improvement in profitability. But for the pension fund managers they are not such good news.

At the same time several major companies are looking enviously at their overfunded pension plans and wondering whether they should try to redeploy the excess resources elsewhere in their empire.

The matter was highlighted last month when Texaco, the third biggest U.S. oil company, asked permission to withdraw \$250m in excess assets from the pension fund of Getty Oil, which it acquired last year.

Texaco has told its employees that it wants to use the money in "other operations." Under the proposal Texaco would buy annuities to cover the benefits

already earned by retired employees and former employees.

Texaco would then create a new plan with the same terms and conditions as its existing plan to cover only its current workforce.

Over the past four years U.S. companies have won approval to retrieve \$3.5bn in excess assets from 365 pension funds, and a further \$2.5bn are pending in another 163 cases. Companies argue that workforce levels have dropped, wage inflation has moderated and assumed rates of return have increased.

As a result pension plans are projected to cover fewer employees at lower future salaries than previously expected.

According to Businessweek's annual survey of the pension plans of the top 100 corporations in the U.S., assets rose by 19 per cent to \$280bn in 1983. But only half of the increase was attributable to pension contributions. The remainder represented gains in the underlying financial markets.

While many companies believe they are taking a "good case" for raiding the company pension fund, they face fierce criticism in some quarters.

Representative Claude Pepper, a Florida Democrat, has accused companies of using their pension funds as a "company piggy bank, to be raided at will." He argues that such moves reduce the chance of retired employees getting cost-of-living increases and raise the risk for current employees that their pension funds will not

be enough to cover their promised benefits.

Even the companies which are less well funded are taking steps to reduce their pension fund contributions.

Chrysler, the Detroit car maker which is fast recovering from its financial problems earlier in the decade, announced last July that it was liquidating about \$450m of equity holdings in its pension fund and investing the proceeds in high grade bonds yielding 14 per cent.

With a \$450m cash injection from the company, virtually all of Chrysler's pension fund assets are invested in a dedicated bond portfolio with a fixed rate of return.

Chrysler's old pension plan had an assumed rate of return of 13 per cent. And while the move was portrayed as another example of the company's rapid return to financial health, it also means that Chrysler's pension fund can now assume a much higher return and hence reduce the contributions it requires from the company.

Bethlehem Steel, another company not in the best financial shape, has also sharply increased its fixed interest portion of its pension plan, enabling it to reduce its annual contributions by \$50m.

Over the past three years Bethlehem has lost \$1.7bn and cut its dividend on three occasions in its bid to conserve cash.

Such moves by companies like Chrysler and Bethlehem are still more the exception than the rule. Most corporate pension funds in the U.S. still like to have slightly over half their assets in the equity market and about a third in fixed income, with the balance in short-term instruments and real estate.

However, the move highlights a growing belief among some pension fund managers that they might be better advised to look in the bond market and sit back, rather than try to outperform the equity market.

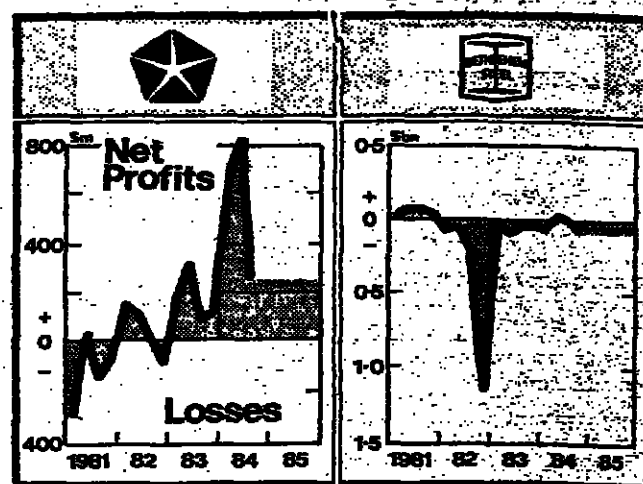
Even the pension funds which want to remain largely in equities, because of the belief that they will do better over the long run, are taking a more conservative approach to the market and cutting increasing amounts of their money in passive funds which track the stock market indices.

Over the past ten years the value of the index funds has grown to \$80bn as more and more pension funds are switching part of their money into this area.

The management fees are a fraction of those earned by an active pension fund manager which is bad news for many of the smaller firms which were set up to find aggressive stocks to enable their customers to show superior performances.

One of the main reasons why U.S. pension funds are adopting this more conservative line is that the figures show that the money managers are failing to achieve superior returns for their clients.

According to the Chicago-based SEI Funds Evaluation Services, only 26 per cent of the equity portfolios it tracked last year beat the S & P 500 index. Over longer periods most managers also underperformed the S & P 500.



Net results of Chrysler and Bethlehem Steel. Two U.S. companies not in the best of financial health, and which have taken steps to reduce their pension fund contributions.

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PROFILE: SMITHS INDUSTRIES

Replacement of home teams

FIVE years of change at Smiths Industries pension fund culminated in the appointment of Conrad Ritblat as property manager last year.

In May, the estate agent replaced the company's own property department which had played a key role in the development of the fund since the 1960s, building up the proportion of the fund invested in property to a peak of 50 per cent.

The appointment meant that the last and most important of the company's teams of in-house investment advisers was being replaced by outside professionals.

It was the end of a process which had begun in about 1979 with the appointment of Putnam Capital Management of the U.S. and Yamachi International (Europe) to advise on overseas investments, and had continued with stockbrokers Phillips and Drew, and L. Messel being brought in to manage UK equities and government securities respectively.

One impulse for change was the need for expert advice on increased overseas investment in the wake of the abolition of exchange controls in 1979; another was a general movement among pension funds in favour of greater reliance on outside external professional investment advisers.

Smiths Industries was also responding to recession. Like many other engineering companies it had to cut staff and consider which services could be bought in more cost-effectively. Mr Kevin Melia, the pension fund secretary, says: "The change affected specialist departments right across the board."

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Pension Fund Investment 7

Hedging proves expensive bloomer

International Exposure
JEREMY STONE

OVERSEAS INVESTMENT in 1984 is a subject which many pension fund managers might prefer their trustees to forget, as their regular report meetings come round.

For the first time since exchange control ended, funds were probably reducing their total exposure. The most cautious trustee might regard this as a mistake, since the highest total returns were to be found in overseas markets.

Worse, in a year when the opportunities for a sterling-based fund to make money on Wall Street were magnified by a steadily rising dollar, it all too often happened that much of the available return was thrown away by an over-cautious attitude to currency risk.

Not for the first time, currency exposure was the better part of an investment in U.S. equities — and, hedging the dollar was, with hindsight, an expensive bloomer.

To some extent, the mistakes of the past year can probably be put down to the previous pattern of relations between managers and their trustees, apparently influencing managers' behaviour on two levels, affecting the choice of underlying investments and the method of handling the associated foreign exchange exposure.

In both cases, an approach which was no doubt dictated by a wish to appear respon-

sibly cautious can be seen to have brought about an unhappy combination of increased cost and accentuated risk.

First, the choice of markets and of individual stocks. By and large the funds have interested themselves only in the largest and most liquid markets, Wall Street and Tokyo. And within those markets, the tendency has been to concentrate on types of equity that were regarded as relatively secure in the UK, notably technology stocks, with the accent on electronics.

In a disappointing American market last year, where the average return to a dollar investor was around 8 per cent, this policy led many a British fund to underperform quite drastically — as the small micro electronics companies took a bath.

Much the same thing happened in Japan, where most funds had concentrated on a sticky electrical sector and missed the sudden rise of bank shares.

This was none too surprising, since the doubling in bank shares which followed the Japanese-American agreement (and some strategic reshuffling of the bank's cross-holdings of each other's paper) took place in the space of about three days, for the previous three years bank shares had been virtually impossible to shift.

And although foreign managers were able to outperform the Japanese on their home pitch, this was as much as anything, the result of consistent net selling into a drifting market.

Before non-Japanese managers pile back in, it may be necessary for hi-tech and electronic issues to come back into favour. Meanwhile, the much better trend in Tokyo since last

summer appears to have caught Western investors still stuck in reverse gear. Pension funds included.

While these misfortunes afflicted the funds in their preferred markets, their performance was also suffering by lack of exposure elsewhere. It is easy enough to understand a reluctance to buy in the Hong Kong market while it was perched on the brink of political extinction, making it seem an unsuitable place for long-term assets. And the colony's predicament was given daily emphasis by events such as the flight to Bermuda of Jardine Matheson. But the apparent resolution of Hong Kong's political future made it the market of the year all the same.

For these varied reasons, many funds had a slightly and performance from their underlying overseas portfolios. Unfortunately, their decisions on how much exposure to take on will not have made them very much happier with this result. Admittedly, there was always a chance that the rate of overseas diversification would begin to slacken by last year.

If there was a target for the proportion of total assets lodged abroad, which for most funds will have been in the region of 20 per cent, five years of concentrated cash flow were just about sufficient to achieve it.

By 1984, unchanged policies as to the allocation of cash flow would have led to underperforming. On that ground alone, there might have been a decision to concentrate again on the home market — even without the magnet of British Telecom. In the event, the first two quarters also saw net sales of overseas equities, not just in Japan.

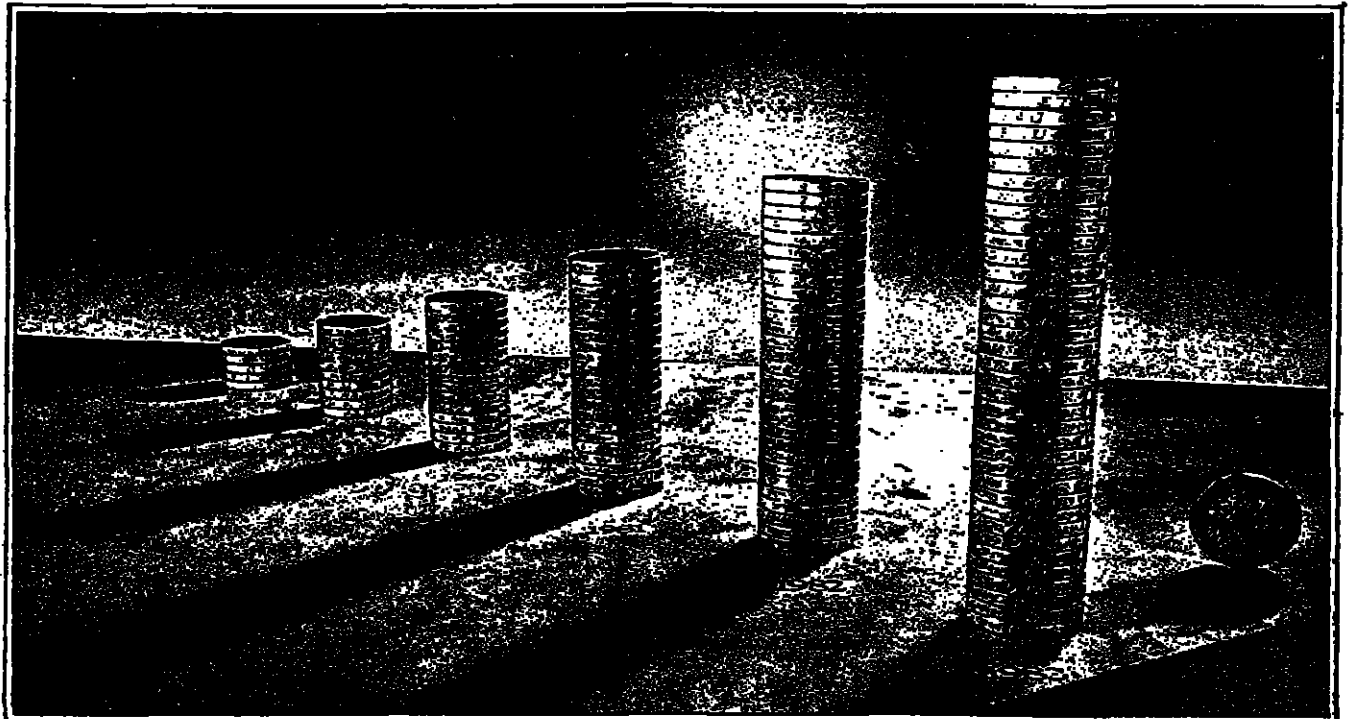
The resulting drop in the overseas proportion of total assets — from about 20 per cent

to something more like 17 — need not have been damaging if it had not been accompanied by moves to reduce the currency component of what was left, generally by means of matching forward sales of the investment currency. This has turned out to be controversial for two reasons.

As a matter of presentation, the currency book tends to be shown as a separate and cash consuming account, rather than as an adjunct to the specific investment which it is supposed to be protecting. That prevents some trustees from the cost of hedging in its true light — as an opportunity cost, used to buy the benefits of reduced volatility. There is instead a temptation to see the hedging as a currency as an objectionable form of speculation.

Even if the case for hedging — as risk management — is understood, there is a legitimate complaint against those managers who used the wrong instrument. Forward sales of currency may have appeared a cheap way of buying cover, but unlike options on Philadelphia or other stock exchanges, these deals were not allowable for tax. The fact that they may conveniently have been arranged by another department of the same merchant bank is a further cause for worry.

For the future, it is going to be hard work for managers to persuade their clients to pitch into Wall Street with sterling as close to parity with the dollar. And as for hedging dollars — forget it. Having been singled so badly last year, managers are determined not to make the same mistake. The argument that if the dollar was vulnerably expensive at \$1.10 it must be more so at \$1.15, is cutting very little ice just now.



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Exempt Unit Trusts
GEORGE GRAHAM

FIVE YEARS AGO exemption from capital gains tax on internal dealings was extended to unit trusts sold to the general public, as well as to those offered only to pension funds and charities.

Although their tax treatment is now the same as for other trusts, the older established exempt unit trusts have prospered and continued to grow in size, while an army of new funds has emerged, many of them investing in specialised or high risk markets. The unauthorised trusts among them have the additional advantage of exemption from corporation tax.

As well as providing a public and measurable market for sector performance, these newer unit trusts offer a convenient way for pension funds to venture into new markets. They are for funds that may

be too small to have their own portfolio in, say, Japan; or for larger funds dipping a toe into a market they have not yet developed any experience in.

Mr Colin Day, managing director of Henderson Pension Fund Management, says that in the past his group's two key exempt unit trusts have been Japan and North America. They are still the giants of his stable at £175m between them.

But the European fund, launched in 1980, is now doing well as institutions make their first attempt at entering a market where they have no experience. "Five years ago that was what they were doing with Japan," Mr Day says.

At M & G, however, investment director Mr Paddy Linaker says most pension funds seem not to mind putting their money into the same funds as the general public. There is a good deal of pension money in the group's ordinary Japan and North American unit trusts, he says.

But a fund restricted to institutions does have investment advantages over a public fund, which has to contend with more rapid flows of money in and out of the fund. Such

unauthorised funds can remain more fully invested, and this allows them to hold larger stakes in smaller companies without worrying about whether the shares can be sold easily to meet redemptions of units. They can also hold shares longer.

The opportunity to invest in smaller companies is one that several groups have taken up. Allied, County Bank, Henderson and Lazard, for example, run UK smaller company exempt funds, as Edinburgh Fund Managers does for Japan.

But other managers also look to this sector, even if not explicitly. Mr Gavin Gemmell, of Edinburgh-based fund managers Baillie Gifford, says investment in smaller companies is more or less a policy for his group's Japan Exempt fund, even though it is not spelt out in the trust deed. "People know we do a lot of work in smaller companies," he says.

Baillie Gifford chose to frame its Japan fund as an authorised trust because of the greater marketing freedom allowed. At the time of its launch managers could not even quote the price of their unauthorised units in newspapers.

But unauthorised unit trusts can take the strategy of investing in smaller companies a step further. Electra House, for example, manages a fund investing in the UK Unlisted Securities Market and others invest in completely unquoted companies.

A specialist in this is Lazard, which runs £5m in three regional exempt unit trusts, investing in, respectively Yorkshire and Humberside, the North East of England and Cumbria, and the North West. It has recently added a fourth investing in the Eastern Counties.

Although these funds have started off by investing mainly in listed companies capitalised up to £4m, the eventual goal is to place up to 70 per cent of the funds in unquoted companies.

Lazard says it believes there are many "attractive investment opportunities where the investment of long-term funds will assist the economic and industrial growth of a region as well as generate attractive long-term returns to the investors."

Unauthorised funds, which are restricted to professional investors, give other freedoms to the investment managers. Many invest in property — out of bounds to the authorised unit trust — and for international funds there is also greater freedom in the instruments that may be used to hedge currency exposure, such as financial futures and traded options.

For older funds as large as Schroder Special Exempt and M & G Charfund — both around the £100m mark — inertia keeps investors in. The penalties for large withdrawals are likely to add substantially to the cost of switching to another fund. Charfund, moreover, is in a class of its own as it is permitted to pay dividends without deduction of income tax.

But there is also a strong element of policy. "Pension funds like to be with other pension funds," explains Mr Day of Henderson. In addition there can be cost advantages.

Henderson charges an initial fee of 2 to 2.5 per cent, for instance, compared to a typical front end fee of 5 per cent for ordinary unit trusts. And annual management fees of 0.375 to 0.5 per cent compare favourably with those on a standard trust, which are usually 0.75 per cent and can be as high as 1.5 per cent for specialist funds.

In addition, managers do not trade in their own units. When an investor cashes in its units, the managers will generally liquidate them with the fund's trustees rather than holding them on their own books for resale to new investors at a potential profit.

The spread between bid and offer prices is also narrower. But since investors must often give notice of withdrawals, the managers can move the price down to a bid basis in the time that elapses before the units are actually redeemed.

Exempt unit trusts still account for only a small proportion of total pension funds under management. But it remains to be seen what developments will arise from the creation of a new category of "restricted unit trusts" envisaged in the Government's recent White Paper on financial services.



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Pension Fund Investment 8

Stiffer competition with business hard to come by

External Managers

BARRY RILEY

NOT SO long ago the big London merchant banks only had to sit and wait in their City parlours for corporate customers to knock on their doors and ask them to take on the burden of managing their pension fund portfolios.

Today such top banks as Warburg, Schroders, Robert Fleming, Morgan Grenfell and Hill Samuel still dominate the pension fund scene. But far from being a burden, management of such large, growing portfolios is now widely seen to be a profitable and attractive business.

Accordingly a host of other types of institution has moved into the market for fund management contracts, many of them seeking expansion from a base of other types of investment management, but a few directing themselves specifically to this sector.

The other main categories can be listed as other types of banks, such as clearing banks and overseas banks; insurance companies; investment trust and unit trust managers; stockbrokers; and independent specialists or "boutiques".

Although the size of pension funds under external management has been growing fast, it is far from an easy market to break into. Many of the key company contracts were locked up years ago, and by and large managers are rarely fired.

The market does, however, shift in various ways. Apart from the very small number of funds which sack their existing external managers because of dissatisfaction with performance or service, a rather larger number grow big enough to wish to break away from the insurance company schemes which dominate the lower end of the company sector. And at the top end of the size range, companies are inclined to split the fund between two or more managers.

Very large companies, of course, have the option of dropping their external managers

and bringing the investment responsibilities in-house. But in an era when decentralisation is fashionable, this is not a discernible trend at present.

The aim of the merchant banks is generally to offer an efficient, standardised product. They have built up considerable experience over the years, and can usually offer both solid research backup in London, and an overseas network of branches and correspondents. Fleming and Baring both offer particular expertise in the Far East, which has been an increasing area of pension fund involvement.

Ideally, a merchant bank will achieve slightly above average performance without the kind of gyrations which make trustees nervous.

Not everybody, of course, can beat the averages, even though statistics offered to prospective clients often suggest otherwise. The risk is that performance will be dull, and that clients will be faced with a rapidly changing sequence of ever more youthful Oxford graduates at quarterly meetings.

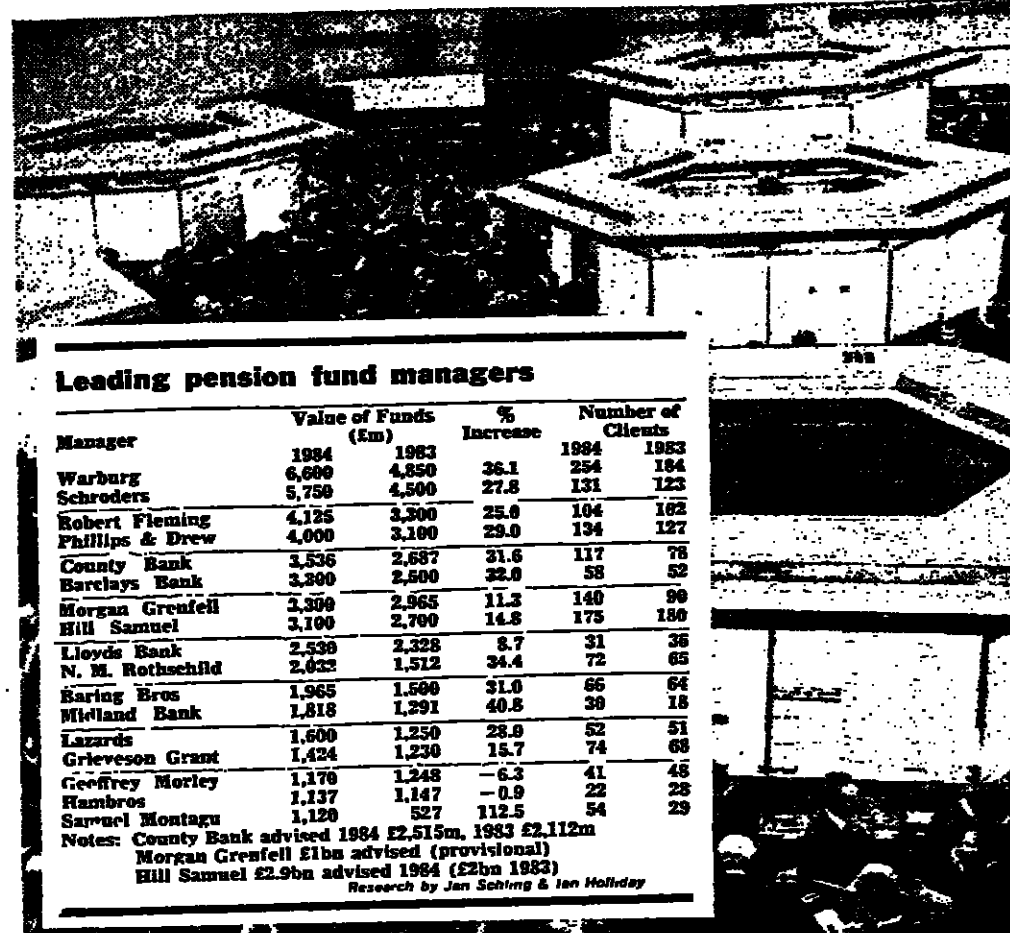
But it is worth noting that merchant banks are according more status to their investment specialists, and are developing profit-related remuneration packages to encourage stability at a time when good fund managers are regularly being approached by headhunters.

The clearing banks have had all the marketing advantages of the merchant banks, in terms of contacts and infrastructure, but have perhaps lacked a little of the merchant bankers' style.

They are certainly active in the pension fund business, and Midland, for instance, has been pushing for new clients on the back of some good recent performance figures.

The clearers are somewhat split in their marketing strategy, however. NatWest prefers to operate through its merchant banking subsidiary County Bank, and Midland itself is wearing two hats in that its subsidiary Samuel Montagu is a separate factor in the market place.

Stockbrokers have traditionally been important in the local authority pension fund market, but in recent years a few firms, such as Phillips and Drew and Greaveson Grant, have made



Leading pension fund managers

Manager	Value of Funds (£m)	% Increase	Number of Clients
Warburg	4,984	26.1	254
Schroders	4,550	27.5	131
Robert Fleming	4,125	25.0	104
Phillips & Drew	4,000	23.0	134
County Bank	3,536	26.7	117
Baring Bank	3,390	25.0	58
Morgan Grenfell	3,309	25.5	113
Hill Samuel	3,100	27.0	175
Lloyds Bank	2,530	23.2	31
N. M. Rothschild	2,523	24.4	72
Barings Bank	1,965	15.0	55
Midland Bank	1,815	12.1	30
Lazard	1,550	12.5	52
Greaveson Grant	1,424	12.3	74
Geoffrey Morley	1,170	12.4	41
Samuel Montagu	1,137	11.7	22
Samuel Montagu	1,120	11.2	54

Notes: County Bank advised 1984 £2,515m, 1983 £2,112m
Morgan Grenfell £15m advised (provisional)
Hill Samuel £2.9m advised 1984 (£2m 1983)
Research by Jan Schilling & Ian Holliday

substantial inroads into the private sector market.

Again they tend to offer middle of the road products, though P and D is willing to give specialised service.

Brokers are, of course, at the centre of the City revolution and nearly all are moving into new ownership. They will probably feel it appropriate to set up in separate premises from their parent groups, and will certainly have to change their charging systems (as indeed will the merchant banks, too).

In practical terms, the stockbrokers could disappear as a separately identifiable force in the pension fund market over the next couple of years.

Insurance companies would like to break into the self-administered market to compensate for the leakage of clients from the pooled fund sector, but they have to battle against a rather dull image.

Some have achieved good track records in their managed funds, however, and Scottish Amicable is one life office which has recently moved into the segregated fund management business.

Investment trust groups are among the newer contenders for

pension fund contracts. They also have an incentive to find growth outside their own sector, given that the number of investment trusts is tending to drop because of takeovers. But investment trust management firms tend to have only limited staffs, be inexperienced at marketing, and anyway are often concerned that their loyalty must be to their investment trust shareholders.

Relatively few of the Scottish management groups have made much of an impact, although Ivory and Sime, Murray Johnstone and Martin Currie are all active in the market place.

Just as the investment trusts themselves are developing more clearly defined, specialised roles, so these managers tend to offer a more specialised service to pension fund clients with the emphasis on international equity investment and high profile industry sectors.

In London, Henderson, Touche Remnant and GI are prominent among the broadly based investment and unit trust management groups which have expanded into pension fund investment.

Again, they possess specialised expertise which may help them

to compete for the segments of big pension funds set aside for more aggressive management. But their fees tend to be on the high side, and they do not find it easy to prise the big core portfolios out of the grip of the merchant banks.

Finally, there are the specialist independent pension fund managers, of which Geoffrey Morley and Partners is by far the largest, with others like Fraser Green and Walter Scott and Partners also in the running.

In the U.S., very large numbers of independent management firms have sprung up, but there does not appear to be the same entrepreneurial climate in the UK.

For such boutiques to prosper in Britain, the U.S.-style pension consultants—which advise on a range of managers offering clearly different approaches to investment—will have to gain a firmer foothold.

It will also be necessary for clients to acquire an attachment to individual managers rather than the organisation they work for—the kind of relationship which allowed Walter Scott to break away from Ivory and Sime, taking several important clients with him.

Crucial element is one of style

DISSATISFACTION with investment performance has grown among pension fund trustees over recent years, as few managers have been able even to match market indices. This has prompted a growing number of trustees to transfer the money they control from one manager to another.

But replacing one broadly balanced manager with another offering the same armoury of strategies is often a recipe for the same performance — and with an additional penalty for the cost of transferring the fund. This can be substantial, especially when only short notice is given for a switch.

So how do the trustees of a pension scheme set about making a management change that will improve not only performance but their long-term satisfaction with that performance?

Mr Colin Lever, senior partner of Bacon and Woodrow, believes that the crucial element in the relationship between the pension fund trustees and the investment managers is one of style.

He outlines the way his firm, one of the leading British consulting agencies, sets about helping a pension scheme select a manager.

First, it seeks to find out in detail what the client is looking for, and why. If the fund is leaving an insured scheme, it will want security. It may want personal attention though it has only £5m under management — or it may prefer to be rolled in with 200 other funds at a large bank. "If they are bored because they have been with a merchant bank, there is no point in referring them to another," Mr Lever says.

Then Bacon and Woodrow will draw up a list of perhaps eight or ten possible managers, and send questionnaires to each of these. Bacon and Woodrow has various drafts of its own for these questionnaires, but it often inserts the client's own questions.

On the strength of the investment managers' replies it will arrange to interview three or four managers. Bacon and Woodrow tries to conduct these in a single day, with perhaps an hour and a half for each manager—the so-called "beauty contest".

Finally, the firm will help the trustees draft their mandate to the investment managers. Mr Lever feels that few schemes

pay enough attention to the mandate, and a recent study by City Research Associates showed that only around 3 per cent of pension schemes make significant use of outside consultants in drawing up these investment guidelines.

Mr Lever says that changes in management are still very rare. "It needs either very poor performance for a number of years or a break of confidence," he states, and that break of confidence is most likely to be because the trustees feel that more junior managers are being assigned to their fund or because of continued administrative failures, not because of moderate performance.

In fact, many schemes will not sack their old manager outright, but will split the fund among two or more different managers. Mr Lever sees this as a sign of desperation, and says that it is only rarely a constructive policy.

The main problem is in the British investment market, where few managers have clearly defined and different strategies. A few, such as

Edinburgh-based Walter Scott and Partners, do offer a markedly different style, but most still regard balanced management as their bread and butter.

"Splitting in the U.S. I have much more intellectual sympathy with," Mr Lever says.

Mr Michael Phillips, of the leading American pension consultants Frank Russell, agrees. He sees two major inefficiencies in split funds: balanced managers will tend to take primary asset allocation decisions that offset each other, so that the overall asset mix of the fund remains virtually constant, but with the penalty of transaction costs; and their equity holdings will show the same tendency to act against each other, giving too diversified a portfolio.

But finding anything other than a balanced manager can be difficult. "There is a paucity of clearly differentiated styles," Mr Phillips says, though he does see a trend towards

increasing specialisation among British investment managers, and does find signs of a change in approach, particularly among the merchant banks.

Mr Ed Barksdale, of U.S. pensions consultants Rogers, Casey and Barksdale, notes that it is more difficult to find specialists in the UK because managers tend to be part of much larger organisations.

In many cases, he says, individuals are hampered by the rigidity of the institutions. But behind the organisational facade, he detects the same variety of individual styles as in the U.S.

And it is not just the investment managers who have to change their approach. If split funds are to perform well, for splitting to work, the trustees must adopt a hands-on attitude to asset allocation.

"Diversification should be a by-product of having different managers," Mr Barksdale says. "They should not be trading off diversification against performance."

This policy will often take the form of a core fund producing steady, low-risk returns, with one or more satellite funds offering higher potential reward but at higher risk.

This strategy, however, requires much closer attention to the question of risk, one that many trustees have tended to leave to their investment managers.

City Research Associates' survey threw up a considerable degree of confusion among those running pension schemes as to what constitutes risk: 20 per cent of the respondents were unable to say what they understood by risk.

So far, UK subsidiaries of American companies have led the way in adopting this approach to pension fund management. Mr Phillips, who is managing director of Frank Russell's British operation, says that his client list is still dominated by such companies, though British companies are now moving in the same direction.

But he rejects the claim that the American approach is responsible for a faster turnover of managers. Indeed, because of the stress his company lays on the individual quality of investment managers, it often argues against trustees who wish to switch manager because of a short-term performance failure.

Management Selection

GEORGE GRAHAM

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The partnership at work: Dick Fullames, Treasurer of General Electric Pension Trusts (centre), discusses global custody with Dave Mann, Chase NY (left) and Colin Grimsey, Chase London.

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SECTION III - INTERNATIONAL MARKETS

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WALL STREET

Cautious
return
to work

A CAUTIOUS mood prevailed as Wall Street returned to work from Washington's birthday holiday, with market analysts awaiting today's appearance by Mr Paul Volcker, the Federal Reserve chairman, before the Senate Banking Committee, where he will spell out the Fed's policies for 1985, writes Terry Byland in New York.

But any short-term worries over the Fed's credit stance were calmed by a further round of overnight system repurchase arrangements, announced when federal funds edged up to 8 1/4 per cent.

Stock prices rallied from some early profit-taking and turnover remained in the high range of recent sessions.

Selling was light, however, and prices soon steadied and traded for the rest of the session at levels only a shade off from Friday's closing quotations. Turnover was sharply down from recent levels, and only 90.8m shares changed hands.

At the close the Dow Jones industrial average was a net 1.43 points down at 1,280.59. Broader market indices, including the American Stock Exchange and the Standard &

Poor's 500 indices, showed minor falls.

The renewed surge in money supply has raised fears in the credit market that the Fed may be forced to tighten its policies later in the year as the economy gathers pace. The Fed disclosed last week that it eased policy in December and market analysts are now anxious to hear what Mr Volcker will tell the Senate committee about more recent decisions.

In the stock market, there was modest profit-taking in some blue chip stocks and a rash of weak spots among the takeover and similar special situation stocks also depressed the market opening.

The market leaders were little changed from Friday's closing prices. General Motors added 5/8 to \$70 1/4, with the new "E" stock issued as part of the purchase of Electronic Data Systems, traded at \$64 1/4, up 5/8 from the issue price. Ford was little changed after an increased dividend payment from Ford Canada, which added \$6 1/4 to \$108.

Northrop at \$41 1/4 was 5/8 up after results and fellow defence industry leader, Martin Marietta added \$2 1/4 to \$53 1/4. But uncertainties over the future shape of the railway industry took 3/4 off Georgia-Pacific, at \$25 1/4, and 3/4 off Chicago Milwaukee at \$14 1/4.

Deere, the tractor and farm equipment manufacturer, shed 3/4 to \$30 1/4 after disclosing its latest trading fortunes. Texas Instruments dipped \$1 to \$117 1/4. Stock in Philbro-Salomon, the big investment banking and securities house which is re-structuring its Philipps Bros commodity operations, fell \$1 1/4 to \$37 1/4 after disclosing trading results.

Stauffer Chemical stock was suspended at \$21 1/4 on the NYSE ahead of the \$1.25bn takeover offer from Chase-Brown-Pond's but returned later to trade up 5/8 at \$27 1/4. Chase-Brown, also suspended at one stage, returned to trade down 3/4 at \$33 1/4.

Other takeover features included Phillips Petroleum, 3/4 off at \$47 1/4 as Wall Street awaited news on the financing of Mr Carl Icahn's \$60 a share offer. Unocal fell \$1 1/4 to \$44 1/4 in the absence of a further move by Mr T. Boone Pickens who has been a buyer of the stock.

In the credit markets, the Fed's intervention with another round of repurchases - the fourth consecutive trading session to be granted liquidity help and the third tranche from the Fed's own accounts - steadied bonds, which had opened lower after confirmation of another increase in housing starts last month.

Long-dated issues were no more than a shade off at mid-session, and two-year issues held steady ahead of today's sale of \$9bn in Treasury securities. Money market rates fell by 10 basis points despite continued firmness in federal funds. But Treasury bills showed little change as the market awaited the weekly bill auction late in the day, postponed by the Washington birthday break.

LONDON

Exporters
singled out
for support

INDUSTRIAL stocks with overseas earnings potential came in for support during an otherwise drab session in London. Investors singled out several groups with heavy export orders to the U.S. after a further surge in the dollar against most major currencies.

Gilt-edged quotations ended with minor changes in either direction but specialist demand took Exchequer 11 per cent 1989 up 1/4 to 98 1/4. The stock will be quoted clear of accrued interest this morning.

The FT Ordinary share index closed 7 points higher at 977.5 after having opened the session marginally lower.

Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31

HONG KONG

NEWS OF a revised bid from Tan Sri Khoo Teck Puat for Wheelock Marden injected life into comparatively subdued early trading in Hong Kong and drove profit takers from their positions of authority. After having dropped 20 points during the morning under the weight of profit taking the Hang Seng index rallied to close 7.99 higher at 1435.17.

Following the announcement of the revised HK\$7.10 a share bid, Wheelock Marden's shares rose from HK\$6.40 to HK\$7.10. Exchange authorities stepped in to suspend trading in the stocks shortly before the close of trading.

Among other key issues, Bank of East Asia rose 10 cents to HK\$24.70, Swiss Pacific 10 cents to HK\$24.90. Jardine Matheson was actively traded, despite a company denial that a takeover bid for the company was in the offing. It firmed 10 cents to HK\$10.10 after trading as high as HK\$10.30.

AUSTRALIA

FIRM BUYING demand in Sydney pushed the All Ordinaries index to another record level, closing up 4.5 points to 795.0 to eclipse Monday's peak.

Local and international support backed the advance, with rises outnumbering falls by 239 to 141.

Gold stocks were in demand during a strong session for the mining sector. Placer closed 50 cents higher at A\$25.0, Central Norseman rose 16 cents to A\$8.06 and Poseidon firmed 15 cents to A\$8.35.

Among the industrials, Elders IXL firmed 7 cents to A\$3.14 following announcement of the company's 21 per cent rise in interim earnings.

SOUTH AFRICA

A FIRMER tone among gold shares appeared during trading in Johannesburg, buoyed by a sharply weaker rand and despite a lower bullion price.

Heavyweights generally gained ground with Kloof up 50 cents to R70.50 and Blyvoor 25 cents higher to R18.25. Mining financials and other mining stocks were mostly unchanged. Impala Platinum eased R2 to R22.50 after news that its first half earnings had fallen because of heavy foreign exchange losses. Industrials were thinly traded and no trend developed across the sector.

CANADA

SELLERS returned to dominate trading in Toronto. During a busier morning session losses outnumbered gains by more than two-to-one after a weak opening on Wall Street.

Canadian Tire, which on Monday fell 3 1/4 after the report of a fourth-quarter loss, was down a further 3 1/4 at C\$6 1/4 in active trading.

Gold stocks came under pressure, and this was reflected in a relatively sharp slide in the index.

Trading in Montreal was also weaker, with only one of the four major indices higher at mid-session.

KUALA LUMPUR

Mr Daim
asserts his
authority

WHEN MR DAIM Zaimuddin, the Malaysian Finance Minister, was asked why the Capital Issues Committee (CIC) - the country's powerful watchdog of the securities industry - was being transferred from the central bank to the Treasury, he replied: "Because I am the minister. I am running the show," writes Wong Su-long in Kuala Lumpur.

Since becoming Finance Minister seven months ago, Mr Daim, 45, a wealthy businessman and close confidant of Dr Mahathir Mohamad, the Prime Minister, has removed any doubt he was in control of Malaysia's fiscal and monetary policy.

His announcement on Monday that all new public listings and new share issues were to be suspended temporarily "until the stocks market improves and has consolidated itself" has been welcomed by stock brokers as a much needed boost to the lethargic Kuala Lumpur Stock Exchange (KLSE). But it has left merchant bankers shocked at the prospect of losing out on a lucrative source of business.

No other Malaysian Finance Minister has exerted so much influence on the KLSE, although there is much conjecture about why Mr Daim is doing so.

Over the past 18 months while the world's major bourses put on impressive gains in response to economic recovery, the KLSE and its closely linked neighbour, the Singapore Stock Exchange (SSE), had remained depressed.

Between January and December 1984, the KLSE industrial index fell 20.5 per cent to 511 points. There was a mild Chinese New Year rally at the end of last month, but it has since fizzled out.

A good number of counters are at their three-year low and selling below net asset value.

The Government is known to have been concerned that the protracted depressed state of the securities market was spilling over to other areas and was beginning to affect investors' confidence in the economy.

The Singapore market was closed yesterday at the start of lunar new year festivities.

While domestic political troubles and the fallout of the Bank Bumiputra Hong Kong loan scandal have had an adverse impact, Mr Daim feels that the real culprit is the proliferation of scrip on the market at a time of tight liquidity.

In recent years, there has been something of an explosion of share issues. Last year, KLSE companies raised a total of 2.8bn ringgit (\$1.12bn) through share issues, compared with 2bn ringgit in 1983 and 800m ringgit in 1982.

"Currently, there are too many shares chasing too few dollars," said Mr Abdul Razak Sheikh Mahmood, the KLSE chairman.

The situation is being aggravated by Malay businessmen selling, in Mr Daim's words, "to make a quick buck in the market."

Under the Government's new economic policy, Malaysian incorporated companies, whether foreign or local owned, have to divest 30 per cent of their equity to Malays.

These Malay share issues are often given out at hefty discounts compared with the market price, and many Malays, with the right connections, have made small fortunes by getting bank loans to take up these special allotments and unloading them at the earliest opportunity.

Mr Daim wants this to be stopped. Future Malay share allotments are expected to set a minimum time that shares are to be held.

While the Government and the stock broking community may feel the KLSE needs some reform, many analysts do not feel the market has reached its bottom.

"True, there are now a few good buys, but generally the KLSE is still over-priced. Price earning ratios of most counters are still above 18 and companies are expected to report lacklustre results in the coming weeks," an analyst said.

"Frankly, we were caught by surprise," a leading merchant banker commented. He thinks that the country's 12 merchant banks would be badly hit by the temporary suspension of new public listings.

Malaysian merchant banks earn a substantial portion of their income by advising corporate clients on new listings, rights issues, mergers and acquisitions.

Their fees and underwriting commission could range from 500,000 ringgit to a few million ringgit depending on the size of the issue.

Last year, there were 14 new public listings, with a total paid up capital of 522 ringgit.

Merchant bankers disagree that new public listings tend to depress the market because the amount offered to the public is rather small.

"How the market performs depends on many factors, in particular the state of the economy and the political environment. Suspending new listings might help, but not very much," a merchant banker said.

It is also unclear whether the suspension of new listings would affect the Government's privatisation programme, which is crucial to the achievement of the new economic policy target of 30 per cent Malay corporate ownership.

Several government agencies, such as the telecommunications department and Malaysian Airline System, have commissioned merchant banks to advise on their privatisation and are planning to seek KLSE quotations next year.

The only consolation for merchant banks is that Mr Daim has held out the possibility the Government might allow merchant banks and foreign companies to take up equity stakes in Malaysian stockbroking firms.

TOKYO

Blue chip
buying gives
strength

AN ABSENCE of buying incentives left Tokyo to open dull yesterday, but the mood brightened later when the dealing divisions of leading brokerage houses bought some blue chips in anticipation of a firmer Wall Street after the U.S. three-day holiday weekend, writes Shigeo Nishitani of Jiji press.

The Nikkei-Dow market average gained 7.49 to 12,156.64 on a volume of 287.94m shares compared with Monday's 243.18m. Losses exceeded gains 385 to 352, with 166 issues unchanged.

The yen's drop below 261 to the dollar depressed some oil and power stocks at one stage. Hitachi dipped temporarily on a report that declining semiconductor prices could put a sharp brake on the firm's profit growth for the business year ending in March.

The market tone changed in the afternoon, however, as leading brokerage houses started purchasing blue chips, notably those related to compact disc audio players. Nippon Gakki rose Y50 to Y2,230 on the day's third most active trading of 6.33m shares and Sony jumped Y70 to Y4,400. Nippon Columbia came eighth on the active list with 4.25m shares changing hands. It advanced Y40 at one stage, but closed Y20 down at Y1,860 under profit-taking pressure.

Among precision instruments, Olympus added Y20 to Y1,420 and Casio soared Y110 to Y1,930 in brisk trading. They were among the 20 most active issues.

Elsewhere, Nippon Kinzoku finished Y41 higher at Y635, reflecting increasing demand for amorphous alloy powder, and Riken Corp registered a Y26 rise to Y475. Tokyo Electric gained Y60 to Y1,610.

Mitsui Mining and Smelting, which attracted speculative interest on Monday, remained at the top of the active list with 8.56m shares traded. But it closed the day Y18 lower at Y501 amid sharp fluctuations. Yahagi Iron, which advanced sharply on Monday, lost Y23 to close at Y455. Nishi-Nippon Railroad added Y16 to Y203.

Biotechnology-related stocks continued to lose ground, with volume shrinking under pressure from the rising margin buying balance. Kuraray dropped Y30 to Y1,000 and Yamaguchi Pharmaceutical plunged Y130 to Y3,770. Mochoida Pharmaceutical suffered another daily limit loss of Y500 to Y11,850.

Bond prices eased in this trading on both the over-the-counter and inter-broker markets. Major institutional investors, unable to identify the causes of the recent see-sawing in the yen-dollar exchange rate, again became cautious.

Small-lot selling, which reflected the yen's decline, pushed up the yield on the benchmark 7.3 per cent government bonds, maturing in December 1993, to 6.77 per cent from Monday's 6.755 per cent.

EUROPE

Dollar surge
prompts
buying wave

THE RENEWED surge in the dollar yesterday prompted a further wave of buying activity that took a number of major European bourses back to their record-setting ways.

In Frankfurt, heavy foreign demand fuelled a sharp rise in hectic trading, during a bourse session which began an hour early to take account of the Carnival half day holiday.

The Commerzbank index, not calculated on Monday, put on 11 points from Friday's level to a record 1,181.0. This was 8.9 points higher than the previous peak set in January 22.

This latest surge coincided with a report from Deutsche Bank forecasting that West German exports can be expected to grow this year at the same real 9 per cent level recorded in 1984. The report added that foreign orders in the fourth 1984 quarter were a real 10 per cent higher than a year earlier, with particularly strong growth in foreign orders for capital goods and cars.

In the motor sector, BMW added DM 15.50 to DM 365.50, after a day's high of DM 367.50, in continued response to Monday's results. Daimler finished DM 14 higher at DM 680, Volkswagen DM 4.50 firmer at DM 198.70 and Porsche DM 26 ahead at DM 1,256.

Strong demand was also seen for chemicals, boosted by upward market revisions of the sector's corporate earnings prospects. BASF rose DM 3.80 to DM 192.80, Bayer DM 1.90 to DM 200 and Hoechst DM 2.50 to DM 192.70.

Retailers, neglected in recent weeks, made an attempt to catch up with the rest of the market. Karstadt scored a DM 8.50 gain to DM 220, Kaufhof rose DM 12 to DM 222 and Herten added DM 3.50 to DM 167.50.

Banks and engineering were mixed and among metals firms, Degussa rose DM 5 to DM 358 but Metallgesellschaft fell DM 2 to DM 248.

Steelmaker Klöckner-Werke eased 70 pf to DM 71.30 as the state of Lower Saxony halted disbursements of aid in response to the company's plans to close a plant near Osnabrück.

Bond prices fell back as banks lightened their portfolios in low turnover. The Bundesbank bought a small DM 5.7m of paper after purchases totalling DM 46.2m the previous day.

Strong overseas demand for Amsterdam stocks on top of active domestic buying, spurred the ANP-CBS General index up 1.8 to a record 203.1.

All sectors showed strength with internationalers doing particularly well.

Royal Dutch advanced Fl 2.80 to Fl 205.90, Unilever Fl 2.30 to Fl 340.30 and Akzo 70 cents to Fl 105.80.

Bond prices eased amid market rumours that the Government would offer a new state loan today, paying a higher coupon than rates seen in the market over the past two weeks.

A firmer tone in Paris took the CAC General index up 0.6 to a peak of 201.50. The continued strength of the market caused some surprise since many operators had begun settling accounts ahead of the new monthly trading account which begins today.

Demand for financials and some industrials underpinned Zurich's advance and the Swiss Bank industrial index put on 2.5 to a record 418.40.

Bond prices were little changed in restrained turnover with investors holding back amid continuing concern about the outlook for interest rates.

Brussels moved briskly ahead with the SE index up 15.79 to 2,178.55 amid market expectations of easing domestic interest rates. Utilities were broadly higher after a week of lacklustre trading.

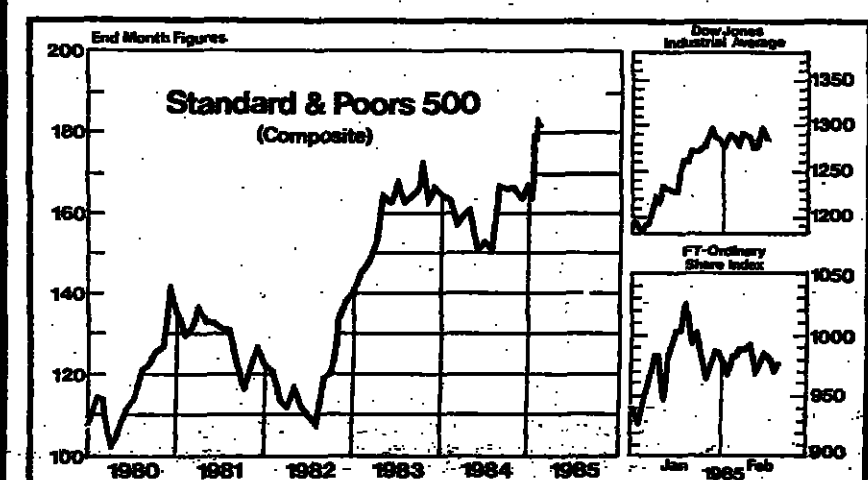
Profit-taking and liquidation of speculative positions left Milan sharply lower in early trading but a resumption of institutional demand later enabled the bourse to close mixed.

Olivetti added Lit 75 to Lit 965, as it announced plans to take a stake in Acorn, the troubled UK computer company.

Madrid was lower, reversing recent gains while Stockbaba was also lower as the central bank announced that net purchases of Swedish shares by foreigners surged to SKr 977m in January from SKr 55m in December. By far the highest volume - SKr 447.2m - was in Volvo whose shares yesterday added SKr 2 to SKr 278.

In Vienna, the Credit Aktien index added 0.84 to a further record of 65.80.

KEY MARKET MONITORS



NEW YORK	Feb 19	Previous	Year ago
DJ Industrials	1,280.59	1,282.02	1,148.87
DJ Transport	632.20	629.21	502.31
DJ Utilities	150.39	150.85	124.66
S&P Composite	181.33	181.80	155.74

LONDON	Feb 19	Previous	Year ago
FT Ord	977.5	970.5	819.3
FT-SE 100	1,275.9	1,263.7	1,041.9
FT-A All-share	613.6	612.2	494.3
FT-A 500	671.88	669.8	529.23
FT Gold mines	503.4	511.4	632.4
FT-A Long gilt	10.79	10.78	10.21

TOKYO	Feb 19	Previous	Year ago
Nikkei-Dow	12,156.64	12,149.15	9,825.1
Tokyo SE	947.18	946.91	768.49

AUSTRALIA	Feb 19	Previous	Year ago
All Ord.	795.4	790.5	750.4
Metals & Mins.	466.6	460.1	520.1

AUSTRIA	Feb 19	Previous	Year ago
Credit Aktien	65.80	64.98	55.28

BELGIUM	Feb 19	Previous	Year ago
Belgian SE	2,178.55	2,162.76	-

CANADA	Feb 19	Previous	Year ago
Toronto	2,140.40	2,147.26	2,191.0
Metals & Mins.	2,609.70	2,608.16	2,363.0
Montreal	131.10	125.77	117.05

DEMARK	Feb 19	Previous	Year ago
Copenhagen SE	175.61	175.29	207.06

FRANCE	Feb 19	Previous	Year ago
CAC Gen	201.5	200.9	159.6
Ind. Tendance	108.1	108.9	85.2

WEST GERMANY	Feb 19	Previous	Year ago
FAZ-Aktien	406.15	407.70	357.6
Commerzbank	1,181.0	1,170.0	1,055.6

HONG KONG	Feb 19	Previous	Year ago
Hang Seng	1,435.17	1,427.18	1,094.87

ITALY	Feb 19	Previous	Year ago
Banca Comm.	285.58	288.22	219.37

NETHERLANDS	Feb 19	Previous	Year ago
ANP-CBS Gen	203.1	201.3	161.3
ANP-CBS Ind	160.6	159.4	132.5

NORWAY	Feb 19	Previous	Year ago
Oslø SE	325.94	322.51	236.29

SINGAPORE	Feb 19	Previous	Year ago
Straits Times	closed	810.8	1,037.13

SOUTH AFRICA	Feb 19	Previous	Year ago
Gold	918.5	911.5	915.4
Industrials	988.0	970.8	969.3

SPAIN	Feb 19	Previous	Year ago
Madrid SE	115.20	116.23	83.23

SWEDEN	Feb 19	Previous	Year ago
J & P	1,441.70	1,437.05	1,547.23

SWITZERLAND	Feb 19	Previous	Year ago
Swiss Bank Ind	418.4	415.9	371.5

WORLD	Feb 19	Previous	Year ago
Capital Int'l	196.8	197.3	179.9

GOLD (per ounce)	Feb 19	Previous	Year ago
London	\$302.75	\$304.50	\$304.50
Zurich	\$302.65	\$304.25	\$304.25
Paris (Baring)	\$302.16	\$303.59	\$303.59
Luxembourg	\$302.85	\$303.00	\$303.00
New York (Apr)	\$308.40	\$303.80	\$303.80

* Latest available figures

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Please note that International Gold Corporation does not provide a buying or selling service.

Continued on Page 27.

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WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON			
Feb. 19	Price	±	or	Feb. 19	Price	±	or	Feb. 19	Price	±	or	Feb. 19	Price	±	or	Feb. 19	Price	±	or	Stock	Price	±	or	Stock	Price	±	or
Creditanstalt	233			AEG Telef.	113	+0.5		Bergen Bank	165	+2.5		Gen Prop Trust	2.25	+0.05		MHI	347	+2		Stock	Price	±	or	Stock	Price	±	or
Gesam	412	-12		Allianz	1,048	+1.5		Borregaard	385	-15		Hardie (A&M)	3.2	+0.05		Mitsui	350	-7		ADP	12			ADP	12		
Interim	460			Bayer	200	-1.5		Christiansen	180	+1		Hartog Energy	4.15	+0.05		Nissan	255	-4		AB	12			AB	12		
Landesbank	321	-1		S&P	210	-0.5		Alfonsa	180	+4		Herold W/Times	2.05	+0.05		Nippon	420	-10		AB	12			AB	12		
Remise	348	-2		S&P	210	-0.5		Alfonsa	180	+4		Kia Gold	0.13	+0.01		Nippon	420	-10		AB	12			AB	12		
S&P	348	-2		S&P	210	-0.5		Alfonsa	180	+4		Land Lease	2.67	+0.04		Nippon	420	-10		AB	12			AB	12		
Verkehrsbank	362	-17		S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
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				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
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				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
				S&P	210	-0.5		Alfonsa	180	+4		Mayne Nickel	3.36	+0.06		Nippon	420	-10		AB	12			AB	12		
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LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Late U.S. support extends sharp gains in select band of international stocks

Account Dealing Dates
Option
First Declared Last Account
Dealings from Dealings Day
Feb 11 Feb 21 Feb 22 Mar 4
Feb 25 Mar 7 Mar 8 Mar 15
Mar 11 Mar 21 Mar 22 Apr 1
New Dealings from Dealings Day
from 9.30 am two business days
earlier

One of the few features to emerge from a drab trading session in London yesterday was a marked revival in a select band of international stocks. The demand was in recognition of their overseas earnings potential on the back of an overall strengthening dollar. Most leading currencies suffered the backwash of the latest outbreak of dollar enthusiasm and sterling performed well to close only slightly lower on balance.

Investors otherwise showed little inclination to commit funds. Budget possibilities were an inhibiting influence with traders doubting the Institute of Fiscal Studies' assumptions of scope for taxation cuts around £1.5bn. A Public Sector Borrowing Requirement now likely to exceed £10bn for 1984-1985 also put a damper on sentiment.

Business in the gilt-edged sector was especially slow. Professional operators were reluctant to take a view because of the market's recent volatility, while the insurance societies seemed content to wait a more settled interest rate situation. Money market rates held close to the current 14 per cent level of bank base rates. Gilt-edged quotations ended with minor changes in either direction but specialist demand took Eschbacher 11 per cent 1988 up to 84; the stock will be quoted closed at accrued interest this morning.

American support drawn by the high-flying dollar took selected blue chip industrial shares higher still in the afternoon. ICI, scheduled to announce the preliminary statement on Thursday week, was the main target but BTR, Bechem, Hawker Siddeley and British Industries all achieved double-figure rises. Partly as a result of these sharp gains, the FT Ordinary share index closed 7 points up at 877.4 after having opened the session marginally lower.

Insurance dip and rally

A Savory Mills seminar at which speakers expected to view that the Chancellor would make no major changes to the current rules on pension tax relief in the forthcoming Budget helped insurance recover strongly from weak opening. Life issues rallied well to close firmer on the day with London and Manchester finally 12 up at 570p, after 640p, and Legal and General 5 better on balance at 550p, after 575p. Pearl were 1 deader at 511, after 511, and Prudential 5 to the good at 530p, after 515p. Composites were

also dull initially, but here too, prices staged a good recovery to close virtually unchanged on the day.

The major clearing banks held up well in the face of further worries about the South American debt situation; notes that the Argentine economy minister had resigned caused little more than a dribble of selling and prices subsequently steadied to close virtually unchanged. Elsewhere, recently-dull Royal Bank of Scotland rallied 4 to 238p on the appearance of "cheap" buyers and the new nil paid shares hardened a couple of pence to 27p premium.

Wallpaper and fabric designers Osborne and Little, which staged a good debut in the Unlisted Securities Market on Monday, attracted fresh support and rose 15 to 218p compared with the placing price of 125p. Breweries regained a certain level of composure after Monday's setback as Whitebread's legal battle in the U.S. was affirmed 5 to 500p, while Allied Lyons hardened a couple of pence to 172p. Whitebread's

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FINANCIAL TIMES STOCK INDICES

	Feb. 18	Feb. 19	Feb. 20	Feb. 21	Feb. 22	Year ago
Government Secs.	78.76	78.88	80.15	78.05	79.55	85.08
Fixed Interest	83.70	83.97	83.53	83.98	84.48	87.09
Ordinary	877.5	877.0	878.5	884.7	877.9	819.3
Gold Mines	508.4	511.4	495.5	493.7	490.3	553.4
Ord. Div. Yield	4.40	4.44	4.40	4.37	4.35	4.49
Earnings, Yld. (Full)	11.00	11.11	10.99	10.90	10.96	11.04
P/E Ratio (net)	11.00	11.11	10.99	10.90	10.96	11.04
Total Bargains (Est.)	25,408	24,768	24,448	25,686	24,081	25,280
Equity turnover (m)	1,331.85	1,425.45	1,468.85	1,500.51	1,416.35	1,398.41
Equity bargains (m)	24,815	22,119	21,545	20,076	18,197	18,497
Shares traded (m)	156.5	151.5	155.5	170.5	151.5	145.5

10 am 869.5, 11 am 872.3, Noon 873.2, 1 pm 874.1, 2 pm 874.5, 3 pm 874.7.

Base 100 Govt. Secs. 15/10/76, Fixed Int. 1928, Ordinary 1/7/76.

Gold Mines 12/9/76, SE Activity 1974.

Latest Index 91-246 8028.

Nil=10.00.

HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Since Completion	Feb. 18	Feb. 19
Govt. Secs.	82.77	127.4	49.18	140.5
Fixed Int.	87.48	150.4	50.52	145.5
Ordinary	1084.5	150.4	50.52	145.5
Gold Mines	711.7	150.4	50.52	145.5

208p. Secondary currencies were irregular. Vantana Vignola, preliminary figures expected next Tuesday, rose 5 to 256p, while buyers displayed fresh interest in Time Products, 1½ up at 33p, and in Combined English, 4 better at 105p. USM-owned United States Steel rose 3 to 500p. Among Contractors and Construction issues, George Wimpey shed 2 to 100p on lack of interest, while recently-firm Ward Holdings eased 3 to 160p; the latter's annual results are due tomorrow. Elsewhere, Henderson Group firmed 5 to 256p, while buyers displayed fresh interest in Time Products, 1½ up at 33p, and in Combined English, 4 better at 105p.

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sectors again centred on Jaguar: sold down to 318p in the early business amid renewed fears of U.S. import controls, the shares

fell 11 to 318p. Distributors featured fresh strength in takeover favourite Applard, 7 up at a 1984/85 peak of 53p. Alexander's, in related response to the reduced full-year loss and proposed 10 per cent scrip issue, improved 2½ at 91p. Lex Service, depressed last week following a sharply reduced profit forecast from brokers Phillips and Drew, eased 15 further to 225p as sellers held away following continued advice in newspaper city columns.

Leading Properties traded on a steady note. Land Securities slipped to 250p initially, but later reverted to the overnight level of 254p. MEPC, a particularly dull market on Monday, lost a penny more to 256p in the afternoon. Occasional support on the other hand, Great Portland Estates attracted occasional interest and firmed 2 to 150p, while Peachey improved the same amount to 246p following the satisfactory annual results. Stock Conversion settled a few pence deader at 418p, but recently-firm Newview Estates lost 10 to 215p.

Textiles pursued no set trend. Teatol, currently in receipt of an offer from Entrad of Australia, firmed a few pence to 130p, while the common to Sirdar, 130p, and recent speculative favourite David Dixon, 160p.

The cautious tenor of the Press response to the proposed association between Aitken House and Fleet Holdings left the former 11 off at 182p. Fleet, which revealed excellent interim figures on Monday, shed 3 to 256p.

Britoil gain ground. A gradual improvement in leading Oils gathered pace after hours and Shell settled 5 to the good at a year's best of 785p, while BP added a like amount at 570p. Royal Dutch closed deader at 504, after a 1984/85 high of 590p.

Britoil was particularly impressive late, and moved ahead to close at 250p for a net gain of 10. Enterprise put on 5 to 197p and Barmah edged up 2 to 217p. Tricentral hardened a shade to 200p in ex-rights issue, while the 11 per cent convertible stock settled at £15 premium, after opening at £15 and touching £14½ premium.

Secondary issues were much quieter. Western Resources gave up 10 to 250p owing to profit-taking, while Irish issues showed Oceania Hydrocarbon 10 lower at 165p and Bryson 4 off at 105p.

Impala weak. Impala Platinum was a major casualty in generally depressed mining markets and fell a full point to £10½ following the South African Golds with wide-spread losses but fell only a few pence to 503½, its first decline in six trading days. Losses in the heavyweights

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ranged to £21, as in Ramoneta, 558, but the majority of issues showed falls in the region of 5 to 15. Cheaper-priced issues came under pressure in mid-morning with Unilever and Welkom down 20 apiece at 653p and 655p respectively.

South African Financials were easier when changed. Anglo American Corporation, rumoured to be interested in Far Eastern expansion, was a fraction off at 511½. AngloGold fell 4 to 275½ and coal producer Transvaal Consolidated Land lost 2 to 238. Elsewhere, Minsore gave up 10 to 740p following the results from its U.S. associate Phibro Salomon.

UK Financials showed Consolidated Gold Fields a few pence easier at 518p, reflecting the trend in both gold and gold shares, but Rio Tinto-Zinc staged a good rally from 50 initially, depressed 650p and closed a net 5 firmer at 600p following renewed American buying.

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BRITISH FUNDS

1984-85 High Low Stock Price Div Yld %

"Shorts" (Lives up to Five Years)

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
100	100	100	100	100	100
101	101	101	101	101	101
102	102	102	102	102	102
103	103	103	103	103	103
104	104	104	104	104	104
105	105	105	105	105	105
106	106	106	106	106	106
107	107	107	107	107	107
108	108	108	108	108	108
109	109	109	109	109	109
110	110	110	110	110	110
111	111	111	111	111	111
112	112	112	112	112	112
113	113	113	113	113	113
114	114	114	114	114	114
115	115	115	115	115	115
116	116	116	116	116	116
117	117	117	117	117	117
118	118	118	118	118	118
119	119	119	119	119	119
120	120	120	120	120	120

Five to Fifteen Years

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
121	121	121	121	121	121
122	122	122	122	122	122
123	123	123	123	123	123
124	124	124	124	124	124
125	125	125	125	125	125
126	126	126	126	126	126
127	127	127	127	127	127
128	128	128	128	128	128
129	129	129	129	129	129
130	130	130	130	130	130
131	131	131	131	131	131
132	132	132	132	132	132
133	133	133	133	133	133
134	134	134	134	134	134
135	135	135	135	135	135
136	136	136	136	136	136
137	137	137	137	137	137
138	138	138	138	138	138
139	139	139	139	139	139
140	140	140	140	140	140

Over Fifteen Years

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
141	141	141	141	141	141
142	142	142	142	142	142
143	143	143	143	143	143
144	144	144	144	144	144
145	145	145	145	145	145
146	146	146	146	146	146
147	147	147	147	147	147
148	148	148	148	148	148
149	149	149	149	149	149
150	150	150	150	150	150
151	151	151	151	151	151
152	152	152	152	152	152
153	153	153	153	153	153
154	154	154	154	154	154
155	155	155	155	155	155
156	156	156	156	156	156
157	157	157	157	157	157
158	158	158	158	158	158
159	159	159	159	159	159
160	160	160	160	160	160

Undated

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
161	161	161	161	161	161
162	162	162	162	162	162
163	163	163	163	163	163
164	164	164	164	164	164
165	165	165	165	165	165
166	166	166	166	166	166
167	167	167	167	167	167
168	168	168	168	168	168
169	169	169	169	169	169
170	170	170	170	170	170
171	171	171	171	171	171
172	172	172	172	172	172
173	173	173	173	173	173
174	174	174	174	174	174
175	175	175	175	175	175
176	176	176	176	176	176
177	177	177	177	177	177
178	178	178	178	178	178
179	179	179	179	179	179
180	180	180	180	180	180

Index-Linked

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
181	181	181	181	181	181
182	182	182	182	182	182
183	183	183	183	183	183
184	184	184	184	184	184
185	185	185	185	185	185
186	186	186	186	186	186
187	187	187	187	187	187
188	188	188	188	188	188
189	189	189	189	189	189
190	190	190	190	190	190
191	191	191	191	191	191
192	192	192	192	192	192
193	193	193	193	193	193
194	194	194	194	194	194
195	195	195	195	195	195
196	196	196	196	196	196
197	197	197	197	197	197
198	198	198	198	198	198
199	199	199	199	199	199
200	200	200	200	200	200

INT. BANK AND O'SEAS GOVT STEERING ISSUES

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
201	201	201	201	201	201
202	202	202	202	202	202
203	203	203	203	203	203
204	204	204	204	204	204
205	205	205	205	205	205
206	206	206	206	206	206
207	207	207	207	207	207
208	208	208	208	208	208
209	209	209	209	209	209
210	210	210	210	210	210
211	211	211	211	211	211
212	212	212	212	212	212
213	213	213	213	213	213
214	214	214	214	214	214
215	215	215	215	215	215
216	216	216	216	216	216
217	217	217	217	217	217
218	218	218	218	218	218
219	219	219	219	219	219
220	220	220	220	220	220

CORPORATION LOANS

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
221	221	221	221	221	221
222	222	222	222	222	222
223	223	223	223	223	223
224	224	224	224	224	224
225	225	225	225	225	225
226	226	226	226	226	226
227	227	227	227	227	227
228	228	228	228	228	228
229	229	229	229	229	229
230	230	230	230	230	230
231	231	231	231	231	231
232	232	232	232	232	232
233	233	233	233	233	233
234	234	234	234	234	234
235	235	235	235	235	235
236	236	236	236	236	236
237	237	237	237	237	237
238	238	238	238	238	238
239	239	239	239	239	239
240	240	240	240	240	240

COMMONWEALTH & AFRICAN LOANS

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
241	241	241	241	241	241
242	242	242	242	242	242
243	243	243	243	243	243
244	244	244	244	244	244
245	245	245	245	245	245
246	246	246	246	246	246
247	247	247	247	247	247
248	248	248	248	248	248
249	249	249	249	249	249
250	250	250	250	250	250
251	251	251	251	251	251
252	252	252	252	252	252
253	253	253	253	253	253
254	254	254	254	254	254
255	255	255	255	255	255
256	256	256	256	256	256
257	257	257	257	257	257
258	258	258	258	258	258
259	259	259	259	259	259
260	260	260	260	260	260

LOANS

1984-85 High	1984-85 Low	Stock	Price	Div	Yld %
261	261	261	261	261	261
262	262	262	262	262	262
263	263	263	263	263	263
264	264	264	264	264	264
265	265	265	265	265	265
266	266	266	266	266	266
267	267	267	267	267	267
268	268	268	268	268	268
269	269	269	269	269	269
270	270	270	270	270	270
271	271	271	271	271	271
272	272	272	272	272	272
273	273	273	273	273	273
274	274	274	274	274	274
275	275	275	275	275	275
276	276	276	276	276	276
277	277	277	277	277	277
278	278	278	278	278	278
279	279	279	279	279	279
280	280	280	280	280	280

Public Sector and Govt

Financial				
971	Nov in Ind 101	Do. 101	991	101
962	Do. 111	Do. 111	982	111
97	Do. 121	Do. 121	100	121
73	Do. 131	Do. 131	101	131
952	Do. 141	Do. 141	102	141
71	Do. 151	Do. 151	103	151
742	Do. 161	Do. 161	104	161
762	Do. 171	Do. 171	105	171

Midland Bank Tr. Corp. (Jersey) Ltd. Stronghold Management Limited
28-34, Hill St., St. Helier, Jersey P.O. Box 315, St. Helier, Jersey 0534-7015

Financial Data Table (Continued)

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